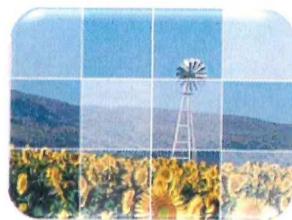


Service Delivery and
Budget Implementation
Plan (SDBIP)
2013/14

CITY OF MATLOSANA



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1. Introduction

This report is a Service Delivery and Budget Implementation Plan (SDBIP) for the City of Matlosana for 2013/14 financial year. This plan is informed by Matlosana's Integrated Development Plan (IDP) and the Medium Term Revenue and Expenditure Framework (MTREF) budget. Both the IDP and 2013/14 MTREF budget have been tabled to the Council and adopted on the 14 June 2013 (CC 66/2013) respectively.



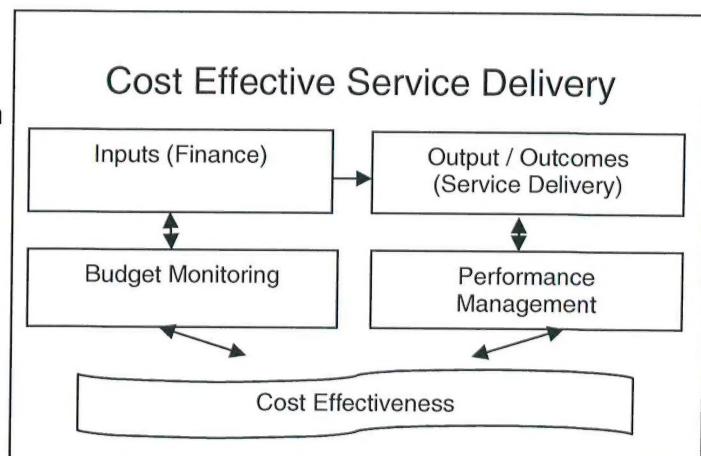
A Service Delivery and Budget Implementation Plan is defined in the Act as a detailed plan approved by the Executive Mayor for implementing the municipality's delivery of municipal services and its annual budget.

2. The Components of a SDBIP

The five necessary components of a SDBIP are:-

- Monthly projections of revenue to be collected for each source;
- Monthly projections of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Ward information for expenditure and service delivery; and
- Capital works plans.

The SDBIP is the formal link between organisational performance and the budget. It also provides a means to measure cost effective service delivery by linking the inputs – the budget – to the service outputs and outcomes. Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery.



3. The SDBIP Concept

National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is seen as a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.

It is a management, implementation and monitoring tool that will assist the Executive Mayor, councillors, Municipal Manager, senior managers and community. It is also a performance monitoring tool that enables the Municipal Manager to monitor the performance of senior managers. The MFMA requires that the performance agreements of senior managers be linked to the measurable performance objectives in the SDBIP.

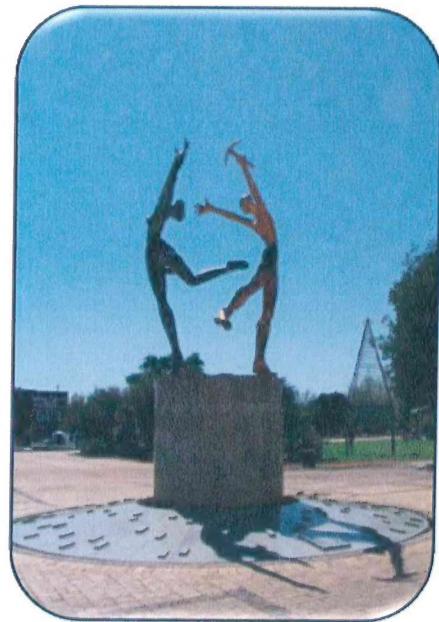
As a vital monitoring tool, the SDBIP should help enable the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance.

4. MFMA requirement

Chapter 1 – Definitions

SDBIP means a detailed plan approved by the mayor of a municipality in terms of section 53 (1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) projections for each month of:- revenue to be collected, by source; and operational and capital expenditure by vote
- (b) service delivery targets and performance indicators for each quarter and
- (c) any other matters that may be prescribed and includes any revisions of such plan by the mayor in terms of section 54 (1)(c)



Chapter 8 – Responsibilities of Municipal Officials Section 69 Budget Implementation

Section 69 (3) The Accounting Officer must no later than 14 days after the approval of the budget submit to the mayor

- (a) A draft service delivery and budget implementation plan for the budget year; and
- (b) Drafts of the annual performance agreements as required in terms of section 57 (1)(b) of the Municipal Systems Act for the municipal manager and all senior Managers

Chapter 7 – Responsibilities of Mayors

Section 53 – Budget Processes and related matters

Section 53 (1)(c) The mayor of a municipality must take all reasonable steps to ensure-

- (ii) That the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget; and
- (iii) That the annual performance agreements as required in terms of section 57 (1)(b) of the Municipal Systems Act for the Municipal Manager and all senior managers- (bb) are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

Section 53 (3)

(a) The mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public no later than 14 days after the approval of the service delivery and budget implementation plan.

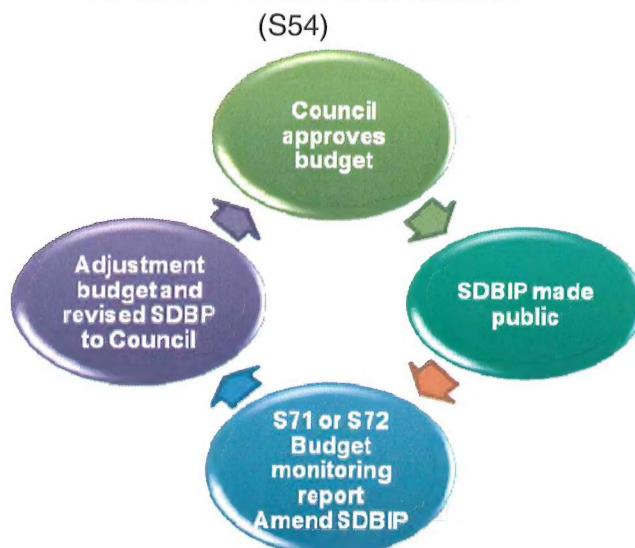
Section 54 - Budgetary control and early identification of financial problems

On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72 the mayor must-

- (1) (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that all revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of council following the approval of an adjustments budget
- (d) issue any appropriate instructions to the accounting officer to ensure-
- (i) that the budget is implemented in accordance with the service delivery and budget implementation plan
- (3) The mayor must ensure that any revisions of the service delivery and budget implementation plan are made public promptly.

The following diagram illustrates the MFMA requirements regarding the implementation and monitoring process:-

The SDBIP Feedback Mechanism



5. The SDBIP process in Matlosana

The production of the SDBIP has been drafted by the Directorate: Strategic Planning, Monitoring and Control and all directorates have been involved with its development. The detailed budget monthly estimates and the detailed quarterly performance indicators are contained in the SDBIP.

6. Service Delivery Targets and Performance Indicators

The 2013/14 SDBIP facilitates the monitoring and evaluation process of the municipality in that service delivery targets and performance areas are broken down into specific and measurable monthly, quarterly and mid-term deliverables. It is a municipal-wide plan that seeks to give the entire Matlosana community an outline of what we will be doing, where and utilising which resources. It strikes a balancing chord between addressing infrastructure backlogs, maintenance of current infrastructure and the expansion of services to new growth areas.



Each Directorate has to provide quarterly targets so that performance can be monitored throughout the year. The Municipal Manager's and Director's performance contracts must contain these targets. The targets cannot be changed during the year unless Council approves the changes.

The performance targets for 2013/14 are contained in the report.

A number of meetings were held with directorates and the performance indicators and targets developed. These targets have been included in the 2013/14 SDBIP.

The targets and indicators attempt to measure a range of activities in the municipality. It will be the responsibility of directorates to provide information on progress towards achieving these targets on a quarterly basis. Any revision to the SDBIP resulting from a change in Performance Indicators will be reported to Council for approval in terms of Section 54 (c) of the MFMA.

7. Overview of the 2013/14 MTREF

R THOUSANDS	BUDGET YEAR			
	2012/2013	2013/2014	2014/2015	2015/16
Total Operating Revenue	1,741,794	1,796,036	1,874,018	1,958,833
Total Operating Expenditure	1,741,721	1,789,390	1,869,537	1,945,552
Surplus (Deficit) for the year	73	6,646	4,481	13,281
Total Capital Expenditure	123,546	122,700	112,831	112,345

For 2013/14 an amount of R 148,3 million has been approved for the development of infrastructure which represents 97% of the total capital budget

Water and Sanitation both received an allocation of R31,000,000 in the 2013/14 followed by Roads at R 22,7 million and Sport, Arts & Culture at R15 million.

Some of the salient projects to be undertaken over the medium-term includes among others;

Refurbishment of water mains in Kanana	R 3,000,000.00
Alabama Bulk Water Supply (Phase 3) 2ml Pressure Tower	R 25,000,000.00
Replacement of Bulk/Zonal water meters in the KOSH area	R 3,000,000.00
Upgrading Sewer Network Khuma Proper (North East)	R 4,500,000.00
Upgrading of Sewer Outfall Line in Jouberton Extensions 7,19 & 24 (West)	R 20,000,000.00
Upgrading of Sewer Outfall line in Alabama/Jouberton Ext 19 (East)	R 4,500,000.00
Upgrading of main sewer line in Irene Park (Chris Hani Street)	R 2,000,000.00
Kanana Paving of Taxi Routes (Phase 7)	R 4,000,000.00
Jouberton Paving of Taxi Routes (Phase 7)	R 4,000,000.00
Alabama Paving of Taxi Routes (Phase 6)	R 4,000,000.00
Khuma Paving of Taxi Routes (Phase 7)	R 4,000,000.00
Tigane Paving of Taxi Routes (Phase 7)	R 4,000,000.00
Main Storm water drainage in Jouberton (Phase 5)	R 2,700,000.00
Tigane High Mast Lights (Phase 3)	R 2,000,000.00
Kanana High Mast Lights (Phase 6)	R 2,500,000.00

ANNEXURE "A"

**MONTHLY PROJECTIONS
OF REVENUE TO
BE COLLECTED FOR
EACH SOURCE**

NW403 City Of Matlosana - Supporting Table S A25 Budgeted monthly revenue and expenditure

R thousand	Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework				
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	+1 2014/15	Budget Year 2014/15	+2 2015/16	
Revenue By Source																			
Property rates	Property rates - penalties & collection charges	17,000	20,800	16,850	16,800	17,066	17,886	17,800	17,000	17,500	17,500	24,412	7,608	208,222	219,466	231,317			
Service charges - electricity revenue	–	–	–	–	41,640	42,850	22,000	31,167	44,242	32,000	25,441	41,400	45,400	–	–	–	–		
Service charges - water revenue	14,000	24,000	33,330	28,100	12,500	36,000	35,300	31,000	11,900	33,000	30,265	3,302	293,697	309,557	326,273	476,492			
Service charges - sanitation revenue	2,500	6,500	5,100	7,300	1,500	15,700	5,700	5,810	1,890	8,900	9,300	8,255	6,200	1,110	67,565	71,214	75,060		
Service charges - refuse revenue	7,500	7,900	7,500	7,900	8,100	8,509	7,500	13,520	21,744	7,100	19,690	19,592	10,542	7,360	102,111	107,625	113,436		
Service charges - other	7,500	22,730	16,200	22,934	7,500	12,500	800	910	700	501	789	562	690	1,992	173,002	182,344	192,191		
Rental of facilities and equipment	800	789	700	712	800	900	910	700	700	700	700	165	165	165	596	8,549	9,011	9,498	
Interest earned - external investments	165	170	165	165	165	175	165	175	175	175	175	170	170	170	2,000	2,108	2,222		
Interest earned - outstanding debtors	3,500	4,200	3,700	2,980	2,600	2,980	3,700	2,980	3,700	3,700	3,980	3,500	3,500	2,595	40,415	42,598	44,898		
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Fines	950	1,150	980	1,095	970	1,200	980	1,050	1,100	1,350	1,200	1,350	1,118	13,144	13,854	14,602			
Licences and permits	850	650	750	850	1,090	750	800	800	650	650	758	758	758	337	8,795	9,270	9,770		
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Transfers recognised - operational	156,000	–	–	–	–	–	100,000	18,850	7,220	13,820	8,820	8,820	8,820	5,173	105,523	342,672	344,648		
Other revenue	3,000	12,980	9,980	9,860	1,500	–	–	–	400	–	–	–	–	–	400	1,000	111,221	117,227	
Gains on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Total Revenue (excluding capital transfers and contributions)	249,215	148,369	136,895	142,447	175,551	147,987	138,357	135,970	169,730	147,684	151,642	52,190	1,796,036	1,874,018	1,958,833				
Expenditure By Type																			
Employee related costs	35,126	35,900	36,126	36,210	36,981	36,980	36,190	36,970	39,126	36,890	37,890	37,114	44,202	448,189	493,472				
Remuneration of councillors	1,860	1,590	1,660	1,700	1,189	2,200	2,290	2,300	2,460	2,360	2,000	2,271	23,880	25,170	26,529				
Debt impairment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	120,000	110,000	91,000			
Depreciation & asset impairment	13,371	13,371	13,371	13,371	13,371	13,371	13,371	13,371	13,371	13,371	13,371	13,371	13,371	13,371	160,454	169,118	178,251		
Finance charges	1,090	1,000	2,095	400	1,295	542	1,090	1,986	1,895	1,586	1,095	1,575	46,888	46,771	595,360	627,510	661,385		
Bulk purchases	45,727	45,952	42,858	48,050	49,900	51,980	40,952	42,600	43,791	43,791	43,791	43,791	43,791	43,791	43,791	66,416	17,303		
Other materials	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	661,385		
Contracted services	6,646	6,646	6,646	6,646	6,646	6,646	6,646	6,646	6,646	6,646	6,646	6,646	6,646	6,646	6,646	79,747	84,053		
Transfers and grants	23,940	28,056	17,594	23,173	26,612	15,681	24,711	21,747	21,747	21,747	21,747	24,427	25,940	97,237	350,172	369,081	389,011		
Other expenditure	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Loss on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Total Expenditure	137,760	142,515	130,350	139,550	145,994	140,100	135,250	135,320	138,340	135,170	143,830	264,911	1,789,390	1,869,537	1,945,552				
Surplus/(Deficit)	111,455	5,854	6,545	2,897	29,557	7,887	3,107	350	31,390	12,514	7,812	(21,721)	6,646	4,481	13,281				
Transfers recognised - capital	13,471	5,430	5,464	1,920	10,044	15,624	18,719	18,843	8,782	6,586	3,096	–	–	–	112,831	112,345			
Contributions recognised - capital	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Surplus/(Deficit) after capital transfers & contributions	124,926	11,284	12,009	4,817	39,601	23,511	21,826	19,193	40,172	19,100	10,908	(198,000)	129,346	117,312	125,626				
Attributable to minorities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Share of surplus / (deficit) of associate	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Surplus/(Deficit)	1	124,926	11,284	12,009	4,817	39,601	23,511	21,826	19,193	40,172	19,100	10,908	(198,000)	129,346	117,312	125,626			
References																			

1. Surplus / (Deficit) must reconcile with Budgeted Financial Performance

ANNEXURE "B"

MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE

NW403 City Of Matlosana - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

R thousand	Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year 2014/15	Budget Year 2015/16	
Revenue by Vote																		
Vote 1 - Corporate Governance & Administration	36,890	41,159	49,680	49,460	49,600	50,490	50,800	41,088	39,760	37,585	50,390	46,255	55,493	547,850	577,434	608,615		
Vote 2 - Infrastructure	100,850	98,350	76,400	83,200	92,150	86,800	1,144	87,945	87,750	95,600	88,400	96,250	3,238	996,933	1,031,763	1,071,096		
Vote 3 - Economic Affairs	1,100	1,635	3,160	2,120	1,000	1,152	1,275	860	8,172	7,185	7,852	1,210	1,080	1,472	17,208	18,137	19,117	
Vote 4 - Community Service & Public Safety	6,962	7,225	7,655	7,667	7,684	9,553	8,172	7,684	7,185	7,852	7,684	8,057	148,350	234,046	245,684	260,006		
Vote 5 - [NAME OF VOTE 5]																		
Vote 6 - [NAME OF VOTE 6]																		
Vote 7 - [NAME OF VOTE 7]																		
Vote 8 - [NAME OF VOTE 8]																		
Vote 9 - [NAME OF VOTE 9]																		
Vote 10 - [NAME OF VOTE 10]																		
Vote 11 - [NAME OF VOTE 11]																		
Vote 12 - [NAME OF VOTE 12]																		
Vote 13 - [NAME OF VOTE 13]																		
Vote 14 - [NAME OF VOTE 14]																		
Vote 15 - [NAME OF VOTE 15]																		
Total Revenue by Vote	145,802	148,369	136,895	142,447	150,434	147,987	138,357	135,970	141,897	147,684	151,642	208,553	1,796,037	1,874,018	1,958,634			
Expenditure by Vote to be appropriated																		
Vote 1 - Corporate Governance & Administration	25,750	30,075	20,500	33,400	37,741	31,600	29,700	28,800	34,100	38,841	31,450	105,319	447,276	471,429	496,886			
Vote 2 - Infrastructure	90,100	90,400	80,400	82,370	84,824	86,890	81,960	79,900	79,900	71,979	88,600	81,142	98,465	1,035,901	1,056,901	1,066,900		
Vote 3 - Economic Affairs	2,300	2,150	2,400	2,100	2,200	2,350	2,400	2,250	2,400	2,550	2,400	2,411	2,411	27,261	28,733	30,285		
Vote 4 - Community Service & Public Safety	19,610	19,890	27,050	21,680	21,229	19,410	21,240	24,520	24,520	22,080	21,830	21,830	26,039	316,388	333,473	351,484		
Vote 5 - [NAME OF VOTE 5]																		
Vote 6 - [NAME OF VOTE 6]																		
Vote 7 - [NAME OF VOTE 7]																		
Vote 8 - [NAME OF VOTE 8]																		
Vote 9 - [NAME OF VOTE 9]																		
Vote 10 - [NAME OF VOTE 10]																		
Vote 11 - [NAME OF VOTE 11]																		
Vote 12 - [NAME OF VOTE 12]																		
Vote 13 - [NAME OF VOTE 13]																		
Vote 14 - [NAME OF VOTE 14]																		
Vote 15 - [NAME OF VOTE 15]																		
Total Expenditure by Vote	137,760	142,515	130,350	139,550	145,984	140,100	135,250	135,620	138,340	135,170	143,830	143,170	143,830	264,911	1,789,390	1,869,537	1,945,554	
Surplus/(Deficit) before assoc.	8,042	5,854	6,545	2,897	4,440	7,887	3,107	350	3,557	12,514	7,812	7,812	7,812	(56,359)	6,646	4,482	13,281	
Taxation																		
Attributable to minorities																		
Share of surplus/ (deficit) of associate																		
Surplus/(Deficit)	1	8,042	5,854	6,545	2,897	4,440	7,887	3,107	350	3,557	12,514	7,812	7,812	(56,359)	6,646	4,482	13,281	
References																		

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

NW403 City Of Matlosana - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Ref	Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	+1 2014/15	Budget Year 2015/16	
	Revenue - Standard																
	Governance and administration																
36,890	Executive and council	41,159	49,680	49,460	49,600	50,490	41,088	39,760	37,585	50,390	46,255	55,493	547,850	577,434	608,616		
400	Budget and treasury office	450	620	780	850	1,200	700	550	590	1,200	1,600	647	9,627	10,147	10,695		
36,400	Corporate services	40,600	48,900	48,500	48,600	49,100	40,200	39,100	36,890	49,000	44,450	54,681	536,421	565,388	595,919	2,002	
90	Community and public safety	109	160	180	110	190	188	110	190	105	190	165	1,802	1,900			
6,962	Community and social services	7,225	7,655	7,667	7,684	9,553	8,172	7,185	7,852	7,684	8,057	7,776	93,472	98,520	103,838		
500	Sport and recreation	450	425	300	325	350	400	400	450	450	450	750	5,550	5,850	6,165		
57	Public safety	60	55	67	44	48	67	70	77	79	67	116	807	850	896		
6,200	Housing	6,500	6,950	7,025	7,100	8,900	7,500	6,500	7,100	6,900	7,025	6,495	84,195	88,424	93,533		
205	Health	215	225	275	215	255	205	215	225	215	215	215	2,764	2,913	3,071		
—	Economic and environmental services	—	—	—	—	—	—	—	—	—	—	—	156	165	173		
400	Planning and development	385	535	620	487	294	502	700	360	760	590	797	6,430	6,777	7,143		
—	Road transport	—	—	620	487	294	502	700	360	760	590	797	—	—	—		
400	Environmental protection	385	535	620	487	294	502	700	360	760	590	797	6,430	6,777	7,143		
100,850	Trading services	98,350	76,400	83,200	92,150	86,800	87,945	87,750	95,600	88,400	96,250	137,381	1,131,076	1,173,150	1,220,119		
65,750	Electricity	60,750	55,250	40,000	40,000	40,000	35,000	35,000	45,000	43,000	56,000	84,084	574,834	586,871	602,181		
16,000	Water	18,500	21,750	23,500	32,000	33,000	33,000	33,000	31,000	25,000	18,750	31,331	333,940	351,973			
7,200	Waste water management	7,000	7,900	8,200	8,200	7,900	8,000	7,850	7,600	7,900	8,000	10,723	96,073	101,261	106,729		
11,900	Waste management	12,100	11,500	11,900	11,900	11,900	11,900	11,945	11,900	12,000	12,500	13,500	143,337	151,078	159,236		
3,350	Other	1,250	2,625	1,500	1,925	850	650	650	575	500	450	490	3,043	3,043	3,137	19,116	
148,452	Total Revenue - Standard	148,359	136,895	142,447	151,846	147,987	138,357	135,970	141,897	147,684	151,642	204,491	1,796,037	1,874,018	1,958,833		
	Expenditure - Standard																
25,750	Governance and administration	30,075	20,500	33,400	37,741	31,600	29,700	28,800	34,100	38,841	31,450	105,319	447,276	471,429	496,886		
1,250	Executive and council	6,300	1,300	7,300	7,800	2,300	8,800	8,800	8,300	8,300	8,500	8,950	13,078	81,178	85,562	90,182	
20,400	Budget and treasury office	19,400	15,000	22,000	25,441	25,100	17,000	17,900	22,400	25,441	19,000	70,999	300,081	316,285	333,364		
4,100	Corporate services	4,375	4,200	4,100	4,200	4,200	3,900	3,900	3,400	4,900	3,500	21,242	66,017	69,582	73,339		
19,610	Community and public safety	19,850	27,050	21,680	21,228	19,410	21,240	24,520	21,800	21,800	21,830	25,381	286,730	286,080	295,204		
5,000	Community and social services	6,100	6,500	5,800	5,800	5,600	5,200	5,600	6,100	5,800	5,800	9,801	73,101	77,049	81,210		
1,500	Sport and recreation	2,100	2,000	1,339	2,100	2,000	2,000	2,000	2,100	2,100	2,100	2,100	21,539	22,702	23,928		
12,000	Public safety	17,200	12,750	12,750	10,500	10,500	12,750	17,200	12,750	12,750	12,750	12,750	156,641	165,100	174,015		
650	Housing	750	620	700	700	730	690	700	650	650	650	650	849	8,429	8,884	9,364	
460	Health	490	510	640	500	560	430	440	500	440	500	490	500	6,020	6,345	6,688	
10,950	Trading services	10,150	10,850	11,100	11,900	9,750	10,050	11,550	11,950	13,050	13,350	24,255	148,905	156,945	165,420		
1,050	Electricity	950	1,050	1,000	1,000	850	950	1,050	1,050	1,050	1,050	850	1,130	11,980	12,626	13,308	
9,900	Water	9,200	9,800	10,100	10,900	9,100	10,500	10,900	12,000	12,000	12,500	23,125	136,925	144,319	152,112		
—	Waste water management	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
80,200	Waste management	81,200	70,600	72,270	73,924	77,990	72,860	69,400	69,000	59,979	76,100	108,675	912,198	944,976	971,065		
4,100	Other	4,300	1,200	1,350	1,100	1,200	1,350	1,400	1,350	1,200	1,500	1,100	1,281	55,798	51,870	51,187	
137,760	Total Expenditure - Standard	142,515	130,350	139,550	145,994	140,100	135,250	135,620	138,340	135,170	143,830	264,911	1,779,390	1,869,537	1,945,552		
10,692	Surplus/(Deficit) before assoc.	10,692	5,854	6,545	2,897	5,852	7,887	3,107	350	3,557	12,514	7,812	(60,420)	6,646	4,481	13,281	
1	Share of surplus/ (deficit) of associate	10,692	5,854	6,545	2,897	5,852	7,887	3,107	350	3,557	12,514	7,812	(60,420)	6,646	4,481	13,281	
	References																

1. Surplus / (Deficit) must reconcile with Budgeted Financial Performance

2. References

NW403 City Of Matlosana - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

R thousand	Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure		
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Multi-year expenditure to be appropriated	1																
Vote 1 - Corporate Governance & Administration																	
Vote 2 - Infrastructure																	
Vote 3 - Economic Affairs																	
Vote 4 - Community Service & Public Safety																	
Vote 5 - [NAME OF VOTE 5]																	
Vote 6 - [NAME OF VOTE 6]																	
Vote 7 - [NAME OF VOTE 7]																	
Vote 8 - [NAME OF VOTE 8]																	
Vote 9 - [NAME OF VOTE 9]																	
Vote 10 - [NAME OF VOTE 10]																	
Vote 11 - [NAME OF VOTE 11]																	
Vote 12 - [NAME OF VOTE 12]																	
Vote 13 - [NAME OF VOTE 13]																	
Vote 14 - [NAME OF VOTE 14]																	
Vote 15 - [NAME OF VOTE 15]																	
Capital multi-year expenditure sub-total	2		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																	
Vote 1 - Corporate Governance & Administration	110	354	810	-	1,000	740	710	1,205	710	710	710	500	226	7,075	5,000	3,000	
Vote 2 - Infrastructure	14,166	4,735	8,107	4,620	11,010	13,380	15,925	16,085	7,985	6,124	2,565	12,803	117,335	85,831	79,345		
Vote 3 - Economic Affairs																	
Vote 4 - Community Service & Public Safety																	
Vote 5 - [NAME OF VOTE 5]																	
Vote 6 - [NAME OF VOTE 6]																	
Vote 7 - [NAME OF VOTE 7]																	
Vote 8 - [NAME OF VOTE 8]																	
Vote 9 - [NAME OF VOTE 9]																	
Vote 10 - [NAME OF VOTE 10]																	
Vote 11 - [NAME OF VOTE 11]																	
Vote 12 - [NAME OF VOTE 12]																	
Vote 13 - [NAME OF VOTE 13]																	
Vote 14 - [NAME OF VOTE 14]																	
Vote 15 - [NAME OF VOTE 15]																	
Capital single-year expenditure sub-total	2	15,061	6,630	9,292	4,920	15,544	16,924	19,769	20,218	11,272	8,075	4,106	16,524	148,335	112,331	112,345	
Total Capital Expenditure	2	15,061	6,630	9,292	4,920	15,544	16,924	19,769	20,218	11,272	8,075	4,106	16,524	148,335	112,331	112,345	
References																	

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

NW403 City Of Matlosana - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

R thousand	Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure					
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16			
Capital Expenditure - Standard	1	156	354	810	500	-	1,000	740	710	1,205	710	710	500	180	7,075	5,000	3,000			
Government and administration														500	(125)	4,875	-	-		
Executive and council								500	500	1,000	500	500	500							
Budget and treasury office								-	240	210	205	210	210							
Corporate services								310	-	240	210	210	210							
Community and public safety								354	250	300	2,804	3,134	2,928	2,597	1,241	1,041	2,200	5,000	3,000	
Community and social services								-	1,491	-	1,134	504	1,134	378	1,197	441	21,300	22,000	30,000	
Sport and recreation								441	-	250	300	2,400	2,300	2,000	2,550	1,400	441	6,300	12,000	15,000
Public safety								1,050	550	-	-	-	-	-	800	600	800	15,000	10,000	15,000
Housing																				
Health																				
Economic and environmental services																				
Planning and development																				
Road transport																				
Environmental protection																				
Trading services																				
Electricity																				
Water																				
Waste water management																				
Waste management																				
Other																				
Total Capital Expenditure - Standard	2	15,061	6,630	9,167	4,920	15,544	16,924	19,769	20,218	11,272	8,075	4,106	16,649	148,335	112,831	112,345				
References																				

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

NW403 City Of Matlosana - Supporting Table SA30 Budgeted monthly cash flow

R thousand	Cash Receipts By Source	Budget Year 2013/14												Medium Term Revenue and Expenditure
		July	August	Sept.	October	November	December	January	February	March	April	May	June	
Property rates	17,352	16,989	16,314	16,420	16,900	16,500	16,890	16,540	16,800	16,500	16,446	1	200,451	211,275
Property rates - penalties & collection charges	34,000	34,900	30,300	30,800	33,450	29,300	30,800	30,500	31,300	31,501	31,165	378,517	398,957	-
Service charges - electricity revenue	21,500	22,750	22,000	24,100	25,150	25,540	24,350	22,360	23,620	22,850	22,590	24,887	281,697	420,501
Service charges - water revenue	4,150	4,800	5,200	4,200	4,060	5,100	4,700	4,500	5,100	4,389	5,100	4,500	55,800	58,814
Service charges - sanitation revenue	4,380	4,500	6,100	5,500	4,300	4,500	4,620	5,400	4,500	4,800	5,200	28,749	82,550	91,706
Service charges - refuse revenue	14,434	13,450	13,200	11,560	12,800	11,871	11,670	10,460	11,480	13,150	13,250	2,794	140,120	147,686
Rental of facilities and equipment	630	580	650	610	615	600	590	620	611	680	650	663	7,500	7,905
Interest earned - external investments	120	220	200	155	155	230	215	160	150	160	140	95	2,000	2,108
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	2,222
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	891	981	871	900	991	1,200	940	980	1,150	1,102	890	904	11,801	12,438
Licences and permits	690	640	600	520	620	510	590	650	600	650	650	630	7,250	7,642
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	8,054
Transfer receipts - operational	146,610	3,700	3,900	4,800	4,250	4,100	4,400	3,800	4,200	3,500	4,350	3,100	2,750	343,695
Other revenue	246,457	103,711	100,235	99,016	220,192	103,902	97,666	96,931	174,836	100,232	99,472	113,582	1,558,231	1,622,793
Cash Receipts by Source														1,693,895
Other Cash Flows by Source														
Transfer receipts - capital	25,000												-	122,700
Contributions recognised - capital & Contributed assets	-	-	-	135	-	-	-	180	85	37,700	-	-	-	113,310
Proceeds on disposal of PPE													-	400
Short term loans													-	400
Borrowing long term/refinancing													-	400
Increase (decrease) in consumer deposits													-	400
Decrease (increase) in non-current debtors													-	400
Decrease (increase) other non-current receivables	2	2	3	2	2	2	2	4	2	1	2	-	23	24
Decrease (increase) in non-current investments													-	25
Total Cash Receipts by Source	273,459	103,712	100,238	99,153	280,194	103,903	97,668	97,115	212,538	100,318	99,474	113,582	1,681,354	1,735,527
														1,805,465

Cash Payments by Type															
Employee related costs	37,150	37,450	37,280	37,850	37,800	37,881	37,400	37,220	36,540	37,540	37,550	32,540	444,202	468,189	493,471
Remuneration of councillors	1,850	1,850	2,992	1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,988	23,880	25,170	26,529
Finance charges	300	300	4,000	300	300	4,000	300	300	4,000	300	300	2,175	16,575	17,470	18,413
Bulk purchases - Electricity	50,550	40,120	35,890	35,900	40,200	30,970	32,550	40,650	42,220	30,150	30,220	30,889	440,309	464,086	479,146
Bulk purchases - Water & Sewer	13,601	13,800	13,500	13,560	15,650	12,900	15,120	15,250	15,300	13,500	17,600	175,052	184,505	194,468	
Other materials															
Contracted services	6,800	6,500	6,850	6,801	6,950	6,840	6,250	6,150	6,000	7,150	6,500	6,955	79,747	84,053	88,592
Transfers and grants - other municipalities															
Transfers and grants - other															
Other expenditure															
Cash Payments by Type	135,401	125,460	129,502	121,481	133,241	119,611	121,771	128,620	134,751	118,990	123,016	1,509,936	1,591,473	1,657,412	
Other Cash Flows/Payments by Type															
Capital assets	3,500	5,000	7,500	8,500	13,867	13,867	10,000	10,000	13,867	21,000	27,367	148,335	113,310	111,145	
Repayment of borrowing	392	392	6,000	392	392	600	392	392	6,000	392	392	4,264	20,000	22,000	24,000
Other Cash Flows/Payments															
Total Cash Payments by Type	139,293	130,852	143,002	130,373	147,500	134,078	132,163	139,012	154,618	133,249	139,482	154,647	1,678,271	1,726,783	1,792,557
NET INCREASE/(DECREASE) IN CASH HELD	134,166	(27,140)	(42,764)	(31,221)	132,693	(30,175)	(34,495)	(41,897)	57,921	(32,931)	(40,009)	(41,066)	3,083	9,744	12,908
Cash/cash equivalents at the month/year begin:	65,000	199,166	172,026	129,262	98,041	230,734	200,559	166,064	124,167	182,088	149,157	109,148	65,000	68,083	77,827
Cash/cash equivalents at the month/year end:	199,166	172,026	129,262	98,041	230,734	200,559	166,064	124,167	182,088	149,157	109,148	68,083	77,827	90,736	
References															

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure.

ANNEXURE "C"

QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

TOP LAYER

MUNICIPAL MANAGER: MR ET MOTSEMME
TOP LAYER

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline
1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence		
IDP - MIG Funding	MM1	DCS&HS	MIG funding spent to ensure the upgrading and maintenance of infrastructure in the KOSH	Spending of MIG grants allocated to the Directorate Civil Services and Human Settlements spent	R 22,470,000	R 42,080,000
IDP - MIG Funding	MM2	DM&ES	MIG grants allocated for the Directorate Municipal and Environmental Services	Spending of MIG grants allocated to the Directorate Municipal and Environmental Services at a cost of R84,700,000 by June 2014	R 87,586,723	R 76,080,000
IDP - MIG Funding	MM3	DCS	MIG grants allocated for the Directorate Corporate Services	Spending of MIG grants allocated to the Directorate Corporate Services at a cost of R21,300,000 by June 2014	New project	R 17,777,000
IDP - MIG Funding	MM4	DE&MS	MIG grants allocated for the Directorate Electrical and Mechanical Services	Spending of MIG grants allocated to the Directorate Electrical and Mechanical Services at a cost of R4,500,000 by June 2014	#####	R 1,980,000
IDP - MIG Funding	MM5	DCS&HS	IDP Council funding spent to ensure the upgrading and maintenance of infrastructure in the KOSH	Spending of IDP Council funding allocated for the Directorate Civil Services and Human Settlements spent	New project	R 11,600,000

MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Project Overview							Strategic Objectives				Operational Initiatives			Financial Performance			Risk & Compliance		
Project Ref. Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence									
Compliance	MM6	DSPMC	To approve, implement and review a strategic objectives for Council to ensure effective direction	Strategic objectives for Council approved, implemented and reviewed	Implementing, approving and reviewing strategic objectives for Council by June 2014	Approved strategic objectives	Implementation of strategic objectives	Reviewing of strategic objectives	Approved strategic objectives	MM Resolution Strategic document Municipal Score Card Proof of payment									
Compliance	MM7	CFO	To improve the Supply Chain Management process	Supply Chain Management process improved	New project	3 months	3 months	3 months	3 months	Tenders, Advertisements, Data base, Evaluation & Adjudication committee minutes.									
Compliance	MM8	DE&MS	To investigate and purchase new metering technology to prevent electrical losses and tampering and to	Metering technology investigated and purchased	Investigating and purchasing of a new metering technology (phase 1) to prevent electrical losses and tampering at a cost of R5,000,000 by June 2014	New project	Request of Proposals (RVP) issued	Investigation & SCM Process	Appoint Service Provider	Assessments, Report to Council.									
Compliance	MM9	MM	To conduct quarterly reviews to comply with legislation	Conducting 4 quarterly reviews with section 56 employees by June 2014	Conducting 4 quarterly reviews with section 56 employees by June 2014	7 Interviews conducted	7 Interviews conducted	7 Interviews conducted	7 Interviews conducted	Metering technology purchased									
Compliance	MM10	DSPMC	To sign the Performance Agreements to comply with legislation	2013/14 Performance Agreements with section 57 employees signed	Signing 2013/14 performance agreements with section 54 & 56 employees by June 2014	Legislatively	7 Interviews conducted	7 Interviews conducted	7 Interviews conducted	Assessments, Report to Council.									
LOCAL ECONOMIC DEVELOPMENT							Signed 2013/14 Performance	-	-	2014/15 Performance Agreements signed									
NKP Indicator	MM29	DMCPD	To create jobs to reduce unemployment and enhance local economic development activities (National Key Performance Indicator)	Number of permanent and jobs exceeding 3 months	Creating 1,000 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2014	Jobs created	250	250	250	Register									

MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT

MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT										Portfolio of Evidence
Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Outcome 9	MM21	CFO	To control expenditure management to ensure financial sustainability	Quarterly operational expenditure as a percentage of planned expenditure (R1,789,390,000) by June 2014	R430,706,173 24.07%	R869,464,601 48.59%	R1,313,591,199 73.41%	R1,789,390,000 100%	R1,789,390,000 100%	Printout from Main Ledger Account
NKP - Indicator Outcome 9	MM22	CFO	Quarterly capital expenditure as a % of planned capital expenditure	Quarterly capital expenditure as a % of planned capital expenditure (R122,700,000) by June 2014	R202,555 10%	R12,270,000 40%	R49,080,000 65%	R79,755,000 100%	R122,700,000 100%	Printout from Main Ledger Account
Outcome 9	MM23	CFO	% of operational budget spent on repairs and maintenance	4% of operational budget spent on repairs and maintenance at a cost of R79,378,000 by June 2014	Outcome 6 25%	R19,844,500 50%	R39,689,000 75%	R59,533,500 100%	R79,378,000 100%	Printout from Main Ledger Account
Compliance	MM24	CFO	To submit the 2012/13 Financial Statements on time to comply with legislation	2012/13 financial statements submitted to the Auditor-General by 31 August 2013	Submitted 2011/12 Financial Statements 2012/13 Financial Statements submitted	-	-	-	-	Time Table
GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
Compliance	MM11	DSPMC	To approve the Annual Performance Report to comply with section 46 of the MSA	2012/13 Annual Performance Report approved by Municipal Manager	Approving 2012/13 Annual Performance Report by Municipal Manager by August 2013	Approved 2011/12 Annual Performance Report	2012/13 Annual Performance Report approved	2012/13 Annual Performance Report	-	MM Resolution
Compliance	MM12	DSPMC	To table the Annual Report to comply with section 121 of MFMA	2012/13 Annual Report tabled before Council	Tabling the 2012/13 Annual Report before Council by 30 November 2013	Tabled 2011/12 Annual Report	-	2012/13 Annual Report tabled	-	Council Resolution
Compliance	MM13	DSPMC	To approve the final IDP to comply with legislation	Final 2014/15 DP approved by Council	Approving final 2014/15 IDP by Council by 31 May 2014	Approved 2013/14 IDP	-	-	2014/15 IDP approved	Council Resolution
Compliance	MM14	CFO	To ensure that all budget related policies and tariffs are reviewed and updated to comply with legislation	Budget related policies approved	Approving the final budget related policies and tariffs by 30 June 2014	Approved Financial policies & Tariffs	-	-	Budget policies & tariffs approved	Progress reports, Attendance register, notices, agendas, Council resolution

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

2013/14						
GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target
Compliance MM15	DSPMC	To conduct Audit Committee Meetings to ensure good governance	Number Audit Committee meetings held to ensure an effective discharging of responsibilities	Holding 4 Audit Committee meetings to ensure an effective discharging of responsibilities by June 2014	1	1
Compliance MM16	DSPMC	To conduct Performance Audit Committee Meetings to ensure good governance	Number Performance Audit Committee meetings held to ensure an effective discharging of responsibilities	Holding 4 Performance Audit Committee meetings to ensure an effective discharging of responsibilities by June 2014	1	1
Compliance MM17	DSPMC	To report on outstanding disclaimer and qualifications to ensure sound financial management	Number follow-up audit reported to review resolutions on outstanding disclaimer and qualifications on the Auditor General's report and Internal Auditor's findings	Reporting with 2 follow-up audit review resolutions on outstanding disclaimer and qualifications on the Auditor General's report by June 2014	0	0
Compliance MM18	DSPMC	To revised the Risk Register to determine the linkage between departmental objectives and risk	Risk Register revised and approved to determine the linkage between departmental objectives and risk	Revising the 2013/14 Risk Register to determine the linkage between departmental objectives and risk and approving the 2014/15 Risk Register by June 2014	-	-
Compliance MM19	DSPMC	To development of a Risk Management policy and strategy document for council	Risk Management policy and strategy document developed and approved	Developing and approving a Risk Management policy and strategy document for council by August 2014	Approved Risk Management policy and strategy approved by Council	2013/14 Risk Register revised and 2014/15 Risk Register approved
Compliance MM20	DSPMC	To develop a Fraud and Anti-Corruption Policy for the municipality to ensure good governance and to comply with legislation	Fraud and Anti-Corruption Policy developed and approved	Developing and approving a Fraud and Anti-Corruption Policy for Council by March 2014	Consultation & Drafting	Risk Based Audit Plan approved by Audit Committee
				New Project	Approved policy -	Approved policy, Council resolution.

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

2013/14						
Project Ref Number				Project Owner		
Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline
Compliance	MM25	CFO	To approve the budget in order to comply with legislation	2014/15 Budget planning process time tabled	Tabling the 2014/15 budget planning process time table by 31 August 2013	2013/14 Time Tabled
Compliance	MM26	CFO	To approve the budget in order to comply with legislation	Final 2014/15 budget approved	Approving the final 2014/15 budget by 30 June 2014	2013/14 Budget
Compliance	MM27	DSPMC	To approve the Mid-Year Assessment Report to comply with section 72 of the MFMA	2013/14 Mid-Year Assessment Report approved by the Executive Mayor	Approving the 2013/14 Mid-Year Assessment Report by the Executive Mayor by 23 January 2014	2012/13 Mid-Year Assessment
Compliance	MM28	CFO	To approve the Adjustment Budget to comply with legislation	2013/14 adjustment budget approved	Approving the 2013/14 adjustment budget by 28 February 2014	Approved Adjustment Budget

DIRECTOR STRATEGIC PLANNING, MONITORING AND CONTROL: MS. LM RAMOROLA
TOP LAYER

MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Annual Target	Project Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Compliance	DSPMC1	DSPMC	To approve, implement and review a strategic objectives for Council to ensure effective direction	Strategic objectives for Council approved, implemented and reviewed	Implementing, approving and reviewing strategic objectives for Council by June 2014	Approved strategic objectives	Implementation of strategic objectives	Implementation of strategic objectives	Reviewing of strategic objectives	Approved strategic objectives	MM Resolution Strategic document Municipal Score Card
Compliance	IA4	CEA	To report on outstanding disclaimer and qualifications to ensure sound financial management	Number follow-up audit reported to review resolutions on outstanding disclaimer and qualifications on the Auditor General's report and Internal Auditor's findings	Reporting with 2 follow-up audit to review resolutions on outstanding disclaimer and qualifications on the Auditor General's report by June 2014	-	-	-	1 Report	1 Report	2 Follow-up Reports
Compliance	IA8	CEA	To continue with Professional Development to enhance knowledge, skills and other competencies of Internal Audit staff	2014/15 Continuous Development Program for approval by Director Strategic Planning, Monitoring and Control	Develop the 2014/15 Continuous Development Program for approval by Director Strategic Planning, Monitoring and Control by June 2014	-	-	-	-	Approved 2014/15 Continuous Development Program	Continuous Professional Development program
Compliance	IA9	CEA	To conduct quality assurance improvement programme to comply with legislative requirements	Internal quality assurance and improvement programme performed	Performing 1 internal quality assurance and improvement programme by June 2014	-	-	-	-	Assessment Report	Assessment report
Compliance	RIS2	RISKM	To conduct Risk Management workshops to ensure good governance and to comply with legislation	Risk Assessment workshop conducted on emerging risks	Conducting 2 Risk Assessment workshops with Council departments on emerging risks by June 2014	1 Risk Assessment workshops	1 Risk Assessment workshop	-	1 Risk Assessment workshop	Risk Based Audit Plan approved by Audit Committee	Risk Based Audit Plan approved by Audit Committee
GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Compliance	PMS1	PMSC	To table the draft SDBIP to comply with legislation	Draft 2014/15 SDBIP tabled by Council	Tabling draft 2014/15 SDBIP by Council by May 2014	Approved draft 2013/14 SDBIP	-	-	-	Draft 2014/15 SDBIP tabled	Council Resolution
Compliance	PMS2	PMSC	To approve the final SDBIP to ensure compliance with legislation	Final 2014/15 SDBIP approved by Executive Mayor	Approving final 2014/15 SDBIP by Executive Mayor (28 days after approval of budget) by June 2014	Approved 2013/14 SDBIP	-	-	-	Final 2014/15 SDBIP approved	Council Resolution

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Compliance	PMS3	PMSC	To sign the Performance Agreements to comply with legislation	2013/14 Performance Agreements with section 57 employees signed	Signing 2013/14 performance agreements with section 54 & 56 employees by June 2014	-	-	-	-	2014/15 Performance Agreements signed	Signed Agreements MM Resolution
Compliance	PMS4	PMSC	To approve the Annual Performance Report to comply with section 46 of the MSA	2012/13 Annual Performance Report approved by Municipal Manager	Approving 2012/13 Annual Performance Report by Municipal Manager by August 2013	2013/14 Annual Performance Report approved	2012/13 Annual Performance Report approved	-	-	-	MM Resolution
Compliance	PMS5	PMSC	To approve the Mid-Year Assessment Report to comply with section 72 of the MFMA	2013/14 Mid-Year Assessment Report approved by the Executive Mayor	Approving the 2013/14 Mid-Year Assessment Report by the Executive Mayor by 23 January 2014	2013/14 Mid-Year Assessment Report	-	-	-	2014/15 Mid-Year Assessment Report approved	Council Resolution
Compliance	PMS6	PMSC	To table the Annual Report to comply with section 121 of tabled before Council	2012/13 Annual Report	Tabling the 2012/13 Annual Report before Council by 30 November 2013	Tabled 2012/13 Annual Report	-	2012/13 Annual Report tabled	-	-	Council Resolution
Compliance	PMS7	IDPC	To review and approve the 2011 PMS Frame	Performance Management System Framework and Policy revised and approved	Revising and approving the Performance Management System Framework and Policy by June 2014	Approved PMS Framework and Policy	-	-	Workshop with stakeholders	PMS Framework and Policy approved	Council Resolution
Compliance	IDP1	IDPC	To table the draft IDP to comply with legislation	Table the 2014/15 IDP approved by Council	Tabling the draft 2014/15 IDP by Council by March 2014	Draft IDP 2013/14	Approved IDP 2013/14	Approved IDP 2013/14	Public Participation Draft 2014/15 IDP tabled	-	Council Resolution
Compliance	IDP2	IDPC	To approve the final IDP to comply with legislation	Final 2014/15 IDP approved by Council	Approving final 2014/15 IDP by Council by May 2014	-	-	-	-	2014/15 IDP approved	Council Resolution
Compliance	IDP3	IDPC	To invite public comments after the tabling of the draft IDP to comply with legislation and to obtain inputs from the community	Public comments invited by Council after tabling of the draft 2014/15 IDP	Inviting public comments after the tabling of the draft 2014/15 IDP for inputs from the community by May 2014	Public comments invited	-	-	Public comments invited	Council Resolution	
Compliance	IDP4	IDPC	To table the IDP Process Plan to indicate key deadlines	2014/15 IDP process plan tabled by Council	Tabling of 2014/15 IDP process plan before Council by August 2013	Tabled IDP 2013/14 IDP Process Plan	2014/15 IDP Process Plan tabled	-	-	Council Resolution	

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Project ID.	Project Ref. Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
											Notice & Attendance Register
Compliance	IDP5	IDPC	To enhance public participation to comply with legislation and obtain inputs from external sector departments	Number Rep Forum meetings conducted	Conducting 2 Rep Forum meetings by June 2014	0	1	0	0	1	Notice & Attendance Register
Compliance	IDP6	IDPC	To enhance public participation to comply with legislation and obtain inputs from local community for prioritization of projects	Number community consultations meetings conducted	Conducting 2 community consultations meetings by June 2014	3 Meetings	3 Meetings	0	0	1	Notice & Attendance Register
Compliance	IA1	CEA	To conduct Audit Committee Meetings to ensure good governance	Number Audit Committee meetings held to ensure an effective discharging of responsibilities	Holding 4 Audit Committee meetings to ensure an effective discharging of responsibilities by June 2014	1	1	1	1	1	Notice & Attendance Register
Compliance	IA2	CEA	To conduct Performance Audit Committee Meetings to ensure good governance	Number Performance Audit Committee meetings held to ensure an effective discharging of responsibilities	Holding 4 Performance Audit Committee meetings to ensure an effective discharging of responsibilities by June 2014	4 Meetings	4 Meetings	1	1	1	Notice & Attendance Register
Compliance	IA3	CEA	To issue Performance Information Audit Reports to ensure compliance with legislation	Number performance information audit reports issued to assess the efficiency and effectiveness of performance achieved	Issuing 4 Performance information audit reports to assess the efficiency and effectiveness of performance achieved by Council by June 2014	4 Reports	4 Reports	4th Quarter report of 2013/14 performance information	1st Quarter report of 2013/14 performance information	2nd Quarter report of 2013/14 performance information	Quarterly Reports
Compliance	IA5	CEA	To issue activity reports to ensure good governance	Number activity reports issued to the Audit Committee and Accounting Officer on the progress of rolling out the audit plans	Issuing 4 activity reports to the Audit Committee and Accounting Officer on the progress of rolling out the audit plans by June 2014	1	1	1	1	1	4 Activity Reports
Compliance	IA6	CEA	To adopt the Internal Audit Charter to comply with legislation	Reviewed A Charter adopted in accordance with IIA standards	Adopting the reviewed A Charter (2014/15) in accordance with IIA standards by June 2014	4 Reports	4 Reports	-	-	Reviewed 2014/15 Audit Charter	Reviewed 2013/14 Internal Audit Charter

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Compliance	IA7	CEA	To submit a Risk Based Audit Plan to ensure	3-Year Risk Based Audit Plan 2014/15 submitted to the Audit Committee for approval	Submitting a 3-Year Risk Based Audit Plan 2014/15 to the Audit Committee for approval by June 2014	Approved Risk Year Management report 3-Year Risk Based Audit Plan 2013/14	-	-	-	3-Year Risk Based Audit Plan 2014/15	Risk Based Audit Plan approved by Audit Committee
Compliance	RIS1	RISKM	To submit a Risk management report to the Risk Management committee and Audit committee to ensure good governance	Risk management report submitted to the Risk Management committee and Audit committee	Submitting 4 Risk management reports to ensure an effective risk management process by June 2014	2 Risk Management reports submitted	1 Risk management submitted	1 Risk management submitted	1 Risk management submitted	1 Risk management submitted	Programme Notice & Attendance Register
Compliance	RIS3	RISKM	To revised the Risk Register to determine the linkage between departmental objectives and risk	Risk Register revised and approved to determine the linkage between departmental objectives and risk	Revising the 2013/14 Risk Register to determine the linkage between departmental objectives and risk and approving the 2014/15 Risk Register by June 2014	Approved Risk Register	-	-	-	2013/14 Risk Register revised and 2014/15 Risk Register approved	Programme Notice & Attendance Register
Compliance	RIS4	RISKM	To development of a Risk Management policy and strategy document for council	Risk Management policy and strategy document developed and approved	Developing and approving a Risk Management policy and strategy document for council by August 2013	Approved Risk Management Policy and strategy approved by Council	-	-	-	-	Risk Based Audit Plan approved by Audit Committee
Compliance	RIS5	RISKM	To develop a Fraud and Anti-Corruption Policy for the municipality to ensure good governance and to comply with legislation	Fraud and Anti-Corruption Policy developed and approved	Developing and approving a Fraud and Anti-Corruption Policy for Council by March 2014	New project	Consultation & Drafting	Task Team & workshops	Approved policy	-	Approved policy. Council resolution.
Compliance	RIS6	RISKM	Fraud and Anti-Corruption Plan developed and approved	Fraud and Anti-Corruption Plan developed and approved	Developing and approving a Fraud and Anti-Corruption Plan for Council by March 2014	New project	Consultation & Drafting	Task Team & workshops	Approved plan	-	Approved plan. Council resolution.
Compliance	RIS7	RISKM	Fraud and Anti-Corruption Strategy developed and approved	Fraud and Anti-Corruption Strategy developed and approved	Developing and approving a Fraud and Anti-Corruption Strategy for Council by March 2014	New project	Consultation & Drafting	Task Team & workshops	Approved strategy	-	Approved strategy. Council resolution.
Compliance	RIS8	RISKM	To conduct a Fraud and Anti-Corruption workshops to create awareness on Fraud and Corruption	Fraud and Anti-Corruption workshops conducted with Councillors and Officials	Conducting 2 Fraud and Anti-Corruption workshops with Councillors and Officials by March 2014	New project	-	-	2 Workshops conducted	-	Agenda. Minutes. Attendance register.

DIRECTORATE CIVIL SERVICES AND HUMAN SETTLEMENTS: MR. DR MUKONDELELI
TOP LAYER

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

Service Delivery & Infrastructure Development							Portfolio of Evidence					
Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence	
IDP - MIG Funded	ROA1	AD ROADS	To ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Kanana (Phase 7)	Paving of 1 km taxi routes and upgrading of storm water drainage system as per program in Kanana (Phase 7) at a cost of R4,000,000 by June 2014	2.5 Km	SCM process	Appointment of consultant and contractor	500m Road paved	1 Km Road paved - project completed	Priority roads / wards. Appointment letter. Certificates. Physical road paved.	
IDP - MIG Funded	ROA2	AD ROADS		Km taxi routes paved and storm water drainage system upgraded as per program in Jouberton (Phase 7)	Paving of 1 km taxi routes and upgrading of storm water drainage system as per program in Jouberton (Phase 7) at a cost of R4,000,000 by June 2014	Roll-Over	SCM process	Appointment of consultant and contractor	500m Road paved	1 Km Road paved - project completed	Priority roads / wards. Appointment letter. Certificates. Physical road paved.	
IDP - MIG Funded	ROA3	AD ROADS		Km taxi routes paved and storm water drainage system upgraded as per program in Alabama (Phase 6)	Paving of 1 km taxi routes and upgrading of storm water drainage system as per program in Alabama (Phase 6) at a cost of R4,000,000 by June 2014	5.97 Km	Phase 4 completed -	SCM process	Appointment of consultant and contractor	500m Road paved	1 Km Road paved - project completed	Priority roads / wards. Appointment letter. Certificates. Physical road paved.
IDP - MIG Funded	ROA4	AD ROADS		Km taxi routes paved and storm water drainage system upgraded as per program in Khuma (Phase 7)	Paving of 1 km taxi routes and upgrading of storm water drainage system as per program in Khuma (Phase 7) at a cost of R4,000,000 by June 2014	Phase 3 completed	SCM process	Appointment of consultant and contractor	500m Road paved	1 Km Road paved - project completed	Priority roads / wards. Appointment letter. Certificates. Physical road paved.	
IDP - MIG Funded	ROA5	AD ROADS		Km taxi routes paved and storm water drainage system upgraded as per program in Tigane (Phase 7)	Paving of 1 km taxi routes and upgrading of storm water drainage system as per program in Tigane (Phase 7) at a cost of R4,000,000 by June 2014	Phase 3 completed	SCM process	Appointment of consultant and contractor	500m Road paved	1 Km Road paved - project completed	Priority roads / wards. Appointment letter. Certificates. Physical road paved.	

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

2013/14						
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
Project ID.	Project Ref. Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline
IDP - MIG Funded	ROA6	AD ROADS	To ensure a better accessibility to the community	Km storm water drainage system constructed as per program in Jouberton (Phase 5)	Constructing of 2 km of storm water drainage system as per program in Jouberton (Phase 5) at a cost of R2,700,000 by June 2014	Phase 3 completed
IDP - MIG Funded Roll-Over	ROA7	AD ROADS	To ensure new infrastructure and better service delivery	Km main storm water drainage (sub surface) constructed in Jouberton (Phase 4)	Constructing a 2 km main storm water drainage (sub surface) in Jouberton (Phase 4) at a cost of R5,226,223 by December 2013	2 Km
IDP - MIG Funded Roll-Over	ROA8	AD ROADS	To ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Jouberton (Phase 6)	Paving of 5.5 km taxi routes and upgrading of storm water drainage system as per program in Jouberton (Phase 6) at a cost of R11,779,681 by December 2013	Phase 4 completed - 2,3 Km
IDP - MIG Funded Roll-Over	ROA9	AD ROADS		Km taxi routes paved and storm water drainage system upgraded as per program in Tigane (Phase 6)	Paving of 3.5 km taxi routes and upgrading of storm water drainage system as per program in Tigane (Phase 6) at a cost of R6,704,093 by December 2013	Phase 4 completed - 2,3 Km
IDP - MIG Funded Roll-Over	ROA10	AD ROADS	To ensure the speedy flow of water during raining seasons	Km stone pitching constructed and km of storm water drainage lined in Khuma (Phase 2)	Constructing 1.5 km stone pitching and lining 1.5 km of storm water drainage in Khuma (Phase 2) at a cost of R3,516,929 by December 2013	3 Km

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
IDP - MIG Funded Roll-Over	ROA11	AD ROADS	To ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Khuma (Phase 6)	Paving of 3.5 km taxi routes and upgrading of storm water drainage systems per program in Khuma (Phase 6) at a cost of R6,455,840 by December 2013	Phase 4 completed - 3,675 km	1.5 km Road paved	3.5 Km Road paved - project completed	-	-	Priority roads / wards. Appointment letter. Certificates. Physical road paved. Proof of payment
IDP - MIG Funded Roll-Over	ROA12	AD ROADS		Km taxi routes paved and storm water drainage system upgraded as per program in Alabama (Phase 5)	Paving of 3.5 km taxi routes and upgrading of storm water drainage system as per program in Alabama (Phase 5) at a cost of R6,536,166 by December 2013	Phase 3 completed	1.5 km Road paved	3.5 Km Road paved - project completed	-	-	Priority roads / wards. Appointment letter. Certificates. Physical road paved. Proof of payment
IDP - MIG Funded Roll-Over	ROA13	AD ROADS	To ensure the speedy flow of water during raining seasons	Km stone pitching constructed and km of storm water drainage lined in Kanana (Phase 1)	Constructing 1.5 km stone pitching and lining 1.5 km of storm water drainage in Kanana (Phase 1) at a cost of R4,665,060 by December 2013	New project	0.75 km open storm water channel	1.5 km open storm water channel - Project completed	-	-	Priority roads / wards. Appointment letter. Certificates. Physical road paved. Proof of payment
IDP - MIG Funded Roll-Over	ROA14	AD ROADS	To ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Kanana (Phase 6)	Paving of 3.5 km taxi routes and upgrading of storm water drainage system as per program in Kanana (Phase 6) at a cost of R6,729,576 by December 2013	Phase 4 completed - 3,431 km	1.5 km Road paved	3.5 Km Road paved - project completed	-	-	Priority roads / wards. Appointment letter. Certificates. Physical road paved. Proof of payment
IDP - MIG Funded Roll-Over	ROA15	AD ROADS	To rehabilitate old landfill sites to ensure a safer environment	Old landfill sites rehabilitated	Rehabilitating of old landfill sites at Stilfontein and Orkney at a cost of R11,007,718 by September 2013	Investigations completed by professional service providers	Orkney & Stilfontein landfill sites rehabilitated	-	-	-	Priority roads / wards. Appointment letter. Certificates. Physical road paved. Proof of payment
IDP - Council Funded	ROA16	AD ROADS	To construct an access road to ensure a better accessibility to the community	Access road between Doringkruin and N12 constructed	Constructing a 2.8 km access road between Doringkruin and N12 at a cost of R10,000,000 by December 2013	SCM process	2.8 Km road constructed	-	-	-	Priority roads / wards. Appointment letter. Certificates. Physical road paved.

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
IDP - MIG Funded	WAT1	AD WATER	To improve bulk water supply in Alabama / Manzilpark (Phase 3) to ensure a basic water service	Bulk water supply improved with a water pressure tower (\pm 10.8m) for Alabama / Manzilpark (Phase 3)	Elevating bulk water 2 M ³ pressure tower (\pm 10.8m) supplied to Alabama / Manzilpark (Phase 3) at a cost of R25,000,000 by June 2014	New project	SCM process	Construction 3.6 m height	Construction 3.6 m height	Construction 3.6 m height	Construction 3.6 m height - 2 M ³ reservoir completed
IDP - MIG Funded Roll Over	WAT2	AD WATER	To supply water to rural schools and clinics to improve service delivery in rural settlements	Water supplied to 4 rural schools and 2 clinics as per program in the KOSH area	Supplying water to 4 rural schools and 2 clinics as per program in the KOSH area at a cost of R2,000,000 by June 2014	New project	SCM Process	Construction stage	Drilling of bore holes	Project completed	Appointment letter. Payment certificates. Certificate of practical completion. Proof of completion.
IDP - MIG Funded Roll Over	WAT3	AD WATER	To increase capacity of the zinc tank in Tigane ext 4 to meet water demand	M ³ capacity increased of the current zinc tank in Tigane ext 4	Increasing the capacity of the current 0.25 M ³ zinc tank in Tigane ext 4 to a 0.5 M ³ zinc tank at a cost of R1,402,860 by June 2014	0.25 M ³ zinc tank	SCM process	Erection on steel platform	Erection of galvanized stand	0.5 M ³ zinc tank completed	Recommendation & Appointment letter. Zinc tank. Proof of payment
IDP - MIG Funded	WAT4	AD WATER	To supply water from Midvaal end point in Orkney to Kanana reservoir to improve the supply capacity	Supplying water from Midvaal end point in Orkney and the installing bulk line services to Kanana reservoir	Supplying water from Midvaal end point in Orkney and installing bulk line services (5.5km) to Kanana reservoir at a cost of R3,000,000 by June 2013	Phase 1 completed	SCM process	Construction 1.833 km	Construction 1.833 km	Construction 1.833 km - Project completed	Invoices. Pictures. Pressure tower. Proof of payment
IDP - MIG Funded	WAT5	AD WATER	To replace bulk water meters to ensure accurate meter reading	Number of bulk water meters replaced in the KOSH area	Replacing a minimum of 110 bulk water meters greater than 50mm in the KOSH area at a cost of R3,000,000 by June 2014	Phase 1 completed	SCM process	Replacement/ Installation of 36 bulk meters	Replacement/ Installation of 36 bulk meters	Replacement/ Installation of 36 bulk meters - Project completed	Invoices. Pictures. Pressure tower. Proof of payment
IDP - Council / Dr. KK District Roll Over	WAT6	AD WATER	To supply water from Dawkinsville reservoir to Goudkopie (N12) to improve the basic water service	Supplying water from Dawkinsville reservoir and the installing bulk line services (\pm 4.5 km) to Goudkopie (N12 East areas)(Phase 2)	Supplying water from Dawkinsville reservoir and the installing bulk line services (\pm 4.5 km) to Goudkopie (N12 East areas)(Phase 2) at a cost of R4,000,000 by June 2014	Phase 1 completed	SCM Process	Construction - 2 km pipes laid	Construction - 2 km pipes laid	Construction - 4.5 km pipes laid - Project completed	Tender document. Appointment of contractors. Invoices. Physical construction 4.5 km pipes laid

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

Project ID.	Project Ref. Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
IDP - Council Funded	WATT7	AD WATER	To upgrade telemetry software system to ensure sustainable water flow	Telemetry software system upgraded	Upgrading the telemetry software system in the KOSH area at a cost of R1 500,000 by June 2014	Existing system	SCM Process	Telemetry software system calibration	Telemetry software system upgraded	Telemetry software system upgraded - Project completed	Resolution Appointment letter Certificates Updated telemetry
IDP - MIG Funded Roll Over	SAN1	AD SANITATION	To increase the holding capacity at the WWTP in Hartbeesfontein to ensure the effluent standards meet the requirements	Increasing the holding capacity at the Hartbeesfontein WWTP (Phase 1)	Increasing the holding capacity at the Hartbeesfontein WWTP (Phase 1) civil works to the capacity from 4M ³ to 8M ³ /day at a cost of R9,438,811 by September 2013	Construction - civil works completed	-	-	-	-	Work breakdown schedule. Appointment of contractors. Invoices. Physical construction . Vote number
IDP - MIG Funded - Roll Over	SAN2	AD SANITATION	To increase the holding capacity at the WWTP in Hartbeesfontein to ensure the effluent standards meet the requirements	Increasing the holding capacity at the Hartbeesfontein WWTP (Phase 1)	Increasing the holding capacity at the Hartbeesfontein WWTP (Phase 1) mechanical works to the capacity from 4M ³ to 8M ³ /day at a cost of R3,180,000 by September 2013	Roll-Over	Mechanical works completed - Project completed	-	-	-	Work breakdown schedule. Appointment of contractors. Invoices. Physical construction . Vote number
IDP - Council Funded Roll Over	SAN3	AD SANITATION	To increase the holding capacity at the WWTP in Hartbeesfontein to ensure the effluent standards meet the requirements	Increasing the holding capacity at the Hartbeesfontein WWTP (Phase 2)	Increasing the holding capacity at the Hartbeesfontein WWTP (Phase 2) mechanical and electrical works as per tender document (counter funding) to the capacity from 4M ³ to 8M ³ /day at a cost of R7,500,000 by September 2013	Roll-Over	Mechanical & Electrical works completed - Project completed	-	-	-	Work breakdown schedule. Appointment of contractor. Invoices. Physical construction work
IDP - MIG Funded	SAN4	AD SANITATION	To upgrade the sewer network in Khuma Proper (North East) to maintain the current infrastructure	Number of km sewer network upgraded	Upgrading of 3.5 km sewer network in Khuma Proper (North East) at a cost of R4,500,000 by December 2013	Roll-Over	SCM process	Construction of sewer network - Project completed	-	-	Work breakdown schedule. Appointment of contractor. Invoices.

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
IDP - MIG Funded	SAN5	AD SANITATION	To upgrade the outfall sewer line in Joubertton Ext 7,19 & 24 (West) to maintain the current infrastructure	Km outfall sewer line in Joubertton Ext 7,19 & 24 (West) upgraded	Upgrading 7.5 km outfall sewer line in Joubertton Ext 7,19 & 24 (West) at a cost of R20,000,000 by March 2014	SCM process Roll-Over	Construction of outfall sewer line	Construction of outfall sewer line	Installation of manholes - Project completed	-	Work breakdown schedule. Appointment of contractor. Invoices.
New Capital Roll-Over	SAN6	AD SANITATION	To upgrade the outfall sewer line in Alabama / Joubertton Ext 19 (East) upgraded to maintain the current infrastructure	Km outfall sewer line in Alabama / Joubertton Ext 19 (East) upgraded	Upgrading 3.6 km outfall sewer line in Alabama / Joubertton Ext 19 (East) at a cost of R4,500,000 by December 2013	SCM process Roll-Over	Construction of outfall sewer line and installation of manholes - Project completed	Construction of outfall sewer line and installation of manholes - Project completed	-	-	Work breakdown schedule. Appointment of contractor. Invoices.
New Capital Roll-Over	SAN7	AD SANITATION	To upgrade the outfall sewer line in Irene Park (Chris Hani Street) upgraded	Km outfall sewer line in Irene Park (Chris Hani Street) upgraded	Upgrading 0.85 km outfall sewer line in Irene Park (Chris Hani Street) at a cost of R2,000,000 by December 2013	SCM process Roll-Over	Construction of outfall sewer line and installation of manholes - Project completed	Construction of outfall sewer line and installation of manholes - Project completed	-	-	Physical Work breakdown schedule. Appointment of contractor. Invoices.
IDP - Council Funded - Roll-Over	WAT8	AD WATER	To upgrade a worn-out water-network in the Klerksdorp CBD (Phase 1) to maintain the current infrastructure	Worn-out water-network in the Klerksdorp CBD (Phase 1) upgraded	Upgrading of 2.5 km worn-out water-network in the Klerksdorp CBD (Phase 1) at a cost of R1,689,230 by June 2014	SCM Process Roll-Over	0.8 Km Water network replaced	0.8 Km Water network replaced	0.8 Km Water network replaced	0.9 Km Water network replaced - Project completed	SCM Process. Pressure testing schedule. Water valves & Network.
Outcome 9	ROA17	AD ROADS	To provide access to municipal roads	Km of new municipal roads constructed	20 Km of new municipal roads constructed in various areas by June 2014	15.04 Km constructed	0 Km	0 Km	10 Km	20 Km	Register. Programme. Proof of payment.
	ROA18	AD ROADS	To reseal roads to maintain the existing road infrastructure	Km roads resealed in the KOSH area	Resealing of 15km roads in the KOSH as per programme at a cost of R6,227,849-by June 2014	Roll-Over	5km Resealed	5km Resealed	5 km Resealed - Project completed	-	Priority list. Appointment letter. Certificates.
	ROA19	AD ROADS	To grade roads to maintain the existing road infrastructure	Km roads graded in the KOSH area	Grading of 20 km roads in the KOSH as per programme at a cost of R2,650,000-by June 2014	Roll-Over	5km Graded	5km Graded	5km Graded - Project completed	-	Physical road Priority list. Appointment letter. Certificates. Physical road

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
National KPI	WAT9	AD WATER	To provide basic municipal services	Number and % of households with access to basic level of water - Urban Settlements	157,835 and 100% of households with access to basic level of water by June 2014 - Urban Settlements	154,835 98%	155,915 98.6%	156,995 99.4%	157,835 100%	Water lay-out plan	
National KPI	WAT10	AD WATER		Number of households without access to basic level of water - Urban Settlements	3,000 Household without access to basic level of water by June 2014 - Urban Settlements (Squatters on unprromulgated land)	3,000	1,920	840	0	Water lay-out plan	
National KPI	WAT11	AD WATER		Nr. of backlogs eliminated - Urban Settlements	3,000 Water backlogs eliminated as per request by June 2014 - Urban Settlements (Squatters on unprromulgated land)	3,000	1,920	840	0	Water lay-out plan	
National KPI	WAT12	AD WATER	To provide basic municipal services	Nr and % of households with access to basic level of water - Rural Settlements	1,845 and 100% of households with access to basic level of water by June 2014 - Rural Settlements	0 0%	0 0%	615 25%	1,230 75%	1,845 100%	Water lay-out plan
National KPI	WAT13	AD WATER		Nr. of households without access to basic level of water - Rural Settlements	1,845 Households without access to basic level of water by June 2014 - Rural Settlements	1,845	1,230	615	0	Water lay-out plan	
National KPI	WAT14	AD WATER		Nr. of backlogs eliminated - Rural Settlements	205 Water backlogs eliminated by June 2014 - Rural Settlements	0	66	132	205	Water lay-out plan	
Operational	WAT15	AD WATER	To clean reservoirs to comply with legislation	Number of reservoirs cleaned	Cleaning 40 reservoirs in the KOSH area at a cost of R562,320 and R590,000 by June 2014	405 Reservoirs	20	0	0	20	Register Vote number

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

Project ID, Ref Number							Project Annual Target							1st Quarter Target			2nd Quarter Target			3rd Quarter Target			4th Quarter Target			Portfolio of Evidence	
Programme Objectives			Key Performance Indicators (KPI) (Programme)		Project Annual Target		Baseline		1st Quarter Target		2nd Quarter Target		3rd Quarter Target		4th Quarter Target		Water Management Policy approved		Draft policy completed		Water Management Policy approved		Draft policy document		DWARF approval letter		
Operational	WAT16	AD WATER	To revise water related policy to comply with legislation	Water Management Policy revised	Revising the Water Management Policy at a cost of R250,000 by June 2014	Approved Policy	DWA approval	Task Team & workshops	Draft policy completed	Water Management Policy approved																	
Operational	WAT17	AD WATER	To obtain Blue Drop status to improve water quality and water management	A minimum standard of 95% Blue Drop status obtained	Obtaining a minimum standard of 95% Blue Drop status by June 2014	95.38%	Monthly compliance documentation submitted																				
National KPI	SAN8	AD SANITATION	To provide basic municipal services	Nr and % of households with access to basic level of sanitation - Urban Settlements	157,105 and 100% of households with access to basic level of sanitation by June 2014 - Urban Settlements	156040%	156,040 99.3%	156,395 99.5%	156,750 99.7%	157,105 100%	157,105 100%	157,105 100%	157,105 100%	157,105 100%	157,105 100%	157,105 100%	157,105 100%	157,105 100%	157,105 100%	157,105 100%	157,105 100%	157,105 100%	157,105 100%	157,105 100%			
National KPI	SAN9	AD SANITATION		Nr. of household backlog without access to basic level of sanitation - Urban Settlements	3,065 Household without access to basic level of sanitation by June 2014 - Urban Settlements	100	3,065	3,065	3,065	3,065	3,065	3,065	3,065	3,065	3,065	3,065	3,065	3,065	3,065	3,065	3,065	3,065	3,065	3,065			
National KPI	SAN10	AD SANITATION	To provide basic municipal services	Nr. of backlogs eliminated - Urban Settlements	3,000 Backlogs eliminated by June 2014 (bucket eradication). Completion of incomplete toilets - Urban Settlements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
National KPI	SAN11	AD SANITATION		Nr and % of households with access to basic level of sanitation- Rural Settlements	2,575 and 100% of households with access to basic level of sanitation by June 2014 - Rural Settlements	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%	2,575 100%			
National KPI	SAN12	AD SANITATION		Nr. of households backlog without access to basic level of sanitation - Rural Settlements	Zero households without access to basic level of sanitation by June 2014 - Rural Settlements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
National KPI	SAN13	AD SANITATION		Nr. of backlogs eliminated - Rural Settlements	Zero sanitation backlogs eliminated by June 2014 - Rural Settlements	20	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT											
Project ID.	Project Ref. Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Outcome 9	SAN14	AD SANITATION	To maintain main sewer to ensure maintenance of main sewers throughout the year	Km of main sewers leaned	Cleaning 20 km of main sewers as per program in the KOSH area by June 2014	15km	5 km	5 km	5 km	5 km	Register. Programme. Proof of payment
Operational	SAN15	AD SANITATION	To obtain Green Drop status for improved waste water quality management	A minimum standard of 95% Green Drop status obtained	Obtaining a minimum standard of 95% Green Drop status by June 2014	-	-	-	-	Green Drop status obtained	Copy of Application. Blue Drop Status. Feedback report
Operational	SAN16	AD SANITATION	To conduct risk assessments on WWTP to comply with Green Drop requirements to ensure a sustainable healthy environment		Conducting risk assessments on 4 WWTPs in the KOSH area at a cost of R300,000 by June 2014	-	-	-	-	Risk assessments conducted	Copy of Application. Blue Drop Status. Feedback report BDS System.
Operational	TBS1	AD DP & BC	To approve building plans to comply with legislation	Number of building plans approved	Approving 1,000 building plans in terms of the National Building Regulations by June 2014	700 Approved plans	250	250	250	250	Excel Data base. Actual plans. Proof of payment
Operational	TBS2	AD DP & BC		Number of building plan applications received	Receiving 800 building plan applications for residential additions by June 2014	450 Applications received	200	200	200	200	Excel Data base. Actual plans. Proof of payment
Operational	TBS3	AD DP & BC	To maintain the GIS system to enhance service delivery	GIS system maintained	Maintaining the GIS system for the KOSH area at an amount of R230,000 by December 2013	Existing system	Closed quotation	GIS system maintained	-	-	Closed quotations Update report Proof of payment
Operational	TBS4	AD DP & BC	To collect revenue to ensure sound financial matters	R value income collected from building plan application	Collecting R1,238,824 for building plan applications by June 2014	New project	R 309,706	R 619,412	R 929,118	R 1,238,824	Ledger Daily Recons / Receipts
Operational	TBS5	AD DP & BC	To establish a township - Alabama ext 4 to formalize informal settlement	Township establishment in Alabama Ext 4 completed	Establishing a township - Alabama Ext 4 (1,000 residential erven) at a cost of R1,500,000 by September 2013	New project	Proclamation and - Township Register - project completed	-	-	-	Ledger Daily Recons / Receipts Income Votes

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						2013/14					
Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Operational	HOU1	AD HS	To registered and deregistered Title Deeds to ensure secure tenure and ownership of houses	Number of Title Deeds of pre 1994 old stock houses transferred through the Deeds Office to the beneficiaries	Transferring 2,336 Title Deeds of pre 1994 old stock houses through the Deeds Office to the beneficiaries at a cost of R500,000 by June 2014	584	1,168	1,752	2,336	Title Deeds Expenditure vote	
Housing Subsidy - Roll-Over	HOU2	AD HS		De-registering of Title Deeds	De-registering of Title Deeds in Khuma, Kamana and Jouberton (as per register) at a cost of R150,000 by June 2014	Roll-Over	R 37,500	R 75,000	R 112,500	R 150,000	De-registration record Proof of payments Venus System

DIRECTOR ELECTRICAL AND MECHANICAL ENGINEERING: MR. WJ VII JOEN
TOP LAYER

IDP PROJECTS

IDP PROJECTS							Portfolio of Evidence				
Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
IDP - MIG Grant	ELE1	DDMS	To install high mast lights installed in Kanana (Phase 6)	Installing 9 high mast lights in Kanana (ward 22 - 26) (phase 6) at a cost of R2,500,000 by June 2014	Phase 5 completed 99%	Appointment of consultant and contractor	Material ordered and civil works	9 High mast lights erected	Electrical reticulation and commissioning	Appointment letters of consultant & contractor	
IDP - MIG Grant	ELE2	DDMS	High mast lights installed in Tigane (Phase 3)	Installing 8 high mast lights in Tigane Ext 6 and Proper (wards 1 & 2) (phase 3) at a cost of R2,000,000 by June 2014	Phase 5 completed 99%	To maintain the existing infrastructure	Appointment of consultant and contractor	8 High mast lights erected	Electrical reticulation and commissioning	9 High Mast	
IDP - MIG Grant - Roll-Over	ELE3	DDMS	High mast light installed in Kanana (Phase 5)	Installing 1 high mast light in Kanana (ward 22 - 26)(phase 5) at a cost of R100,000 by August 2013	Phase 5 completed 99%	1 High mast light erected - Electrical reticulation and commissioning	-	-	-	Appointment letters of consultant & contractor	
IDP - MIG Grant Roll-Over	ELE4	DDMS	To upgrade mechanical and electrical equipment at pump stations to ensure the maintenance of the existing infrastructure	Upgrading of 2 mechanical and electrical equipment in pump stations (Volume 4) at Reitkull - Joubertton (ward 12); Lorraine - Tigane (wards 1 & 2) to the amount of R8,900,000 by June 2014	Volume 2 completed and 90% of Volume 3 completed	Material ordered	Installation	Installation	Commissioning - Project completed	8 High Mast	
IDP - INEP Grant Roll-Over	ELE5	DDMS	To electrify Brakspruit CPA to ensure a basic level of electricity	Number of stands at Brakspruit CPA electrified	New project	Appointment of Contractor	Material ordered	Construction	Construction and commissioning - Project completed	Close-out	

IDP PROJECTS

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
IDP - INEP Grant Roll-Over	ELE6	DDMS	To upgrade Joubertton main substation upgraded to ensure adequate supply of electricity	Joubertton main substation upgraded	Upgrading of Joubertton main substation building with a 68m ² extension and additional 2 x 11 KV panels to the amount of R1,320,000 by September 2013	Existing substation building with 11 KV panels	Construction and commissioning - Project completed	-	-	-	Appointment letters of contractor Close-out report Payment certificates
IDP - INEP Grant Roll-Over	ELE7	DDMS	To electrify Joubertton Ext 24 to ensure a basic level of electricity	Number of houses in Joubertton Ext 24 (Phase 3) electrified	Electrification of 9 houses in Joubertton Ext 24 (ward 12)(Phase 3) at a cost of R87,000 by September 2013	Phase 2 running currently with concurrent 3 building	Construction - 9 Houses electrified - Project completed	-	-	-	Appointment letters of contractor Close-out report
CAPITAL PROJECTS											
New Capital	ELE8	DDMS	To purchase vehicles and plant to better service delivery	Number of refuse removal trucks purchased	Purchasing 2 refuse removal trucks at a cost of R2,500,000 by March	New project	SCM process	Service provider appointed	2 refuse removal trucks purchased	-	Tender document Orders issued.
New Capital	ELE9	DDMS		Number of bakkies purchased	Purchasing 2 bakkies for the PMU's at a cost of R600,000 by March 2014	New project	SCM process	Service provider appointed	2 Bakkies purchased	-	Tender document Orders issued.
New Capital	ELE10	DDMS		Number of vehicles purchased	Purchasing of 1 BMW X5 vehicle for the Executive Mayor at a cost of R800,000 by March 2014	New project	SCM process	Service provider appointed	1 BMW X5 vehicle purchased	-	Tender document Orders issued.
New Capital	ELE11	DDMS			Purchasing of 5 vehicles for Council at a cost of R2,000,000 by March 2014	New project	SCM process	Service provider appointed	5 Vehicles purchased	-	Tender document Orders issued.
											1 Truck with 1 Truck with

OPERATIONAL

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence	
National KPI	ELE12	DDMS	To provide basic municipal services to ensure access to electricity	% of households with access to basic level of electricity	157,723 and 100% of households with access to basic level of electricity by June 2014 - Urban Settlement	99,7%	157,249	157,407	157,565	157,723 100%	Register	
National KPI	ELE13	DDMS	Number of households without access to basic level of electricity	1,210 Households without access to basic level of electricity by June 2014 - Urban Settlement	96%	1,192 Households	1,210	807	403	0	Register	
National KPI	ELE14	DDMS	Number of backlogs with the access to basic level of electricity	1,210 Backlogs with the access to basic level of electricity by June 2014 - Urban Settlement	0	1,412 Backlogs	0	403	806	1,210	Register	
National KPI	ELE15	DDMS	% of households with access to basic level of electricity	1,940 and 100% of households with access to basic level of electricity by June 2014 - Rural Settlement	96%	785	40.46%	81.75%	1,416	1,801	1,940 100%	Register
National KPI	ELE16	DDMS	Number of households without access to basic level of electricity	1,155 Households without access to basic level of electricity by June 2014 - Rural Settlement	96%	1,192 Households	1,155	1,551	1,551	0	Register	
National KPI	ELE17	DDMS	Number of backlogs with the access to basic level of electricity	1,155 Backlogs with the access to basic level of electricity by June 2014 - Rural Settlement (Jurisdiction of Eskom)	96%	New project	Report to Eskom	-	-	Report to Eskom	Letter to Eskom	
Operational	ELE18	DDMS	To investigate and purchase new metering technology to prevent electrical losses and tampering and to enhance financial income	Investigating and purchasing of a new metering technology (phase 1) to prevent electrical losses and tampering at a cost of R5,000,000 by June 2014	New project	Request of Proposals (RVP) issued	Investigation & SCM Process	Appoint Service Provider	Metering technology purchased	Letter to Eskom		

OPERATIONAL

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target		2nd Quarter Target		3rd Quarter Target		4th Quarter Target		Portfolio of Evidence
							1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	
Operational	ELE19	DDMS	To maintain existing infrastructure	Number of low voltage complaints attended to	Attending to 3,840 low voltage complaints in the KOSH area (telephonic, written and verbal) received by June 2014	New project	960	960	960	960	960	960	960	960	Complaints Register. Bi-monthly reports to Council
Operational	ELE20	DDMS		Number of medium voltage forced interruption attended to	Attending to 120 medium voltage forced interruptions in the KOSH area by June 2014	New project	30	30	30	30	30	30	30	30	Interruption Register. Bi-monthly reports to Council
Operational	ELE21	DDMS		Number of street lights complaints attended to	Attending to 3,840 street lights complaints in the KOSH area (telephonic, written and verbal) received by June 2014	New project	960	960	960	960	960	960	960	960	Complaints Register. Bi-monthly reports to Council
Operational	ELE22	DDMS		Number of high mast lights attended to	Attending to 144 high mast lights complaints in the KOSH area (telephonic, written and verbal) received by June 2014	New project	36	36	36	36	36	36	36	36	Complaints Register. Bi-monthly reports to Council
Operational	ELE23	DDMS		Number of traffic control signals attended to	Attending to 40 traffic control signals complaints in the KOSH area (telephonic, written and verbal) received by June 2014	New project	10	10	10	10	10	10	10	10	Complaints Register. Bi-monthly reports to Council
Operational	ELE24	DDMS		Number of protection relays tested for compliance	Testing 8 protection relays in the KOSH area for compliance by June 2014	New project	0	5	5	5	3	3	0	0	Invoice. Test certificate. Planned
Operational	ELE25	DDMS	To investigate possible fraud and illegal tampering to Council's assets	Number of electricity meter tampering investigations attended to	Attending to 120 electricity meter tampering investigations, as received from finance by June 2014	New project	30	30	30	30	30	30	30	30	Complaints Register. Bi-monthly reports to Council

DIRECTOR MUNICIPAL & ENVIRONMENTAL SERVICES
TOP LAYER

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT							TOP LAYER			2013/14		
Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Annual Target	Project Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence	
IDP - MIG Funded Roll-Over	CEM1	AD PARKS	To develop Joubertton central cemetery to enhance service delivery	Joubertton central cemetery infrastructure developed	Developing the remaining infrastructure (6 Toilet facility and 1 x 2km water pipeline) at Joubertton central cemetery at a cost of R500,000 by June 2014	Existing cemetery	SCM Process	Construct 2km water line	6 Toilet facility constructed	Project completed	SCM Process Abolition Block 1,6 km Fence New Equipment, Register & Control	
IDP - MIG Funded	CEM2	AD PARKS	To construct access road at Joubertton central cemetery to enhance service delivery	Km of access road constructed at Joubertton central cemetery	Constructing 2km access road at Joubertton central cemetery at a cost of R3,500,000 by June 2014	Existing cemetery	SCM Process	Construction phase	Construction phase		SCM Process Abolition Block 1,6 km Fence New Equipment	
IDP - MIG Funded	CEM3	AD PARKS	To construct access roads, water supply line and toilet facilities at Tigane cemetery to enhance service delivery	Km of access roads, water supply line and number of toilet facilities constructed at Tigane cemetery	Constructing 1km access roads, 1km water supply line and 4 toilet facilities at Tigane cemetery at a cost of R3,500,000 by June 2014	Existing cemetery	SCM process for road construction. Water supply line and 4 toilet facilities completed	Construction phase	Construction phase		SCM Process Abolition Block 1,6 km Fence New Equipment	
IDP - MIG Funded Roll-Over	CEM4	AD PARKS	To construct access roads, water supply line and toilet facilities at Kanana cemetery to enhance service delivery	Km of access roads, water supply line and number of toilet facilities constructed at Kanana cemetery	Constructing 1km access roads, 500m water supply line and 4 toilet facilities at Kanana cemetery at a cost of R3,500,000 by June 2014	Existing cemetery	SCM process for road construction. Water supply line and 4 toilet facilities completed	Construction phase	Construction phase		SCM Process Abolition Block 1,6 km Fence New Equipment, Register & Control	
DORA Grant - Roll Over	LIB1	AD LIBRARIES	To address shortcomings by improve library services and maintenance	Shortcomings at various libraries improved according to the approved project business plan	Improving shortcomings at various libraries according to the approved project business plan at a cost of R400,000 by June 2014	New project	R 100,000	R 200,000	R 300,000	R 400,000	Reports to province. Proof of payment. Vote numbers.	
DORA Grant - Roll Over	LIB2	AD LIBRARIES	To provide a library service in Khuma to provide educational and recreational facilities for the intellectual upliftment of the community	Community library in Khuma Ext 8 equipped and irrigation system installed	Equipping the 681,39m ² community library in Khuma Ext 8 as per equipment list and installing of an irrigation system (as per quotation) at a cost of R83,000 by December 2013	Project 90% completed	SCM Process	Library equipped and irrigation installed	-	-	Minutes & variation orders. Com100 forms with pictures. Payment certificates.	

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
DORA Grant Roll-Over	LIB3	AD LIBRARIES	To provide a library service in Khuma to provide educational and recreational facilities for the intellectual upliftment of the community	Service provider for community library in Khuma Ext 8 built paid	Setting the outstanding service provider account for the 681,39m ² community library built in Khuma Ext 8 at a cost of R626,048 by December 2013	Project 90% completed	Application forwarded for veriment	Service provider paid	-	-	Minutes & variation orders. Com100 forms with pictures. Payment
IDP - MG Funded	SPO01	DD SAC	To upgrade Council sport facilities to maintain aging infrastructure	Kenana sport stadium upgraded	Upgrading of the Brazil sport stadium in Jouberton as per business plan at cost of R5,000,000 by June 2014	Existing stadiums	SCM Process	Manufacturing of equipment	Upgrading 50% completed	Kenana sport stadium upgraded	Program, Quotations & Invoices.
IDP - MG Funded	SPO02	DD SAC	To upgrade Council sport facilities to maintain aging infrastructure	Khuma sport stadium upgraded	Upgrading of the Klerksdorp sport stadium as per business plan at cost of R7,000,000 by June 2014	Existing stadiums	SCM Process	Manufacturing of equipment	Upgrading 50% completed	Khuma sport stadium upgraded	Program, Quotations & Invoices.
IDP - MG Funded	SPO03	DD SAC	To develop a new sport complex	New sport complex in Jouberton developed	Developing a new sport complex in Jouberton as per business plan at cost of R7,000,000 by June 2014	Existing stadiums	SCM Process	Manufacturing of equipment	Development 50% completed	New sport complex in Jouberton developed	Program, Quotations & Invoices.
Provincial PDMC Grant	FIR1	AD FIRE	To conduct water related training to comply with insurance regulations and safety standards	Number of water related training conducted as per programme	Conducting water related training for swimming, boat and jet ski handling (pricing will determine number to be trainine) as per programme at a cost R100,000 by December 2013	Roll-Over	SCM Process and training	Project completed	-	-	SCM Process 2 4x4 Bush fire units Register & Proof of Payment
National KPI	CLE1	AD RRC	To provide basic municipal services to ensure the access thereof	% of households with access to basic level of refuse removal	100% of households with access to basic level of refuse removal by June 2014	100%	100%	100%	100%	100%	Register
National KPI	CLE2	AD RRC		Number of households with access to basic level of refuse removal	159,680 Households with access to basic level of refuse removal by June 2014	107,800	159,680	159,680	159,680	159,680	Register

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence	
National KPI	CL.E3	AD RRC	To provide basic municipal services to ensure the access thereof	Number of household backlogs with the access to basic level of refuse removal	Zero household backlogs with the access to basic level of refuse removal by June 2014	0	0	0	0	0	Register	
Compliance	FIR2	AD FIRE	To adhere to Fire Codes and Regulations and comply with fire codes (SANS) and	Number of fire inspections conducted	Conducting 1,000 general fire inspections according to programme in the KOSH area by June 2014	1,000 Inspections	250	250	250	250	Register	
Operational	FIR3	AD FIRE	To promote fire safety	Number of ward sessions conducted	Conducting 12 fire prevention information sessions according to programme in identified wards by June 2014	12 Sessions	3	3	3	3	Register	
Operational	FIR4	AD FIRE	To promote fire safety	Number of fire safety campaigns conducted at schools	Conducting 4 fire safety campaigns for schools in the KOSH area according to programme by June 2014	12 Sessions	1	1	1	1	Register	
Operational	TRA1	AD TRAFFIC	To promote road safety	Number of (K78) multi road blocks	Conducting 15 (K78) multi road blocks with all law enforcement agencies in the KOSH by June 2014	12 Multi Blocks Road	3	7	2	3	Tickets Issued Attendance Register (Total Traffic Officers)	
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
Operational	CEM5	AD PARKS	To advance aviation facilities to the community and to comply with legislation	Annual airport license approved	Renewing the annual PC Peiser Airport license to obtain authority to operate an airport at a cost of R4,865 by June 2014	Approved License	-	-	-	-	License approved Approved License	
Operational	CEM6	AD PARKS	To collect income to ensure financial sustainability	Total income collected from hanger rentals	Total income of R101,000 collected from hanger rentals by June 2014	New Project	Contract renewals finalized	-	-	-	Income of R101,000 collected	Register

LOCAL ECONOMIC DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Operational	AC1	DD SAC	To mainstream the the role of arts and culture in social development in the City of Matlosana by developing, promoting and protecting arts and culture	Number of databases compiled	Compiling 3 databases to include stakeholders of performing arts, visual arts and crafts by June 2014	-	Community consultation	Community consultation	3 Data bases compiled	Attendance register and notification	
Operational	AC2	DD SAC		Number of stakeholder forums established	Establishing 2 stakeholder forums, one for visual arts and crafts and one for performing arts by March 2014	-	Community consultation	2 Forums established	-	Attendance register and notification	
Operational	AC5	DD SAC	To contribute to the growth of the cultural industries sector by promoting the sector to drive cultural industry development	Number of community base cultural industry sectors stakeholder forums established	Establishing 4 cultural industry stakeholder forums - one each in Kanana, Khuma, Tigane and Jouberton by June 2014	-	Community consultation	Community consultation	4 Forums established	Attendance register and notification	
Operational	AC6	DD SAC		Number of cultural hubs established	Establish 4 cultural hubs one each in Khuma, Kanana, Tigane and Jouberton by June 2014	-	Community consultation	2 Cultural hubs established	2 Cultural hubs established	Attendance register. Photographic evidence	
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT											
Operational	SPO7	DD SAC	To effectively do revenue collection to ensure sound financial matters	R value income collected from rental agreements sportgrounds	Collecting R 94,000 income from rental agreements of sportgrounds by June 2014	R 23,500	R 47,000	R 70,500	R 94,000	Notices & Agendas, Attendance register.	
Operational	LIC1	AD LICENSING	To effectively do revenue collection to ensure sound financial matters	R value income collected from driver's licenses	Collecting R 7,491,872 income from driver's licenses (excluding prodiba fees) by June 2014	R 1,872,968	R 3,745,936	R 5,618,904	R 7,491,872	NATIS Balance Register	
Operational	LIC2	AD LICENSING		R value income collected from vehicle registration and licensing / renewals	Collecting R 13,390,734 income from Vehicle Registration and Licensing / renewals which is 20% on all vehicle income, minus 14% VAT on commission by June 2014	R 3,347,684	R 6,695,367	R 10,043,051	R 13,390,734	NATIS Balance Register	

LOCAL ECONOMIC DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Operational	AC1	DD SAC	To mainstream the the role of arts and culture in social development in the City of Matlosana by developing, promoting and protecting arts and culture	Number of databases compiled	Compiling 3 databases to include stakeholders of performing arts, visual arts and crafts by June 2014	-	Community consultation	Community consultation	3 Data bases compiled	Attendance register and notification 3 Data basis	
Operational	AC2	DD SAC		Number of stakeholder forums established	Establishing 2 stakeholder forums, one for visual arts and crafts and one for performing arts by March 2014	-	Community consultation	2 Forums established	-	Attendance register and notification Minutes of Founder	
Operational	AC5	DD SAC	To contribute to the growth of the cultural industries sector by promoting the sector to drive cultural industry development	Number of community base cultural industry sectors stakeholder forums established	Establishing 4 cultural industry stakeholder forums - one each in Kanana, Khuma, Tigane and Jouberton by June 2014	-	Community consultation	Community consultation	4 Forums established	Attendance register and notification Minutes of Founder meeting	
Operational	AC6	DD SAC		Number of cultural hubs established	Establish 4 cultural hubs one each in Khuma, Kanana, Tigane and Jouberton by June 2014	-	Community consultation	2 Cultural hubs established	2 Cultural hubs established	Attendance register. Photographic evidence	
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT											
Operational	SPO7	DD SAC	To effectively do revenue collection to ensure sound financial matters	R value income collected from rental agreements sportgrounds	Collecting R 94,000 income from rental agreements of sportgrounds by June 2014	R 23,500	R 47,000	R 70,500	R 94,000	Notices & Agendas. Attendance register.	
Operational	LIC1	AD LICENSING	To effectively do revenue collection to ensure sound financial matters	R value income collected from driver's licenses	Collecting R7,491,872 income from driver's licenses (excluding prodiba fees) by June 2014	R 8,026,607 (amount includes Prodiba)	R 1,872,968	R 3,745,936	R 5,618,904	R 7,491,872	
Operational	LIC2	AD LICENSING		R value income collected from vehicle registration and licensing / renewals	Collecting R 13,390,734 income from Vehicle Registration and Licensing / renewals which is 20% on all vehicle income, minus 14% VAT on commission by June 2014	R 51,373,926	R 3,347,684	R 6,695,367	R 10,043,051	R 13,390,734	

MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT

Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
										Register
Operational	SPO8	DD SAC	To effectively do revenue collection to ensure sound financial matters	R value income collected from rental agreements sportsgounds	Collecting R 94,000 income from rental agreements of sportsgounds by June 2014	New project	R 23,500	R 47,000	R 70,500	R 94,000
Operational	SPO8	AD PARKS	To collect income to ensure financial sustainability	Total income collected from hanger rentals	Total income of R101,000 collected from hanger rentals by June 2014	New project	Contract renewals finalized	-	-	Income of R101,000 collected
Operational	LIC3	AD LICENSING	To effectively do revenue collection to ensure sound financial matters	R value income collected from motor vehicle testing	Collecting R1,119,586 income from Motor Vehicle Testing by June 2014	R 51,373,926	R 279,897	R 559,793	R 839,690	R 1,119,586
Operational	LIC4	AD LICENSING		R value income collected from businesses, hawkers and stands	Collecting R203,165 income from businesses, hawkers and stands by June 2014	R 51,373,926	R 50,791	R 101,583	R 152,374	R 203,165
Operational	TRA3	AD TRAFFIC	To collect revenue to ensure sound financial matters	R value income collected from outstanding traffic fines	Collecting R10,000,000 on traffic fines by June 2014	R 7,000,000	R 1,000,000	R 4,000,000	R 7,000,000	R 10,000,000
Operational	TRA4	AD TRAFFIC		R value income collected from warrants of arrest	Collecting R1,318,750 on warrant of arrests by June 2014	New project	R 329,688	R 659,375	R 989,063	R 1,318,750
GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
Operational	CEM7	AD PARKS	To manage the airport effectively to comply with legislation	Number of inspections conducted at airport	Conducting 4 inspections at PC Peiser Airport to ensure aviation safety by June 2014	4	1	1	1	1
Operational	LIB4	AD LIBRARIES	To present awareness programmes to promote library awareness amongst adults, learners	Number of awareness programmes presented at all KOSH schools	Presenting 16 awareness programmes at schools and other venues in the KOSH area by June 2014	16	4	4	4	4
Operational	LIB5	AD LIBRARIES		Number of awareness programmes presented at libraries in the KOSH area	Presenting 90 awareness programmes at all KOSH libraries by June 2014	173	20	20	40	10
Operational	LIB6	AD LIBRARIES	To present awareness programmes to promote library awareness amongst adults, learners	Number of library interest events presented	Presenting 8 library interest events in the KOSH area by June 2014	14 Events	2	2	2	2

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target			2nd Quarter Target			3rd Quarter Target			4th Quarter Target			Portfolio of Evidence
							1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	1st Quarter Target	2nd Quarter Target	3rd Quarter Target		
Operational	MUS1	MUSEUM CURATO R	To provide an educational services to ensure community participation, empower unemployed youth, women and disabled persons and to capacitate learners	Number of consultation sessions convened	Convening 80 consultation sessions with formal and informal educators to create heritage awareness and disseminate educational content by June 2014	20	10	10	30	20	10	10	30	20	20	20	20	Consultation proforms	
Operational	MUS2	MUSEUM CURATO R	To provide an educational services to ensure community participation, empower unemployed youth, women and disabled persons and to capacitate learners	Number of lifelong skills development programs presented	Presenting 30 lifelong skills development programs to unemployed women, youth and physical disadvantage persons to empower them to develop entrepreneurial skills by June 2014	10	8	8	7	5	7	7	7	5	5	5	5	Attendance register. Photographic evidence	
Operational	MUS3	MUSEUM CURATO R	To provide an educational services to ensure community participation, empower unemployed youth, women and disabled persons and to capacitate learners	Number of educational programs presented	Presenting 75 educational programs to learners and adults to expand their knowledge of SA history and cultural heritage in general and that of KOSH in particular by June 2014	30	10	10	10	25	10	10	10	10	10	10	10	Museum/ site proform.	
Operational	MUS4	MUSEUM CURATO R	To manage heritage resources by promoting heritage awareness	Number of heritage awareness projects convened	Convening 10 heritage awareness projects to disseminate knowledge regarding heritage conservation and promote cultural heritage and national unity by June 2014	4	2	2	2	2	2	2	2	2	2	2	2	Photographic evidence	

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Operational	MUSS5	MUSEUM CURATOR	To approve a Museum Collection Management Procedure and Principle document to obtain a mandate from Council to ensure sound ethical museum practices	Museum Collection Management Procedure and Principle document approved	Approving a Museum Collection Management Procedure and Principle document to ensure sound ethical museum practises as guided by principles of the International council of museums and the SA Museum Association Code of Ethics by September 2013	New profile	Document approved	-	-	-	Register of projects
Operational	SPO5	DD SAC	To ensure sound sport administration	Number of sport council meetings held	Conducting 6 sport council meetings to ensure the smooth running of sport clubs by June 2014	6 Meetings	1	2	1	2	Notices & Agendas. Attendance register.
Operational	SPO6	DD SAC	To regulate the usage of Council facilities by sport clubs	Number of lease contracts renewed	Renewing 32 lease contracts with various sport clubs using Council facilities by December 2013	6 Meetings	-	32 Lease contracts renewed	-	-	Council resolution Renewed lease
Operational	SPO7	DD SAC	To conduct sport events to develop sport in the KOSH area	Number of sport events conducted	Conducting 4 sport events to ensure the promotion of sport in the KOSH area at a cost of R634,000 by June 2014	6 Meetings	1	1	1	1	Notices & Agendas. Attendance register.
Operational	AC3	DD SAC		Number of arts and culture programs presented and supported	Presenting and supporting 6 arts and culture programs to develop stakeholders at a cost of R160,000 by June 2014	8 Campaigns	-	2 Programme presented / supported	2 Programme presented / supported	2 Programme presented / supported	Attendance register. Photographic evidence
Operational	AC4	DD SAC		Number of educational programs presented	Presenting 4 educational programs to artists and crafters at a cost of R120,000 by June 2014	8 Campaigns	-	1 Programme presented	2 Programmes presented	1 Programme presented	Attendance register. Photographic evidence
Operational	AC7	DD SAC	To contribute to the growth of the cultural industries sector by promoting the sector to drive cultural industry development	Number of awareness campaigns/ national days supported and participated in	Present 3 awareness campaigns supporting national days at a cost of R200,000 by June 2014	8 Campaigns	1 Awareness campaign presented	-	1 Awareness campaign presented	1 Awareness campaign presented	Advertising material used Photographic evidence

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

2013/14						
GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline
Operational	AC8	DD SAC	To promote cultural interaction and social cohesion through arts and culture by compiling a strategic plan including Bonite Ubuhle Bethu program	Number of strategies compiled	One cultural interaction and social cohesion strategy compiled by June 2014	-
Operational	HEA1	AD HEALTH	To promote health status	Health awareness campaigns for Council employees conducted	8 Campaigns	8 Campaigns
Operational	TRA2	AD TRAFFIC	To promote road safety	Number of traffic and road safety campaigns conducted at schools and crèches	Conducting 36 traffic and road safety campaigns at schools and crèches in the KOSH area according to programme at a cost of R100,000 by June 2014	34 Campaigns

3rd Quarter Target

2nd Quarter Target

1st Quarter Target

Research conducted

Strategy drafted and community participation

Strategy approved by Council

Attendance register

Approved Strategy document

Attendance register

Programme Feedback Register.

Marketing material

Vote number

4th Quarter Target

Portfolio of Evidence

DIRECTOR FINANCE: MR. MK KGAUWE

TOP LAYER

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
NKP - Indicator	REV1	AD DM	Indigent Subsidy for Free Basic Services allocations to comply with legislation (National Key Performance Indicators)	R value spent on free basic services	R222,124,416 spend on free basic services by June 2014	R 55,531,104	R 111,062,208	R 166,593,312	R 222,124,416	Print of Actual Spending	
NKP - Indicator	REV2	AD DM		Number of approved households with free basic services (indigents)	42,000 Approved households with free basic services (indigents) by June 2014	40,911	42,000	42,000	42,000	Register	
NKP - Indicator	REV3	AD DM		% Registered households earning less than R2,560 per month	38.18% Registered households earning less than R2,560 per month by June 2014	51%	38.18%	38.18%	38.18%	Calculations	
NKP - Indicator	REV4	AD DM		R value spent on free basic alternative services	R10,000,000 spend on free basic alternative services by June 2014	R 2,500,000 million	R 5,000,000	R 7,500,000	R 10,000,000	Register	
NKP - Indicator	REV5	AD DM		Rural settlements with free basic alternative energy (indigents) approved	2,500 Approved rural settlements with free basic alternative energy (indigents) by June 2014	New project	2,000	2,250	2,400	2,500	Register
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION											
Compliance	FIN1	CFO	To obtain a clean audit report	% of Reducing the number of Disclaimers in Audit Report for the Financial year 12/13 to 100%	Reducing the number of Disclaimers in Audit Report for the Financial year 12/13 from 50% to 80% by June 2014	100%	-	60%	70%	80%	Number of disclaimers as per 2 financial years
Compliance	FIN2	CFO	To improve the Supply Chain Management process	Supply Chain Management process improved	Improving the Supply Chain Management process by reducing the turn-around time from 6 months to 3 months by June 2014	New project	3 months	3 months	3 months	3 months	Tenders.
Operational	ICT1	AD ICT	To audit & license software to comply with legislation	All software audited and licensed	Auditing and renewing of 15 different software licenses at a cost of R2,691,791 by June 2014	652 Audited Software & Licensed Software	-	-	-	-	Advertisements. Data base. Evaluation & Adjudication Report Proof of Payment

MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Project ID. Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Annual Target	Project Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Operational	ICT2	AD ICT	ICT integrated network infrastructure implemented	Approving an ICT integrated network infrastructure plan for the KOSH area and implementing phase 1 for the Finance directorate for an amount of R3,000,000 by June 2014	New project					Network Plan Approved Tender document Network equipment and orders
Operational	ICT3	AD ICT	Number of employees trained	Increasing the utilization of the expenditure module in the financial system by training at least 23 employees in the Expenditure section by June 2014	652 Audited & Licensed Software	6 Employees trained	6 Employees trained	5 Employees trained	5 Employees trained	Report Proof of Payment
Operational	ICT4	AD ICT	Number of employees trained	Increasing the utilization of the billing module in the financial system by training at least 29 employees in the Revenue Management section by June 2014	652 Audited & Licensed Software	8 Employees trained	7 Employees trained	6 Employees trained	6 Employees trained	Report Proof of Payment
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT										
Outcome	9	BUD1	AD B&P	To ensure financial sustainability	Quarterly operational expenditure as a percentage of planned expenditure (R1,789,390,000) by June 2014	R1,665,191,219	R430,706,173 24,07%	R869,464,601 48,59%	R1,313,591,19 9 73,41%	R1,789,390,00 0 100% Printout from Main Ledger Account
NKP - Indicator Outcome	9	BUD2	AD B&P	Quarterly capital expenditure as a % of planned capital expenditure (R122,700,000) by June 2014	R12,270,000 10%	R49,080,000 40%	R79,755,000 65%	R122,700,000 65% Printout from Main Ledger Account		
Outcome	9	BUD3	AD B&P	4% of operational budget spent on repairs and maintenance at a cost of R79,378,000 by June 2014	Outcome 6 R19,844,500 25%	R39,689,000 50%	R59,533,500 75%	R79,378,000 75% Printout from Main Ledger Account		

MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT

MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT											
Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Outcome 9	BUD4	AD B&P	To ensure financial sustainability	MIG expenditure a % of annual allocation	MIG expenditure as 95 % of annual allocation (R122,700,000) by June 2014	6 Outcome 9	R12,270,000 10%	R49,080,000 40%	R 79,755,000 65%	R 122,700,000 100%	Printout from Main Ledger Account
NKP - Indicator	BUD5	AD B&P	Financial Viability expressed	Ratio for Cost coverage for 2012/13	Annual Cost coverage ratio for 2012/13 by November 2013	42.70%	-	1.1	-	-	Cost Coverage Print
Outcome 9	BUD12	AD B&P	To identify the grants received as revenue to better service delivery	Grants as a % of revenue received	Grants as a % of revenue received per DORA by March 2014	6 Outcome 9	27.00%	77.50%	100.00%	-	Prints & Calculations on Financial
NKP - Indicator	DEB1	AD DM	Financial Viability expressed	Ratio for Debt coverage for 2012/13	Annual Debt coverage ratio for 2012/13 by November 2013	24.21%	-	24.21%	-	-	Debt Coverage Print
Compliance	DEB2	AD DM		% of Outstanding Service Debtors to Revenue ratio for 2012/13	Annual Outstanding Service Debtors to Revenue ratio for 2012/13 by November 2013	15.74%	-	50.00%	-	-	Outstanding Service Print & Calculations
Outcome 9	DEB3	AD DM	To increase Payments Received vs. Monthly Levies (Collection rate of billings)	% Increase in annual debtors collection rate	10% Increase (from current 80% to 90%) in annual service debtors collection rate by June 2014	3%	88%	89%	89%	90%	Prints & Calculations on Financial Indicators
Outcome 9	DEB4	AD DM	To ensure financial sustainability	R value debtors outstanding as a % of own revenue	Amount of rand value debtors outstanding as 25% of own revenue by June 2014	9 Outcome 9	50%	40%	30%	25%	Printout from Main Ledger Account
Outcome 9	DEB5	AD DM		% of debt over 90 days	Reduce debt over 90 days from 90% to 50% by June 2014	9 Outcome 9	90.00%	80.00%	60.00%	50.00%	Printout from Main Ledger Account
Outcome 9	DEB6	AD DM		% of debt collected as a percentage of money owed to the municipality	90 % of debt collected as a percentage of money owed to the municipality by June 2014	9 Outcome 9	88%	89%	89%	90%	Printout from Main Ledger Account
Outcome 9	RM1	AD RM	To collect revenue for property rates	% of budgeted revenue for property rates collected	90 % of budgeted revenue for property rates collected by June 2014	9 Outcome 9	80.00%	80.00%	80.00%	90.00%	Prints & Calculations on Financial

MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
							Target	Target	Target	Target	
Operational	RM2	AD RM	To review the billing system for accuracy and completeness	Effective and accurate meter readings	Implementing effective and accurate meter readings to increase the correctness of service accounts from 50% to 80% for the KOSH area by June 2014	40% correctness	Metering Audits 50% of sample	Metering Audits 60% of sample	Metering Audits 70% of sample	Metering Audits 80% of sample	Deviation Report
Operational	RM3	AD RM	To compile a new valuation roll	New valuation roll (part 1) compiled	Compiling a new valuation roll for the KOSH area at a cost of R9,000,000 by June 2014	Exisiting valuation roll	Council approval on date of valuation	Draft valuation roll submitted to municipality	Valuation roll process completion	Valuation roll finalized for completion	Report of Payment
NKP - Indicator	REV6	AD DM	Indigent Subsidy for Free Basic Services allocations	% Registered rural settlements earning less than R2,650	% Registered rural settlements earning less than R2,560 per month by June 2014	New project	Establish base line	Establish base line	Measuring the %	Finalizing the % Calculations	
Operational	EXP1	AD EXP	To indicate the payment of creditors	All payments (creditors) be done within 30 days	All payments (creditors) be done within 30 days of receipt of invoice / statement by June 2014	R 7,259,826	30 Days	30 Days	30 Days	30 Days	Printout from Main Ledger Account
GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Compliance	BUD6	AD B&P	To approve the budget in order to comply with legislation	2014/15 Budget planning process time tabled	Tabling the 2014/15 budget planning process time table by 31 August 2013	Tabled Time	2014/15 Budget Process Plan tabled	-	-	-	Time Table
Compliance	BUD7	AD B&P	To approve the budget in order to comply with legislation	2014/15 Draft budget approved	Approving the 2014/15 draft budget by March 2014	Approved Draft Budget	-	-	2014/15 Draft budget approved	-	Council Resolution
Compliance	BUD8	AD B&P	To approve the budget in order to comply with legislation	Final 2014/15 budget approved	Approving the final 2014/15 budget by 30 June 2014	Approved Final Budget	-	-	-	2014/15 Budget approved	
Compliance	BUD9	AD B&P	To approve the budget in order to comply with legislation	Budget related policies approved	Approving the final budget related policies and tariffs by 30 June 2014	Approved Budget	-	-	-	Budget policies & tariffs approved	Council Resolution
Compliance	BUD10	AD B&P	To approve the Adjustment Budget to comply with legislation	2013/14 adjustment budget approved	Approving the 2013/14 adjustment budget by 28 February 2014	Approved Adjustment Budget	-	-	2013/14 Adjustment Budget	-	Council Resolution

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Project ID. Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Compliance BUD11	AD B&P	To submit the 2012/13 Financial Statements on time to comply with legislation	2012/13 financial statements submitted to the Auditor-General	Submitting the 2012/13 financial statements to the Auditor-General by 31 August 2013	Submitted Statements	2012/13 Financial Statements submitted	-	-	-	Letter to Auditor General
Operational ICT5	AD ICT	SCM Data base implemented	Implementation of a SCM Data base (preferred service providers) for all council employees by June 2014	652 Audited & Licensed Software	Installation of data base	Populate data base with preferred service providers	4 Workshops conducted	Implemented system	Report Proof of Payment	
Operational ICT6	AD ICT	To reduce reported issues to obtain a clean IT Audit report	% of Reducing the number of reported issues in IT Audit Report for the Financial year 12/13 to 100%	Reducing the number of reported issues in IT Audit Report for the Financial year 12/13 to 100%	652 Audited & Licensed Software	-	60%	70%	80%	Report Proof of Payment
Compliance SCM1	AD SCM	To implement Internal Co-operation and Controls	Number of meetings of the Specification Committee conducted	Conducting at least 12 meetings of the Specification Committee by June 2014	12 Meetings	3	3	3	3	Notices & Attendance Register
Compliance SCM2	AD SCM		Number of meetings of the Evaluation Committee conducted	Conducting at least 12 meetings of the Evaluation Committee by June 2014	12 Meetings	3	3	3	3	Notices & Attendance Register
Compliance SCM3	AD SCM		Number of meetings of the Adjudication Committee conducted	Conducting at least 12 meetings of the Adjudication Committee by June 2014	12 Meetings	3	3	3	3	Notices & Attendance Register
Compliance SCM4	AD SCM		Number of SCM workshops for internal & external people conducted	Conducting 4 SCM workshops for internal & external people by June 2014	1	1	1	1	1	Notices & Attendance Register
Operational SCM5	AD SCM	To implement a Supply Chain Management policy to comply with legislation	Supply Chain Management policy implemented	Submitting 4 quarterly reports on the implementation of SCM policy to council and make public by June 2014	4 SCM Reports	1	1	1	1	Notices, agendas, Council resolution

DIRECTOR CORPORATE SERVICES: MR. AG STRYDOM
TOP LAYER

SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
IDP - MIG Funded	ADM 1	DDCS / AD ADMIN	Refurbishment of community hall in Alabama to ensure better service delivery	Alabama community hall refurbished	Refurbishing of the Alabama community hall, as per project scope, at a cost of R1,500,000 by June 2014	Existing hall	SCM Process for quantity surveyor	SCM process for appointment of consultant	Reburbishment 50% completed	Project completed	SCM documents, Appointment letter of consultant
IDP - MIG Funded	ADM 2	DDCS / AD ADMIN	Refurbishment of community hall in Manzilpark to ensure better service delivery	Manzilpark community hall refurbished	Refurbishing of the Manzilpark community hall, as per project scope, at a cost of R700,000 by March 2014	Existing hall	Obtain necessary quotations	Reburbishment 50% completed	Project completed	-	Project scope, Quotations, Orders to services
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION											
Compliance	OHS1	AD HR M&D / OHSO	Ensure legal compliance and a safe working environment	Number of OHS inspections in Council departments conducted	Conducting 120 OHS inspections in Council departments by June 2014	122 inspections conducted	30	30	30	30	Register
Compliance	OHS2	AD HR M&D / OHSO		Number OHS audits conducted	Conducting 2 OHS Audits by June 2014	2 Audits	WSP submitted	0	1	0	1
Operational	SKIL5	AD HR M&D / SKILLS	To approve the Workplace Skills Plan to comply with legislation	Annual WSP / ATR submitted to LGSETA	Submitting 2013/14 WSP / ATR to LGSETA by April 2014	-	-	-	-	2013/14 WSP submitted	WSP Plan
Compliance	SKIL6	AD HR M&D / SKILLS DEV	To approve the Workplace Skills Plan to comply with legislation	Annual Employment Equity Report submitted to the Department of Labour	Submitting the 2012/13 Employment Equity Report to Department of Labour by September 2013	EEP submitted	2012/13 EEP submitted	-	-	-	Proof of submittance. EEP Report
Compliance	SKIL8	AD HR M&D / SKILLS DEV	To conduct Employment Equity Consultative Forum meetings to comply with legislation and implementation of EE plan	Number of EEECF meetings conducted	Conducting 11 EEECF meetings by June 2014	3	2	3	3	3	Notices & Attendance Register
Operational	EAP1	AD HR M&D / EAP	To conduct training to create life skills awareness amongst employees	Number of training sessions conducted	Conducting 4 life skills training session for council employees at a cost of R100,000 by June 2014	1	1	1	1	1	Notices Attendance register Workshop material

MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
							1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	
Operational	EAP2	AD HR M&D / EAP	To conduct wellness events to create awareness amongst employees	Number of wellness events conducted	Conducting 2 wellness events for council employees at a cost of R100,000 by June 2014	New project	-	1 Wellness event	-	1 Wellness event	Notices Attendance register Workshop material
Operational	LR1	AD LR	To hold LLF meetings to ensure industrial harmony	Number of LLF meetings conducted	Convening 11 LLF meetings by June 2014	9 Meetings	3	2	3	3	Notices & Attendance Register
Operational	LR2	AD LR	To conduct training sessions on institution of disciplinary action to ensure effective conclusion of disciplinary matters	Training sessions for post level 1 - 5 employees on institution of disciplinary action conducted	Conducting 2 training sessions for post level 1 - 5 employees on the collective agreement on disciplinary procedures by June 2014	New project	1 Training session conducted	-	-	1 Training session conducted	Notices & Attendance Register Course material
Operational	SPE3	DD OFFICE OF THE SPEAKER	To motivate ward committees for quality performance	Ward Committee Performance Awards facilitated	Conducting Annual Performance Awards for Ward Committee by evaluating all wards at a cost of R100,000 by June 2014	Existing performance awards system	-	-	-	Awards awarded	Monthly ward committee reports Service account income
Operational	SPE4	DD OFFICE OF THE SPEAKER	To promote socio-economic well being of councillors and ward committees	Councillor and ward committees support programmes implemented	Implementing the councillor and ward committees support programmes at a cost of R500,000 by March 2014	Roll Over	Conduct a skills audit and draft support programme	SCM process	Implement support programme	-	Skills audit Notices & Attendance Register
LOCAL ECONOMIC DEVELOPMENT											
Compliance	EM2	DD OFFICE OF THE EM	To co-ordinate gender empowerment to support women business and entrepreneurial	Number of women cooperatives empowered	Empowering 10 women cooperatives in the KOSH area as per request at a cost of R150,000 by June 2014	New project	2 Women cooperatives empowered	2 Women cooperatives empowered	3 Women cooperatives empowered	3 Women cooperatives empowered	Request registers. Memorandum of
Compliance	EM3	DD OFFICE OF THE EM	To empower youth programmes to support youth business and entrepreneurial development	Number of youth programmes empowered	Empowering 30 youth programmes in Khuma (6), Kanana (6), Tigane (6), Jouberton (6) and Alabama (6) as per request at a cost of R300,000 by June 2014	New project	-	15 Youth programmes empowered	-	15 Youth programmes empowered	Advertisement Attendance registers. Memorandum of Understanding.

LOCAL ECONOMIC DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Compliance	EM4	DD OFFICE OF THE EM	To award and monitor bursaries and awards to students in KOSH area to assist with education	Number of financially needy students in the KOSH area awarded and monitored	Awarding and monitoring financially needy students in the KOSH area to further their studies at a cost of R1,000,000 by June 2014	-					Advertisement Policy, Agreements, Reports
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT											
NKP - Indicator	SKIL1	AD HR M&D / SKILLS DEV	To spent a percentage of municipality's budget on implementing its workplace skill plan (National Indicator)	Rand value of Training Expenditure for 2013/14	R1,094,393 spend on Training Expenditure for 2013/14 by June 2014	National Key Performance Indicator	R 273,598	R 547,197	R 820,795	R 1,094,393	Vote Number
NKP - Indicator	SKIL2	AD HR M&D / SKILLS DEV	Training Levy for 2013/14	R2,997,080 spend on Training Levy for 2013/14 by June 2014	National Key Performance Indicator	R 749,270	R 1,498,540	R 2,247,810	R 2,997,080	Vote Number	
NKP - Indicator	SKIL3	AD HR M&D / SKILLS DEV	SETA Expenditure for 2013/14	R1,500,000 spend on SETA Expenditure for 2013/14 by June 2014	National Key Performance Indicator	R 375,000	R 750,000	R 1,125,000	R 1,500,000	Vote Number	
NKP - Indicator	SKIL4	AD HR M&D / SKILLS DEV	SETA Income/Rec for 2013/14	R3,000,000 collected for SETA Income/Rec for 2013/14 by June 2014	National Key Performance Indicator	R 750,000	R 1,500,000	R 2,250,000	R 3,000,000	Vote Number	
Compliance	SKIL7	AD HR M&D / SKILLS DEV	To reduce the unemployed rate in the KOSH area and to promote skills in the community	Unemployed residents in the KOSH area trained as per programme	Training unemployed residents in the KOSH area (as per programme) at a cost of R450,000 by June 2014	New project	R 112,500	R 225,000	R 337,500	R 450,000	Vote Number
GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
Compliance	ADM3	AD ADMIN	To hold section 80 committees meetings held to ensure comply with legislation to take informed decisions	Number of sec 80 committees meetings (Portfolio Meetings) conducted	Conducting 60 (sec 80) committees meetings (Portfolio Meetings) by June 2014	Meetings	20	10	20	10	Attendance register, notices, agendas, Council resolution
Compliance	ADM4	AD ADMIN	To conduct Mayoral Committee meetings to comply with legislation to align with political mandate	Number of Mayoral Committee meetings conducted	Conducting 6 Mayoral Committee and 6 Special Mayoral Committee meetings by June 2014	MayCo and Special MayCo	2 MayCo & 2 Special MayCo	1 MayCo & 1 Special MayCo	2 MayCo & 2 Special MayCo	1 MayCo & 1 Special MayCo	Notices & Attendance Register

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Compliance	ADM5	AD ADM/IN	To ensure effective Council administration and compliance with legislation	Number of ordinary council meetings conducted	Conducting 6 Council meetings by June 2014	2 Council meetings	1 Council meeting	2 Council meetings	1 Council meeting	1 Council meeting	Notices & Attendance Register
Operational	LEG1	AD LEG/AL	To manage the Council's Contract Register to ensure proper control and keeping of record of contracts	Contract management system managed and relevant departments informed within 2 months of expiry of contracts	Managing the Contract Register of Council and informing relevant departments of expiry dates of contracts within 2 months of expiry of the contract by June 2014	Notices issued Updated Register	Notices issued Updated Register	Notices issued Updated Register	Notices issued Updated Register	Contract Register Notice letters Follow-up letter Updated Register	
Operational	LAN1	DD COR/ S	To approve the land alienation policy to comply with legislation and the fair allocation of land	Land Alienation policy approved	Approving the Land Alienation policy to expedite the disposal and transfer of Council land by December 2013	Revised policy	Workshop conducted	Land Alienation policy approved	-	Progress reports, Attendance register, notices,	
Operational	LAN2	DD COR/ S	To approve a Lease of Council Land Policy to comply with legislation and make land available to the community on a contract basis	Lease of Council Land Policy approved	Drafting a Lease of Council Land Policy to regulate market related rental value by December 2013	No approved policy	Workshop conducted	Lease of Council Land Policy approved	-	Progress reports, Attendance register, notices, agendas, Council	
Operational	LAN3	DD COR/ S	To recover non-paid and non-developed (if specified in the contract) Council sold stands to address the shortage of land for Council	Non-paid and non-developed (if specified in the contract) Council sold stands older than 10 years recovered	Recovering all non-paid and non-developed (if specified in the contract) Council sold stands older than 10 years by June 2014	Verification completed	Letters of Intent to purchasers	Recovered resolved stands	Recovered resolved stands - Project completed	Report to Council Progress report Notes on agreements	
Compliance	EM1	DD OFFICE OF THE EM	To enhance public participation as per legislation to identify community needs and concerns and to inform the community of programmes of Council	Number of Imbizo's conducted	Conducting 18 Imbizo's in the KOSH area at a cost of R1,000,000 by June 2014	0	9	0	9	Notices & Attendance Register Reports of Imbizo's	

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
							1	1	1	1	
Compliance	EM5	DD OFFICE OF THE EM	To host a Mandela Day event to do goodwill to each other	Mandela Day event hosted	Hosting 1 Mandela Day event in honouring of Dr. Mandela at a cost of R200,000 by July 2013	Mandela Day event hosted	-	-	-	-	Advertisement Attendance Register. Report to
Compliance	SPE1	DD OFFICE OF THE SPEAKER	To enhance public participation as per legislation to identify problem areas in wards and to inform the community of programmes of Council	Number of Operational Phakamas conducted	Conducting 4 Operational Phakamas in identified wards at a cost of R200,000 by June 2014	1 Phakama	1	1	1	1	Notices & Attendance Register
Operational	SPE2	DD OFFICE OF THE SPEAKER	To implement Community Development Plan to identify community needs, challenges and to comply with legislation	Community Based Plan (CBP) implemented	Implementing the Community Based Plan (CBP) in 35 wards and submitting report to Council at a cost of R500,000 by June 2014	Phase 1 - 3 completed	Allocation of field workers to the 35 wards and submit report to Council	Report to Council	Report to Council	Report to Council	Register. Progress report. Notices, agendas & attendance
Operational	WH1	DD OFFICE OF THE WHIP	To conducted moral re-generations workshops as per national legislation to promote social development within communities	Number of moral re-generation workshops in KOSH conducted	Conducting 6 moral re-generation workshops in KOSH at a cost of R250,000 by June 2014	1 Event	2 Workshops	1 Workshop	2 Workshops	1 Workshop	Notices & Attendance Register Report to Council Council resolution

DIRECTOR MACRO CITY PLANNING AND DEVELOPMENT: M.R. SG MABUDA

TOP LAYER

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Project ID. Ref Number		Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Operational	COM4	AD Corp Comm	Create internal and external awareness on corporate communication	Approving of the Media Relations Policy by August 2013	Phase 1 - 3 completed	Approved policy	-	-	-	-	Approved policy. Council resolution.
Operational	COM5	AD Corp Comm		Approving of the Events Management Policy by August 2013	Roll Over	Approved policy	-	-	-	-	Approved policy. Council resolution.
Operational	COM6	AD Corp Comm		Revising of the Crises Communication Policy by August 2013	Roll Over	Approved policy	-	-	-	-	Approved policy. Council resolution.
Operational	COM7	AD Corp Comm		Revising of the City Branding Policy by August 2013	Roll Over	Approved policy	-	-	-	-	Approved policy. Council
LOCAL ECONOMIC DEVELOPMENT											
National KPI	LED1	AD LED	Reduce unemployment and enhance local economic development activities	Number of permanent and jobs exceeding 3 months	Creating 1,000 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2014	Jobs created	250	250	250	250	Register
Operational / NKPI	LED2	AD LED	Ensure alignment between LED strategies and PGDS	Number of cooperatives established and functional	5 Cooperatives (1 per township) in KOSH area established and functional at a cost of R1,000,000 by June 2014	Outcome 9	1 Cooperative R250,000	1 Cooperative R500,000	1 Cooperative R750,000	1 Cooperative R1,000,000	Data base of corporate evidence Report & Council
Operational	LED3	AD LED		LED Strategy/revised	Revising the 2014/15 LED Plans by March 2014	Approved strategy	Public participation	Ward LED members workshops	Approved LED Plans	-	Notices Attendance Registers
Operational	LED4	AD LED	Ensure alignment between LED strategies and	LED strategy and plans aligned	2014/15 LED strategy and plans are aligned with PGDS by March 2014	Outcome 9	Public participation	Ward LED members workshops	Aligned LED Plans	-	Notices Attendance Registers

LOCAL ECONOMIC DEVELOPMENT

Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Annual Target	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Operational	LED5	AD LED	Sharing information with all relevant stakeholders	Number of LED consultation meetings conducted with stakeholders	Conducting 12 LED consultation meetings with stakeholders by June 2014	12 Meetings	3	3	3	3	Notice & Attendance Register
Operational	LED6	AD LED	Capacitating the SMME's	Number of SMME workshops conducted to capacitate SMME's by June 2014	Conducting 4 SMME workshops to capacitate SMME's by June 2014	SMME workshops	1	1	1	1	Notice & Attendance Register
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION											
Operational	COM7	AD Corp Comm	Ensure transparency with Council affairs	Number of internal communiqués compiled & distributed to all employees of Council	Compiling & Distributing 4 internal electronic communiqués to all employees of Council by June 2014	1 Communiqué	1	1	1	1	Communiqués
Operational	COM8	AD Corp Comm		Number of external publications compiled & distributed regarding Council affairs to the Council	Compiling & Distributing 4 external publications regarding Council affairs to the community at a cost of R200,000 by June 2014	8 External publication	1 Publication R50,000	1 Publication R100,000	1 Publication R150,000	1 Publication R200,000	Newsletters
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT											
Operational	COM1	AD Corp Comm	Ensure a well informed community	R value spent on marketing activities	Spending R250,000 on marketing activities according to Marketing Plan by June 2014	New project	R 62,500	R 125,000	R 187,500	R 250,000	Register & Expenditure Vote
Operational	COM2	AD Corp Comm	Ensure a well informed community	R value spent on communication programmes	Spending R250,000 on communication programmes according to Communication Plan by June 2014	New project	R 62,500	R 125,000	R 187,500	R 250,000	Register & Expenditure Vote
Operational	COM3	AD Corp Comm		R value spent on publicity	Spending R200,000 on publicity according to Marketing and Communication Plans by June 2014	New project	R 50,000	R 100,000	R 150,000	R 200,000	Register & Expenditure Vote

MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT							2013/14					
Project ID.	Project Ref Number	Project Owner	Programme Objectives	Key Performance Indicators (KPI) (Programme)	Project Target	Annual	Baseline	1st Quarter Target	2nd Quarter Target	3rd Quarter Target	4th Quarter Target	Portfolio of Evidence
Operational	FPM1	Market Master	Ensure financial sustainability	Total income collected from rental estate	Total income of R900,000 collected from rental estate by June 2014	R 794,321	R 200,000	R 400,000	R 650,000	R 900,000	R 900,000	Register & Income Vote
Operational	FPM2	Market Master		Total income collected from ripening rooms	Total income of R1,000,000 collected from ripening & cooling rooms by June 2014	R 711,657	R 200,000	R 400,000	R 700,000	R 1,000,000	R 1,000,000	Register & Income Vote
Operational	FPM3	Market Master		Total income collected from market dues	Total income of R15 000,000 collected from market dues by June 2014	R 14,129,208	R 3,500,000	R 7,000,000	R 11,000,000	R 15,000,000	R 15,000,000	Register & Income Vote
Operational	FPM4	Market Master	Ensure financial sustainability	Total income collected from rental of carriage	Total income of R106,500 collected from rental of carriage by June 2014	R 79,425	R 20,000	R 40,000	R 80,000	R 106,500	R 106,500	Register & Income Vote
Operational	FPM5	Market Master		Total income collected from agent selling transaction fees	Total income of R64,443 collected from agent selling transaction fees by June 2014	New project	R 16,111	R 32,222	R 48,333	R 64,443	R 64,443	Register & Income Vote

BOTTOM (TECHNICAL) LAYER

MUNICIPAL MANAGER
MR. ET MOTSEMME
BOTTOM (TECHNICAL) LAYER

IDP PROJECTS											TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%						
Project ID.	Item Nr	Key Performance Area (KPA)	Weighting	Responsible Person	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
IDP - MIG Funding	MM1	Service Delivery & Infrastructure Development	3.44%	DCS&H S	MIG funding spent to ensure the upgrading and maintenance of infrastructure in the KOSH	MIG grants allocated for the Directorate Civil Services and Human Settlements spent	Spending of MIG grants allocated to the Directorate Civil Services and Human Settlements at a cost of R84,700,000 by June 2014	R 87,586,723	1	R 22,470,000						Tender documents.	
IDP - MIG Funding	MM2	Service Delivery & Infrastructure Development	3.44%	DM&ES	MIG funding spent to ensure the upgrading and maintenance of infrastructure in the KOSH	MIG grants allocated for the Directorate Municipal and Environmental Services	Spending of MIG grants allocated to the Directorate Municipal and Environmental Services at a cost of R21,300,000 by June 2014	New project	1	R 2,480,000						Tender documents.	
IDP - MIG Funding	MM3	Service Delivery & Infrastructure Development	3.44%	DCS	MIG funding spent to ensure the upgrading and maintenance of infrastructure in the KOSH	MIG grants allocated for the Directorate Corporate Services	Spending of MIG grants allocated to the Directorate Corporate Services at a cost of R2,200,000 by June 2014	R 18,371,000	1	R 330,000						Tender documents.	
IDP - MIG Funding	MM4	Service Delivery & Infrastructure Development	3.44%	DE&MS	MIG funding spent to ensure the upgrading and maintenance of infrastructure in the KOSH	MIG grants allocated for the Directorate Electrical and Mechanical Services	Spending of MIG grants allocated to the Directorate Electrical and Mechanical Services at a cost of R4,500,000 by June 2014	New project	1	R 675,000						Tender documents.	

OPERATIONAL										Strategic							
Project ID.	Item Nr	Key Performance Area (KPA)	Weighting	Responsible Person	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
DP - MIG Funding	MM5	3.44% Service Delivery Infrastructure	3.44% S	DCS&H	IDP Council funding spent to ensure the upgrading and maintenance of infrastructure in the KOSH	IDP Council funds allocated for the Directorate Civil Services and Human Settlements	Spending of IDP Council funding allocated to the Directorate Civil Services and Human Settlements at a cost of R17,500,000 by December 2013	New project	1	R 11,600,000						Tender documents.	
Compliance	MM6	Municipal Institutional Transformation and Transformation	3.44%	DSPMC	To approve, implement and review a strategic objectives for Council to ensure effective direction	Strategic objectives for Council approved, implemented and reviewed	Implementing, approving and reviewing strategic objectives for Council by June 2014	New project	1	Approved strategic						MM Resolution	
Compliance	MM7	Municipal Institutional Transformation and Transformation	3.44%	CFO	To improve the Supply Chain Management process	Supply Chain Management process improved	Improving the Supply Chain Management process by reducing the turn-around time from 6 months to 3 months by June 2014	New project	2	Implementation of strategic						Strategic document	
Compliance	MM8	Municipal Institutional Transformation and Transformation	3.44% DE&MS	To investigate and purchase new metering technology to prevent electrical losses and tampering and to enhance financial income	Metering technology investigated and purchased	Investigating and purchasing of a new metering technology (phase 1) to prevent electrical losses and tampering at a cost of R5,000,000 by June 2014	New project	3	Reviewing of						Municipal Score Card		

Compliance	MM9	3.44%	MM	To conduct quarterly reviews to comply with legislation	Conducting 4 quarterly reviews with section 56 employees by June 2014	Conducting 4 quarterly reviews with section 56 employees by June 2014	7 Interviews conducted	1	7 Interviews conducted	Assessment
Compliance	MM10	3.44%	DSPMC	To sign the Performance Agreements to comply with legislation	Signing 2013/14 Performance agreements with section 57 employees signed	Signing 2013/14 performance agreements with section 54 & 56 employees by June 2014	2	7 Interviews conducted	2	S. Report to Council.
Compliance	MM11	3.44%	DSPMC	To approve the Annual Performance Report to comply with section 46 of the MSA	2012/13 Annual Performance Report approved by Municipal Manager	Approving 2012/13 Annual Performance Report by Municipal Manager by August 2013	3	7 Interviews conducted	3	Signed Agreements EM Resolution
Compliance	MM12	3.44%	DSPMC	To table the Annual Report to comply with section 121 of MFMA	2012/13 Annual Report tabled before Council	Tabling the 2012/13 Annual Report before Council by 30 November 2013	4	7 Interviews conducted	4	Signed Agreements EM Resolution
Compliance	MM13	3.44%	DSPMC	To approve the final IDP to comply with legislation	Final 2014/15 IDP approved by Council	Approving final 2014/15 IDP by Council by 31 May 2014	1	7 Interviews conducted	1	S. Report to Council.
Compliance	MM14	3.44%	CFO	To ensure that all budget related policies approved	Budget related policies approved	Approving the final budget related policies and tariffs by 30 June 2014	4	7 Interviews conducted	4	Progress reports, Attendance register, notices, agendas.

Compliance	MM15	3.44%	DSPMC	To conduct Audit Committee Meetings to ensure good governance	Number Audit Committee meetings held to ensure an effective discharging of responsibilities	Holding 4 Audit Committee meetings to ensure an effective discharging of responsibilities by June 2014	4 Meetings	1 1	1 1	Notice & Attendance Register
Compliance	MM16	3.44%	DSPMC	To conduct Performance Audit Committee Meetings to ensure good governance	Number Performance Audit Committee meetings held to ensure an effective discharging of responsibilities	Holding 4 Performance Audit Committee meetings to ensure an effective discharging of responsibilities by June 2014	4 Meetings	1 1	2 1	Notice & Attendance Register
Compliance	MM17	3.44%	DSPMC	To report on outstanding disclaimer and qualifications to ensure sound financial	Number follow-up audit reported to review resolutions on outstanding disclaimer and qualifications	Reporting with 2 follow-up audit to review resolutions on outstanding disclaimer and qualifications on the Auditor General's report by June 2014	1 Report	1 0	2 0	2 Follow-up Reports
Compliance	MM18	3.44%	DSPMC	To revised the Risk Register to determine the linkage between departmental objectives and risk	Risk Register revised and approved to determine the linkage between departmental objectives and risk	Revising the 2013/14 Risk Register to determine the linkage between departmental objectives and risk and approving the 2014/15 Risk Register by June 2014	1 Report	1 -	2 -	Programme Notice & Attendance Register
Compliance	MM19	3.44%	DSPMC	To development of a Risk Management policy and strategy document for council	Risk Management policy and strategy document developed and approved	Developing and approving a Risk Management policy and strategy document developed and approved	Risk	Management policy and strategy	Updated Risk Register	Risk Report to Risk
										Risk Based Audit Plan approved by Audit Committee

Compliance	MM20	3.44%	DSPMC	To develop a Fraud and Anti-Corruption Policy for the municipality to ensure good governance and to	Fraud and Anti-Corruption Policy developed and approved	Developing and approving a Fraud and Anti-Corruption Policy for Council by March 2014	1	Consultation & Drafting		Approved policy.
Outcome	MM21	3.44%	CFO	To control expenditure management to ensure financial sustainability	Quarterly operational expenditure as a percentage of planned expenditure	Quarterly operational expenditure as a percentage of planned expenditure (R1,789,390,000) by June 2014	1	R430,706,173 24.07%		Task Team & workshops
NKP - Indicator	MM22	3.44%	CFO	To control expenditure management to ensure financial sustainability	Quarterly capital expenditure as a % of planned capital expenditure	Quarterly capital expenditure as a % of planned capital expenditure (R122,700,000) by June 2014	1	R12,270,000 10%		New Project
Outcome	MM23	3.44%	CFO	To control expenditure management to ensure financial sustainability	% of operational budget spent on repairs and maintenance	% of operational budget spent on repairs and maintenance at a cost of R79,378,000 by June 2014	1	R19,844,500 25%		Printout from Main Ledger Account
Compliance	MM24	3.44%	CFO	To submit the 2012/13 Financial Statements on time to comply with legislation	2012/13 financial statements submitted to the Auditor-General	Submitting the 2012/13 financial statements to the Auditor-General by 31 August 2013	1	2012/13 Financial Statements		Time Table
							2	-		
							3	-		
							4	-		

Compliance	MM25	3.44% Good Governance and Public Participation	CFO To approve the budget in order to comply with legislation	2014/15 Budget planning process time table tabled	Tabling the 2014/15 budget planning process time table by 31 August 2013	1 2014/15 Budget Process Plan	1 Council Resolution
Compliance	MM26	3.44% Good Governance and Public Participation	CFO To approve the budget in order to comply with legislation	Final 2014/15 budget approved	Approving the final 2014/15 budget by 30 June 2014	1 -	2 -
Compliance	MM27	3.44% Good Governance and Public Participation	DSPMC To approve the Mid-Year Assessment Report to comply with section 72 of the MFMA	2013/14 Mid-Year Assessment Report approved by the Executive Mayor	Approving the 2013/14 Mid-Year Assessment Report by the Executive Mayor by 23 January 2014	2 -	3 -
Compliance	MM28	3.44% Good Governance and Public Participation	CFO To approve the Adjustment Budget to comply with legislation	2013/14 adjustment budget approved	Approving the 2013/14 adjustment budget by 28 February 2014	4 2014/15 Budget approved	4 Council Resolution
NKP Indicator	MM29	3.44% Local Economic Development	DMCPD To create jobs to reduce unemployment and enhance local economic development activities (National Key Performance Indicator)	Number of permanent and jobs exceeding 3 months created	Creating 1,000 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2014	1 250	Register

DIRECTOR STRATEGIC PLANNING, MONITORING AND CONTROL
MS. LM RAMOROLA
BOTTOM (TECHNICAL) LAYER

OPERATIONAL

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%										
Municipal Institutional Development and Transformation (5) 16.13%										
Good Governance and Public Participation (26) 83.87%										
Project ID.	Vote No.	Item Nr.	Key Performance Area (KPA)	Weighting	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Actual Achievement
Compliance	DSPMC1	N/A	Municipal Institutional Development and Transformation	3.23%	To approve, implement and review a strategic objectives for Council to ensure effective direction	Strategic objectives for Council approved, implemented and reviewed	Implementing, approving and reviewing strategic objectives for Council by June 2014	Quarterly Target	Rating Key	Quarterly Expenditure
Compliance	PMS1	N/A	Good Governance and Public Participation	3.23%	To table the draft SDBIP to comply with legislation	Draft 2014/15 SDBIP tabled by Council	Tabling draft SDBIP by Council	1	-	-
Compliance	PMS2	N/A	Good Governance and Public Participation	3.23%	To approve the final SDBIP to ensure compliance with legislation	Final 2014/15 SDBIP approved by Executive Mayor (28 days after approval of budget) by June 2014	Approved final SDBIP by Executive Mayor	1	-	-
Compliance	PMS3	N/A	Good Governance and Public Participation	3.23%	To sign the Performance Agreements to comply with legislation	Signing 2013/14 Performance Agreements with section 57 employees signed	Signatures 2013/14	1	-	-

Compliance	PMS4	N/A	3.70%	To approve the Annual Performance Report to comply with section 46 of the MSA	2012/13 Annual Performance Report approved by Municipal Manager	Approving 2012/13 Annual Performance Report by Municipal Manager by August 2013	1	2012/13 Annual Performance Report approved	MM Resolution
Compliance	PMS5	N/A	3.70%	To approve the Mid-year Assessment Report to comply with section 72 of the MFMA	2013/14 Mid-Year Assessment Report approved by the Executive Mayor	Approving the 2013/14 Mid-Year Assessment Report by the Executive Mayor by January 2014	1	2013/14 Mid-Year Assessment Report approved	Council Resolution
Compliance	PMS6	N/A	3.70%	To table the Annual Report to comply with section 121 of MFMA	2012/13 Annual Report tabled before Council	Tabling the 2012/13 Annual Report before Council by November 2013	1	2012/13 Annual Report tabled	Council Resolution
Compliance	PMS7	N/A	3.70%	To review and approve the 2011 PMS Frame	Performance Management System Framework and Policy revised and approved	Revising and approving the Performance Management System Framework and Policy by June 2014	1	2012/13 Annual Report tabled	Council Resolution
Compliance	IDP1	N/A	3.70%	To table the draft IDP to comply with legislation	Table the 2014/15 IDP approved by Council	Tabling the draft 2014/15 IDP by Council by March 2014	1	2014/15 IDP approved by Council	Council Resolution

Compliance	DP2	3.70%	To approve the final IDP to comply with legislation	Final 2014/15 IDP approved by Council	Approving final 2014/15 IDP by Council by May 2014	Approved 2013/14 DP	1	-	Council Resolution
Compliance	DP3	3.70%	To invite public comments after the tabling of the draft IDP to comply with legislation and to	Inviting public comments after the tabling of the draft 2014/15 IDP for inputs from the community by May 2014/15	Public comments invited	1	-	Council Resolution	
Compliance	DP4	3.70%	To table the IDP Process Plan to indicate key deadlines	Tabling of 2014/15 IDP process plan tabled by Council	Tabled 2013/14 IDP Plan	1	2014/15 IDP Process Plan tabled	Council Resolution	
Compliance	DP5	3.70%	To enhance public participation to comply with legislation and	Number Rep Forum meetings conducted	Conducting 2 Rep Forum meetings by June 2014	1	0	Notice & Attendance Register	
Compliance	DP6	3.70%	To enhance public participation to comply with legislation and obtain inputs from local community for prioritization of projects	Number community consultations meetings conducted	Conducting 2 community consultations meetings by June 2014	1	0	Notice & Attendance Register	
Compliance	A1	3.70%	To conduct Audit Committee Meetings to ensure good governance	Number Audit Committee meetings held to ensure an effective discharging of responsibilities	Holding 4 Audit Committee meetings to ensure an effective discharging of responsibilities by June 2014	1	1	Notice & Attendance Register	

Compliance	I/A2	3.70%	To conduct Performance Audit Committee Meetings to ensure good governance	Number Performance Audit Committee meetings held to ensure an effective discharging of responsibilities	Holding 4 Performance Audit Committee meetings to ensure an effective discharging of responsibilities by June 2014	4 Meetings	Notice & Attendance Register
Compliance	I/A3	3.70%	To issue Performance Information Audit Reports to ensure compliance with legislation	Number performance information audit reports issued to assess the efficiency and effectiveness of performance achieved	Issuing 4 Performance Information audit reports to assess the efficiency and effectiveness of performance achieved by Council by June 2014	4 Reports	Quarterly Reports
Compliance	I/A4	3.70%	Municipal Institutional Development and Transformation	Number follow-up audit reported to review resolutions on outstanding disclaimer and qualifications on the Auditor General's report by June 2014 General's report	Reporting with 2 follow-up audit to review resolutions on outstanding disclaimer and qualifications on the Auditor General's report by June 2014 General's report	1 Report	2 Follow-up Reports

Compliance	I45	3.70%	To issue activity reports to ensure good governance	Number activity reports issued to the Audit Committee and Accounting Officer on the progress of rolling out the audit plans by June 2014	Issuing 4 activity reports to the Audit Committee and Accounting Officer on the progress of rolling out the audit plans by June 2014	1	1	4 Reports	4 Activity Reports
Compliance	I46	3.70%	To adopt the Internal Audit Charter to comply with legislation	Reviewed the Internal Audit Charter adopted in accordance with IIA standards	Adopting the Internal Audit Charter adopted in accordance with IIA standards by June 2014	1	-	Reviewed 2013/14 Audit Charter	Reviewed 2013/14 Audit Charter
Compliance	I47	3.70%	To submit a Risk Based Audit Plan to ensure	3-Year Risk Based Audit Plan 2014/15 submitted to the Audit Committee for approval	Submitting a 3-Year Risk Based Audit Plan 2014/15 to the Audit Committee for approval by June 2014	1	-	Approved 2013/14 Continuous Development Audit Plan 2013/14	Approved 2013/14 Continuous Development Audit Plan 2013/14
Compliance	I48	3.70%	To continue with Professional Development to enhance knowledge, skills and other competencies of Internal Audit staff	2014/15 Continuous Development Program for approval by Director Strategic Planning, Monitoring and Control by June 2014	Develop the 2014/15 Continuous Development Program for approval by Director Strategic Planning, Monitoring and Control by June 2014	1	-	Approved 2014/15 Continuous Development Program	Approved 2014/15 Continuous Development Program
Compliance	I49	3.70%	To conduct quality assurance improvement programme to comply with legislative	Municipal Institutional Transformation and Development	Internal quality assurance and improvement programme performed	Performing 1 internal quality assurance and improvement programme	1	Assessment Report	Assessment Report

Compliance	RIS1	3.70%	To submit a Risk management report to the Risk Management committee and Audit committee to ensure good governance	Risk management report submitted to the Risk Management committee and Audit committee 2014	Submitting 4 Risk management reports to ensure an effective risk management process by June 2014	1 Risk management report submitted	1 Risk management report submitted	1 Risk management report submitted	1 Risk management report submitted	1 Risk management report submitted	Programme Notice & Attendance			
Compliance	RIS2	3.70%	To conduct Risk Management workshops to ensure good governance and to comply with legislation	Risk Assessment workshop conducted on emerging risks	Conducting 2 Risk Assessment workshops with Council	1 -	1 Risk Assessment workshop	2 Assessment workshop	3 -	1 Risk Assessment workshop	2 Risk Assessment workshops	2 Risk Assessment workshops with Council	2 Risk Assessment workshops on emerging risks by June 2014	Risk Based Audit Plan approved by Audit Committee
Compliance	RIS3	3.70%	To revised the Risk Register to determine the linkage between departmental objectives and risk	Risk Register revised and approved to determine the linkage between departmental objectives and risk	Revising the 2013/14 Risk Register to determine the linkage between departmental objectives and risk	1 -	2 -	3 -	2013/14 Risk Register revised and 2014/15 Risk Register approved	Approved Risk Register	Programme Notice & Attendance	Programme Notice & Attendance	Programme Notice & Attendance	Programme Notice & Attendance

Compliance	RIS4	3.23%	To development of a Risk Management policy and strategy document for council	Risk Management policy and strategy document developed and approved	Developing and approving a Risk Management policy and strategy document for council by August 2013	1	Risk Management policy and strategy approved by Council	1	Risk Based Audit Plan approved by Audit Committee
Compliance	RIS5	3.23%	To develop a Fraud and Anti-Corruption Policy for the municipality to ensure good governance and to comply with legislation	Fraud and Anti-Corruption Policy developed and approved	Developing and approving a Fraud and Anti-Corruption Policy for Council by March 2014	1	Consultation & Drafting	1	Approved policy. Council resolution.
Compliance	RIS6	3.23%	Good Governance and Public Participation	Good Governance and Public Participation	New Project	New Project	Task Team & workshops	2	Approved plan
Compliance	RIS7	3.23%	Good Governance and Public Participation	Good Governance and Public Participation	New Project	New Project	Task Team & workshops	3	Approved plan
Compliance	RIS8	3.23%	Good Governance and Public Participation	Good Governance and Public Participation	New Project	New Project	Approved plan	4	Approved plan.

DIRECTORATE CIVIL SERVICES AND HUMAN SETTLEMENTS
MR. DR MUKONDELELI
BOTTOM (TECHNICAL) LAYER

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%										
Service Delivery & Infrastructure Development										
IDP PROJECTS		Key Performance Objectives			Key Performance Indicators (KPI)			Quarterly Actual Achievement		
Project ID.	Vote No.	Item Nr.	Key Performance	Weighting	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Projected Target
IDP - MIG Funded	ROA1	2035256013605	Service Delivery & Infrastructure Development	1.69%	To pave taxi routes and upgrade storm water drainage systems to ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Kanana (Phase 7)	Paving of 1 km taxi routes and upgrading of storm water drainage system as per program in Kanana (Phase 7) at a cost of R4,000,000 by June 2014	2.5 Km	1 SCM process	Appointment of consultant and contractor
IDP - MIG Funded	ROA2	2035256014523	Service Delivery & Infrastructure Development	1.69%	To pave taxi routes and upgrade storm water drainage systems to ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Jouberton (Phase 7)	Paving of 1 km taxi routes and upgrading of storm water drainage system as per program in Jouberton (Phase 7) at a cost of R4,000,000 by June 2014	2.5 Km	1 SCM process	Appointment of consultant and contractor
IDP - MIG Funded	ROA3	2035256014515	Service Delivery & Infrastructure Development	1.69%	To pave taxi routes and upgrade storm water drainage systems to ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Alabama (Phase 6)	Paving of 1 km taxi routes and upgrading of storm water drainage system as per program in Alabama (Phase 6) at a cost of R4,000,000 by June 2014	2.5 Km	1 SCM process	Appointment of consultant and contractor

IDP - MIG Funded	ROA4	1.69%	To pave taxi routes and upgrade storm water drainage systems to ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Khuma (Phase 7)	Paving of 1 km taxi routes and upgrading of storm water drainage system as per program in Khuma (Phase 7) at a cost of R4,000,000 by June 2014	1 SCM process	1	SCM process	Appointment of consultant and contractor	2	Appointment of consultant and contractor	3	500m Road paved	4	1 Km Road paved - project completed	Phase 3 completed	Phase 3 completed	Implementation plan. PMU progress report.
IDP - MIG Funded	ROA5	1.69%	To pave taxi routes and upgrade storm water drainage systems to ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Tigane (Phase 7)	Paving of 1 km taxi routes and upgrading of storm water drainage system as per program in Tigane (Phase 7) at a cost of R4,000,000 by June 2014	1 SCM process	1	SCM process	Appointment of consultant and contractor	2	Appointment of consultant and contractor	3	500m Road	4	1 Km Road paved - project completed	Phase 3 completed	Phase 3 completed	Implementation plan. PMU progress report.
IDP - MIG Funded	ROA6	1.69%	To upgrade storm water drainage systems to ensure a better accessibility to the community	Km storm water drainage system upgraded as per program in Joubertton (Phase 5)	Constructing of 2 km of storm water drainage system as per program in Joubertton (Phase 5) at a cost of R2,700,000 by June 2014	1 Appointment of consultant and contractor	1	Appointment of consultant and contractor	2 Km channel constructed - project complete	2	2 Km channel constructed - project complete	3	-	4	-	Phase 3 completed	Phase 3 completed	Implementation plan. PMU progress report.
IDP - MIG Funded Roll-Over	ROA7	1.69%	To provide main storm water drainage to ensure new infrastructure and better service delivery	Km main storm water drainage (sub surface) constructed in Joubertton (Phase 4)	Constructing a 2 km main storm water drainage (sub surface) in Joubertton (Phase 4) at a cost of R5,226,223 by December 2013	1 1 Km open storm water	1	1 Km open storm water	2 Km open storm water channel - Project completed	2	2 Km open storm water channel - Project completed	3	-	4	-	Phase 3 completed	Phase 3 completed	Implementation plan. PMU progress report.

IDP - MIG Funded Roll-Over	ROA8	1.69%	To pave taxi routes and upgrade storm water drainage systems to ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Jouberton (Phase 6)	Paving of 5.5 km taxi routes and upgrading of storm water drainage system as per program in Jouberton (Phase 6) at a cost of R117 779,681 by December 2013	1	3 km Road paved	5.5 Km Road paved - project completed	Phase 4 completed - 5,97 km	Priority roads /wards.
IDP - MIG Funded Roll-Over	ROA9	1.69%	To pave taxi routes and upgrade storm water drainage systems to ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Tigane (Phase 6)	Paving of 3.5 km taxi routes and upgrading of storm water drainage system as per program in Tigane (Phase 6) at a cost of R6,704,093 by December 2013	1	2 km Road paved	3.5 Km Road paved - project completed	Phase 4 completed - 2,3 km	Priority roads /wards.
IDP - MIG Funded Roll-Over	ROA10	1.69%	To construct stone pitching and lining of storm water drainage to ensure the speedy flow of water during raining seasons	Km stone pitching constructed and km lining of storm water drainage lined in Khuma (Phase 2)	Constructing 1.5 km stone pitching and lining 1.5 km of storm water drainage in Khuma (Phase 2) at a cost of R3,516,929 by December 2013	1	0.75 km open storm water channel	1.5 km open storm water channel - Project completed	Phase 4 completed - 3.675 km	Priority roads /wards.
IDP - MIG Funded Roll-Over	ROA11	1.69%	To pave taxi routes and upgrade storm water drainage systems to ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Khuma (Phase 6)	Paving of 3.5 km taxi routes and upgrading of storm water drainage systems per program in Khuma (Phase 6) at a cost of R6,455,840 by December 2013	1	1.5 km Road paved	3.5 Km Road paved - project completed	Phase 4 completed - 3.675 km	Priority roads /wards.
IDP - MIG Funded Roll-Over	ROA12	1.69%	To pave taxi routes and upgrade storm water drainage systems to ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Alabama (Phase 5)	Paving of 3.5 km taxi routes and upgrading of storm water drainage system as per program in Alabama (Phase 5) at a cost of R6,536,166 by December 2013	1	1.5 km Road paved	3.5 Km Road paved - project completed	Phase 3 completed	Priority roads /wards.

IDP - MIG Funded Roll-Over	ROA13	1.69%	To construct stone pitching and lining of storm water drainage to ensure the speedy flow of water during training seasons	Km stone pitching constructed and km lining 1.5 km of storm water drainage lined in Kanana (Phase 1) at a cost of R4 665,060 by December 2013	Constructing 1.5 km stone pitching and lining 1.5 km of storm water drainage in Kanana (Phase 1) at a cost of R4 665,060 by December 2013	1	0.75 km open storm water channel	New project	Priority roads /wards. Appointment letter. Certificates. Physical road paved. Proof of payment.
IDP - MIG Funded Roll-Over	ROA14	1.69%	To pave taxi routes and upgrade storm water drainage systems to ensure a better accessibility to the community	Km taxi routes paved and storm water drainage system upgraded as per program in Kanana (Phase 6)	Paving of 3.5 km taxi routes and upgrading of storm water drainage system as per program in Kanana (Phase 6) at a cost of R6 729,576 by December 2013	1	1.5 km Road paved	New project	Priority roads /wards. Appointment letter. Certificates. Physical road paved.
IDP - MIG Funded Roll-Over	ROA15	1.69%	To rehabilitate old landfill sites to ensure a safer environment	Old landfill sites rehabilitated	Rehabilitating of old landfill sites at Stilfontein and Orkney at a cost of R11,007,718 by September 2013	1	Orkney & Stilfontein landfill sites rehabilitated	New project	Priority roads /wards. Appointment letter. Certificates. Physical road paved.
IDP - MIG Funded Roll-Over	ROA16	1.69%	To construct an access road to ensure a better accessibility to the community	Access road between Doringkruin and N12 constructed	Constructing a 2.8 km access road between Doringkruin and N12 at a cost of R10,000,000 by December 2013	1	SCM process	New project	Priority roads /wards. Appointment letter. Certificates. Physical road paved.
IDP - MIG Funded	WAT1	1.69%	To improve bulk water supply in Alabama / Manzilpark (Phase 3) to ensure a basic water service	Bulk water supply improved with a water pressure tower (\pm 10.8m) supplied to Alabama / Manzilpark (Phase 3) for basic water service	Elevating bulk water 2 M ³ pressure tower (\pm 10.8m) supplied to Alabama / Manzilpark (Phase 3) at a cost of R25,000,000 by June 2014	1	SCM process	New project	Priority roads /wards. Appointment letter. Payment certificates. Certificate of practical completion. Proof of payment.
2040154013019			Service Delivery & Infrastructure Development						Vote number

IDP - MIG Funded Roll Over	WAT2	1.69%	To supply water to rural schools and clinics to improve service delivery in rural settlements	Water supplied to 4 rural schools and 2 clinics as per program in the KOSH area at a cost of R2,000,000 by June 2014	Supplying water to 4 rural schools and 2 clinics as per program in the KOSH area at a cost of R2,000,000 by June 2014	1	SCM Process	Appointment letter. Payment certificates. Certificates of practical completion.
IDP - MIG Funded Roll Over	WAT3	1.69%	To increase capacity of the zinc tank in Tigrane ext 4 to meet water demand	Increasing the capacity of the current 0.25M ³ zinc tank in Tigrane ext 4 to a 0.5M ³ zinc tank at a cost of R1,402,860 by June 2014	Increasing the capacity of the current 0.25M ³ zinc tank in Tigrane ext 4 to a 0.5M ³ zinc tank at a cost of R1,402,860 by June 2014	1	SCM process	Recommendation & Appointment letter. Zinc tank. Proof of payment
IDP - MIG Funded Roll Over	WAT4	1.69%	Service Delivery & Infrastructure Development	Supplying water from Midvaal end point in Orkney and the installing bulk line services to Kanana reservoir at a cost of R3,000,000 by June 2013	Supplying water from Midvaal end point in Orkney and the installing bulk line services to Kanana reservoir at a cost of R3,000,000 by June 2013	1	SCM process	Invoices. Pictures. Pressure tower. Proof of payment
IDP - MIG Funded	WAT5	1.69%	Service Delivery & Infrastructure Development	Replacing a minimum of 110 bulk water meters replaced in the KOSH area	Replacing a minimum of 110 bulk water meters replaced in the KOSH area	1	SCM process	Invoices. Pictures. Pressure tower. Proof of payment

IDP - Council / Dr. KK District Roll Over	WAT6	1.69%	To supply water from Dawkinsville reservoir to Goudkoppie (N12) to improve the basic water service	Supplying water from Dawkinsville reservoir and the installing bulk line services (± 4.5 km) to Goudkoppie (N12 East areas)(Phase 2) at East areas)(Phase 2) at a cost of R4,000,000 by June 2014	Supplying water from Dawkinsville reservoir and the installing bulk line services (± 4.5 km) to Goudkoppie (N12 East areas)(Phase 2) at East areas)(Phase 2) at a cost of R4,000,000 by June 2014	1	SCM Process	1	Construction - 2 km pipes laid	2	Construction - 2 km pipes laid	3	Construction - 2 km pipes laid	4	4.5 km pipes laid - Project completed	Phase 1 completed	Tender document Appointment of contractors. Invoices. Physical construction 4.5 km pipes
IDP - Council Funded	WAT7	1.69%	To upgrade telemetry software system to ensure sustainable water flow	Telemetry software system upgraded	Upgrading the telemetry software system in the KOSH area at a cost of R1,500,000 by June 2014	1	SCM Process	1	Telemetry software system calibration	2	Telemetry software system calibration	3	Telemetry software system upgraded	4	Telemetry software system upgraded - Project completed	Existing system	Resolution Appointment letter Certificates Updated telemetry system Proof of payment. Vote number.
IDP - MIG Funded	SAN1	1.69%	To increase the holding capacity at the WWTP in Harbeesfontein to ensure the effluent standards meet the requirements	Increasing the holding capacity at the Harbeesfontein WWTP (Phase 1)	Increasing the holding capacity at the Harbeesfontein WWTP in Harbeesfontein to ensure the effluent standards meet the requirements	1	Construction - civil works completed	1	Construction - civil works completed	2	-	3	-	4	-	Construction during 2010/2011 spent during 2010/2011	Work breakdown schedule. Appointment of contractors. Invoices.
IDP - MIG Funded - Roll Over	SAN2	1.69%	To increase the holding capacity at the WWTP in Harbeesfontein to ensure the effluent standards meet the requirements	Increasing the holding capacity at the Harbeesfontein WWTP (Phase 1)	Increasing the holding capacity at the Harbeesfontein WWTP in Harbeesfontein to ensure the effluent standards meet the requirements	1	Mechanical works completed - Project completed	1	Mechanical works completed - Project completed	2	-	3	-	4	-	Roll-Over	Work breakdown schedule. Appointment of contractors. Invoices. Physical construction. Vote number.

IDP - Council Funded Roll Over	SAN3	1.69%	To increase the holding capacity at the WWTP in Hartbeesfontein to ensure the effluent standards meet the requirements	Increasing the holding capacity at the Hartbeesfontein WWTP (Phase 2)	Increasing the holding capacity at the Hartbeesfontein WWTP (Phase 2) mechanical and electrical works as per tender document (counter funding) to the capacity from 4Mℓ to 8Mℓ /day at a cost of R7,500,000 by September 2013	1	Mechanical & Electrical works completed - Project completed	Roll-Over	Work breakdown schedule. Appointment of contractor. Invoices. Physical construction work
IDP - MIG Funded	SAN4	1.69%	To upgrade the sewer network in Khuma Proper (North East) to maintain the current infrastructure	Number of km sewer network upgraded	Upgrading of 3.5 km sewer network in Khuma Proper (North East) at a cost of R4,500,000 by December 2013	1	SCM process	Roll-Over	Work breakdown schedule. Appointment of contractor. Invoices. Physical construction work
IDP - MIG Funded	SAN5	1.69%	To upgrade the outfall sewer line in Jouberton Ext 7, 19 & 24 (West) to maintain the current infrastructure	Km outfall sewer line in Jouberton Ext 7, 19 & 24 (West) upgraded	Upgrading 7.5 km outfall sewer line in Jouberton Ext 7, 19 & 24 (West) at a cost of R20,000,000 by March 2014	1	SCM process	Roll-Over	Work breakdown schedule. Appointment of contractor. Invoices. Physical construction work
IDP - MIG Funded	SAN6	1.69%	To upgrade the outfall sewer line in Alabama / Jouberton Ext 19 (East) to maintain the current infrastructure	Km outfall sewer line in Alabama / Jouberton Ext 19 (East) upgraded	Upgrading 3.6 km outfall sewer line in Alabama / Jouberton Ext 19 (East) at a cost of R4,500,000 by December 2013	1	SCM process	Roll-Over	Work breakdown schedule. Appointment of contractor. Invoices. Physical construction work

SAN7	Service Delivery & Infrastructure Development	1.69% To upgrade the outfall sewer line in Irene Park (Chris Hani Street) to maintain the current infrastructure Km outfall sewer line in Irene Park (Chris Hani Street) upgraded
		Upgrading 0.85 km outfall sewer line in Irene Park (Chris Hani Street) at a cost of R2,000,000 by December 2013

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National KPI	WAT13	1.69%	To provide basic municipal services (National Indicator)	Nr. of household without access to basic level of water - Rural Settlements	1,845 Household without access to basic level of water by June 2014 - Rural Settlements	1,845 Household without access to basic level of water by June 2014 - Rural Settlements	1	1,845	Water lay-out plan
National KPI	WAT14	1.69%	To provide basic municipal services (National Indicator)	Nr. of backlogs eliminated - Rural Settlements	205 Water backlogs eliminated by June 2014 - Rural Settlements	205 Water backlogs eliminated by June 2014 - Rural Settlements	2	1,230	Water lay-out plan
Operational	WAT15	1.69%	To clean reservoirs to comply with legislation	Number of reservoirs cleaned	Cleaning 40 reservoirs in the KOSH area at a cost of R562,320 and R590,000 by June 2014	39 Reservoirs	1	0	Water lay-out plan
Operational	WAT16	1.69%	To revise water related policy to comply with legislation	Water Management Policy revised	Revising the Water Management Policy at a cost of R250,000 by June 2014	Approved policy	1	0	Register Vote number
Operational	WAT17	1.69%	To obtain Blue Drop status to improve water quality and water management	A minimum standard of 95% Blue Drop status obtained	Obtaining a minimum standard of 95% Blue Drop status by June 2014	95,38% Status	1	0	Draft policy document DWARF approval letter Attendance register Council
Service Delivery & Infrastructure Development									
N/A									Copy of Application. Blue Drop Status. Feedback report. BDS System.

National KPI	SAN8	N/A	N/A	1.69% To provide basic municipal services (National Indicator)	Nr and % of households with access to basic level of sanitation - Urban Settlements	157,105 and 100% of households with access to basic level of sanitation by June 2014 - Urban Settlements	156,040 156,395 156,750 157,105	1 2 3 4	100% 99.3% 99.5% 99.7%	Register
National KPI	SAN9	N/A	N/A	1.69% To provide basic municipal services (National Indicator)	Nr. of household backlogs without access to basic level of sanitation - Urban Settlements	3,065 Household without access to basic level of sanitation by June 2014 - Urban Settlements	100	1 2 3 4	3,065 3,065 3,065 3,065	Register
National KPI	SAN10	N/A	N/A	1.69% To provide basic municipal services (National Indicator)	Nr. of backlogs eliminated - Urban Settlements	3,000 Backlogs eliminated - Urban Settlements	3,000	1 2 3 4	0 0 0 0	Register
National KPI	SAN11	N/A	N/A	1.69% To provide basic municipal services (National Indicator)	Nr and % of households with access to basic level of sanitation- Rural Settlements	2,575 and 100% of households with access to basic level of sanitation by June 2014 - Rural Settlements	100%	1 2 3 4	100% 100% 100% 100%	Register
National KPI	SAN12	N/A	N/A	1.69% To provide basic municipal services (National Indicator)	Nr. of household backlogs without access to basic level of sanitation - Rural Settlements	416 Household without access to basic level of sanitation by June 2014 - Rural Settlements	416	1 2 3 4	0 0 0 0	Register
National KPI	SAN13	N/A	N/A	1.69% To provide basic municipal services (National Indicator)	Nr. of backlogs eliminated - Rural Settlements	Zero sanitation backlogs eliminated by June 2014 - Rural Settlements	0	1 2 3 4	0 0 0 0	Register

6	N/A	SAN14	1.69%	To maintain main sewer to ensure maintenance of main sewers throughout the year	Km of main sewers leaned	Cleaning 20 km of main sewers as per program in the KOSH area by June 2014	15km	1	5 km	2	5 km	3	5 km	4	5 km	Register.	Programme.	Proof of payment.	
Operatio	N/A	SAN15	1.69%	To obtain Green Drop status for improved waste water quality management	A minimum standard of 95% Green Drop status obtained	Obtaining a minimum standard of 95% Green Drop status by June 2014	90% Status	1	-	2	-	3	-	4	Green Drop status obtained	Copy of Application.	Copy of Application.	Blue Drop Status.	
Operatio	N/A	SAN16	1.69%	To conduct risk assessments on WWT P to comply with Green Drop requirements to ensure a sustainable	Service Delivery & Infrastructure Development	Conducting risk assessments on 4 WWT P in the KOSH area at a cost of R300,000 by June 2014	90% Status	1	-	2	-	3	-	4	Green Drop status obtained	Feedback.	Copy of Application.	Blue Drop Status.	Feedback.
Operatio	N/A	TBS1	1.69%	To approve building plans to comply with legislation	Service Delivery & Infrastructure Development	Number of building plans approved	700 Approved plans	1	250	2	250	3	250	4	status obtained	Excel Data base.	Actual plans.	Proof of payment.	
Operatio	N/A	TBS2	1.69%	Service Delivery & Infrastructure Development	Service Delivery & Infrastructure Development	Number of building plan applications received	450 Applications received	1	200	2	200	3	200	4	200	Excel Data base.	Actual plans.	Proof of payment.	
Operatio	N/A	TBS3	1.69%	To maintain the GIS system to enhance service delivery	Service Delivery & Infrastructure Development	Maintaining the GIS system to enhance service delivery	Existing system	1	Closed quotation	2	GIS system maintained	3	-	4	-	Closed quotations	Update report	Proof of payment	
Operational	2035101103622	TBS4	1.69%	Financial Viability	Municipal Institutions and Transformation	Maintaining the GIS system for the KOSH area at an amount of R230,000 by December 2013	New project	1	R 309,706	2	R 619,412	3	R 929,118	4	R 1,238,824	Ledger	Daily Recs /Receipts	Income Votes	
	2035102230303																		

DIRECTOR ELECTRICAL AND MECHANICAL ENGINEERING
MR. WJ VILJOEN
BOTTOM (TECHNICAL) LAYER

IDP PROJECTS

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%									
Service Delivery & Infrastructure Development									
IDP PROJECTS		Key Performance Area (KPA)		Objectives		Key Performance Indicators (KPI)		Annual Target	
Project ID.	Vote Nr	Item Nr.	Key Performance Area (KPA)	Weighting	Objectives	Key Performance Indicators (KPI)		Base Line	Quarter
IDP -MIG Grant	ELE1		4.00%	To install high mast lights to better service delivery	High mast lights installed in Kanana (Phase 6)	Installing 9 high mast lights in Kanana (ward 22 - 26) (phase 6) at a cost of R2,500,000 by June 2014	Installing 9 high mast lights in Kanana (ward 22 - 26) (phase 6) at a cost of R2,500,000 by June 2014	1	Appointment of consultant and contractor
						Phase 3 completed - running concurrently with phase 4	Phase 3 completed - running concurrently with phase 4	2	Material ordered and civil works
						9 High mast lights erected	9 High mast lights erected	3	9 High mast lights erected
						Electrical reticulation and commissioning	Electrical reticulation and commissioning	4	Electrical reticulation and commissioning
						To maintain the existing infrastructure	To maintain the existing infrastructure	1	Appointment of consultant and contractor
						Installing 8 high mast lights in Tigane Ext 6 and Proper (wards 1 & 2) (phase 3) at a cost of R2,000,000 by June 2014	Installing 8 high mast lights in Tigane Ext 6 and Proper (wards 1 & 2) (phase 3) at a cost of R2,000,000 by June 2014	2	Material ordered and civil works
						8 High mast lights erected	8 High mast lights erected	3	8 High mast lights erected
						Electrical reticulation and commissioning	Electrical reticulation and commissioning	4	Electrical reticulation and commissioning
						Phase 5 99% completed	Phase 5 99% completed	1	1 High mast light erected - Electrical
						Installing 1 high mast light in Kanana (Phase 5)	Installing 1 high mast light in Kanana (Phase 5)	1	1 High mast light erected - Electrical
						1	1	2	1
						2	2	3	2
						3	3	4	3
						4	4	-	4

DP - MIG Grant Roll-Over	ELE4	4.00%	To upgrade mechanical and electrical equipment at pump stations to ensure the maintenance of the existing infrastructure	Number of mechanical and electrical equipment at pump stations upgraded	Upgrading of 2 mechanical and electrical equipment in pump stations (Volume 4) at Rietkuil - Jouberton (Ward 12); Lorraine - Tigane (Wards 1 & 2) to the amount of R8,900,000 by June 2014	1 Material ordered	1 Installation	2 Installation	3 Commissioning - Project completed	4 Volume 2 completed and 90% of Volume 3 completed Volumne 2 completed and 90% of Volume 3 completed	Appointment letters of consultant & contractor 2 Upgraded Networks & Proof of Payment Close-out report from
DP - INEP Grant Roll-Over	ELE5	4.00%	To electrify Brakspruit CPA to ensure a basic level of electricity	Number of stands at Brakspruit CPA electrified	Electrification of 110 stands at Brakspruit CPA at a cost of R1,000,000 by June 2014	1 Appointment of Contractor	1 Material ordered	2 Construction	3 Construction and commissioning - Project completed	4 Commissioning - Project completed	Appointment letters of contractor Close-out report Payment certificates
DP - INEP Grant Roll-Over	ELE6	4.00%	To upgrade Jouberton main substation to ensure adequate supply of electricity	Jouberton main substation upgraded	Upgrading of Jouberton main substation building with a 68m ² extension and additional 2 x 11 KV panels to the amount of R1,320,000 by September 2013	1 Construction and commissioning - Project completed	2 -	3 -	4 -	5 -	Appointment letters of contractor Close-out report Payment certificates
DP - INEP Grant Roll-Over	ELE7	4.00%	To electrify Jouberton Ext 24 to ensure a basic level of electricity	Number of houses in Jouberton Ext 24 (Phase 3) electrified	Electrification of 9 houses in Jouberton Ext 24 (Ward 12) (Phase 3) at a cost of R87,000 by September 2013	1 Construction - 9 Houses electrified -Project completed	2 -	3 -	4 -	5 -	Appointment letters of contractor Close-out report Payment certificates

CAPITAL PROJECTS										2013/14							
Project ID.	Vote Nr	Item Nr.	Key Performance Area (KPA)	Weighting	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Keys	Quarterly Actual Achievement	Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
New Capital	ELE8	2030054036307	Service Delivery & Infrastructure Development	4.00%	To purchase vehicles and plant to better service delivery	Number of refuse removal trucks purchased	Purchasing 2 refuse removal trucks at a cost of R2,500,000 by March 2014	New project	1	SCM process					Tender document Orders issued.		
New Capital	ELE9	2030054036307	Service Delivery & Infrastructure Development	4.00%	To purchase vehicles and plant to better service delivery	Number of bakkies purchased	Purchasing 2 bakkies for the PMU's at a cost of R600,000 by March 2014	New project	2	Service provider appointed					1 Truck with sound system & 2 bakkies		
New Capital	ELE10	2030054036307	Service Delivery & Infrastructure Development	4.00%	To purchase vehicles and plant to better service delivery	Number of vehicles purchased	Purchasing of 1 BMW X5 vehicle for the Executive Mayor at a cost of R800,000 by March 2014	New project	3	2 Bakkies purchased					1 Truck with sound system & 2 bakkies		
New Capital	ELE11	2030054036307	Service Delivery & Infrastructure Development	4.00%	To purchase vehicles and plant to better service delivery		Purchasing of 5 vehicles for Council at a cost of R2,000,000 by March 2014	New project	4	-					1 Truck with sound system & 2 vehicles		

OPERATIONAL										Strategic Performance Indicators							
Project ID.	Vote Nr	Item Nr.	Key Performance Area (KPA)	Weighting	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Keys	Quarterly Achievement	Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
National KPI	N/A	ELE12	Service Delivery & Infrastructure Development	4.00%	To provide basic municipal services to ensure access to electricity (National Indicator)	% of households with access to basic level of electricity	157,723 and 100% of households with access to basic level of electricity by June 2014 - Urban Settlement	%96	1	157,249						Register	
National KPI	N/A	ELE13	Service Delivery & Infrastructure Development	4.00%	To provide basic municipal services to ensure access to electricity (National Indicator)	Number of households without access to basic level of electricity	1,210 Households	1,210	1	1,210						Register	
National KPI	N/A	ELE14	Service Delivery & Infrastructure Development	4.00%	To provide basic municipal services to ensure access to electricity (National Indicator)	Number of backlogs with the access to basic level of electricity	1,210 Backlogs with the access to basic level of electricity by June 2014 - Urban Settlement	0	4	0						Register	
National KPI	N/A	ELE15	Service Delivery & Infrastructure Development	4.00%	To provide basic municipal services to ensure access to electricity (National Indicator)	% of households with access to basic level of electricity	1,940 and 100% of households with access to basic level of electricity by June 2014 - Rural Settlement	%96	1	785						Register	
National KPI	N/A	ELE16	Service Delivery & Infrastructure Development	4.00%	To provide basic municipal services to ensure access to electricity (National Indicator)	Number of households without access to basic level of electricity	1,155 Households without access to basic level of electricity by June 2014 - Rural Settlement		4	1,940						Register	
National KPI	N/A	ELE17	Service Delivery & Infrastructure Development	4.00%	To provide basic municipal services to ensure access to electricity (National Indicator)	Number of backlogs with the access to basic level of electricity	1,155 Backlogs with the access to basic level of electricity by June 2014 - Rural Settlement (Jurisdiction of Eskom)	New project	1	Report to Eskom						Letter to Eskom	

Operational	ELE18	4.00%	To investigate and purchase new metering technology to prevent electrical losses and tampering and to enhance financial income	Metering technology investigated and purchased	Investigating and purchasing of a new metering technology (phase 1) to prevent electrical losses and tampering at a cost of R5,000,000 by June 2014	New project	1	Request of Proposals (R/P)	Letter to Eskom
Operational	ELE19	4.00%	To maintain existing infrastructure	Number of low voltage complaints attended to	Attending to 3,840 low voltage complaints in the KOSH area (telephonic, written and verbal) received by June 2014	New project	1	960	Complaints Register. Bi-monthly reports to Council
Operational	ELE20	4.00%	To maintain existing infrastructure	Number of medium voltage forced interruption attended to	Attending to 120 medium voltage forced interruptions in the KOSH area by June 2014	New project	1	30	Complaints Register. Bi-monthly reports to Council
Operational	ELE21	4.00%	To maintain existing infrastructure	Number of street lights complaints attended to	Attending to 3,840 street lights complaints in the KOSH area (telephonic, written and verbal) received by June 2014	New project	1	960	Complaints Register. Bi-monthly reports to Council
Operational	ELE22	4.00%	To maintain existing infrastructure	Number of high mast lights attended to	Attending to 144 high mast lights complaints in the KOSH area (telephonic, written and verbal) received by June 2014	New project	1	36	Complaints Register. Bi-monthly reports to Council
Operational	ELE23	4.00%	To maintain existing infrastructure	Number of traffic control signals attended to	Attending to 40 traffic control signals complaints in the KOSH area (telephonic, written and verbal) received by June 2014	New project	1	10	Complaints Register. Bi-monthly reports to Council

**DIRECTOR MUNICIPAL & ENVIRONMENTAL SERVICES
VACANT**

BOTTOM (TECHNICAL) LAYER

TOTAL WEIGHTING PER KEY PERFORMANCE AREA										
Service Delivery & Infrastructure Development (18)										
Project ID.	Vote Nr	Item Nr.	Key Performance	Weighting	Objectives	Key Performance Indicators	Annual Target	Base Line	Quarter	Quarterly Projected Target
IDP - MIG Funded Roll-Over	CEM1		Service Delivery & Infrastructure Development	2.04%	To develop Jouberton central cemetery to enhance service delivery	Jouberton central cemetery infrastructure developed	Developing the remaining infrastructure (6 Toilet facility and 1 x 2km water pipeline) at Jouberton central cemetery at a cost of R500,000 by June 2014	Existing cemetery	1	SCM Process
								Existing cemetery	2	Construct 2km water line
									3	6 Toilet facility constructed
									4	Project completed
IDP - MIG Funded	CEM2		Service Delivery & Infrastructure Development	2.04%	To construct Km of access road at Jouberton central cemetery to enhance service delivery	Km of access road constructed at Jouberton central cemetery	Constructing 2km access road at Jouberton central cemetery at a cost of R3,500,000 by June 2014	Existing cemetery	1	SCM Process
									2	Construction phase
									3	Construction phase
									4	2Km road constructed - project completed
BOTTOM (TECHNICAL) LAYER										
Good Governance and Public Participation (18)										
Project ID.	Vote Nr	Item Nr.	Key Performance	Weighting	Objectives	Key Performance Indicators	Annual Target	Base Line	Quarter	Quarterly Actual Achievement
IDP - MIG Funded	CEM3		Municipal Financial Viability & Management (7)	14.29%						
TOP (STRATEGIC) LAYER										
Good Governance and Public Participation (18)										
Project ID.	Vote Nr	Item Nr.	Key Performance	Weighting	Objectives	Key Performance Indicators	Annual Target	Base Line	Quarter	Quarterly Actual Achievement
IDP - MIG Funded	CEM4		Municipal Institutional Development and Transformation (2)	4.09%						
TOTAL WEIGHTING PER KEY PERFORMANCE AREA										
Service Delivery & Infrastructure Development (18)										
36.73%	4.09%	8.16%	14.29%	36.73%						

IDP - MIG Funded	CEM3	2.04%	To construct access roads, water supply line and toilet facilities at cemetery to enhance service delivery	Km of access roads, water supply line and number of toilet facilities constructed at Tigane cemetery	Constructing 1km access roads, 1km water supply line and 4 toilet facilities at Tigane cemetery at a cost of R3,500,000 by June 2014	1	Water supply line and 4 toilet facilities completed	SCM process for road construction.	SCM Process Ablution Block 1.6 km Fence New Equipment, Register & Proof of Payment
IDP - MIG Funded Roll-Over	CEM4	2.04%	To construct access roads, water supply line and toilet facilities at cemetery to enhance service delivery	Km of access roads, water supply line and number of toilet facilities constructed at Kanana cemetery	Constructing 1km access roads, 500m water supply line and 4 toilet facilities at Kanana cemetery at a cost of R3,500,000 by June 2014	1	Water supply line and 4 toilet facilities completed	SCM process for road construction.	SCM Process Ablution Block 1.6 km Fence New Equipment, Register & Proof of Payment
DORA Grant-Roll Over	LB1	2.04%	To address shortcomings by improve library services and maintenance	Shortcomings at various libraries	Improving shortcomings at various libraries according to the approved project business plan	1	R 100,000	Reports to province.	Proof of payment.

DORA Grant Roll-Over	LIB2	2.04%	To provide a library service in Khuma to provide educational and recreational facilities for the intellectual	Community library in Khuma Ext 8 equipped and irrigation system installed	Equipping the library in Khuma Ext 8 as per equipment list and installing of an irrigation system (as per quotation) at a cost of R83,000 by December 2013	1	SCM Process	Library equipped and irrigation installed	2	SCM Process	Minutes & variation orders. Com100 forms with pictures. Payment certificates. Completion
DORA Grant Roll-Over	LIB3	2.04%	To provide a library service in Khuma to provide educational and recreational facilities for the intellectual	Service provider for community library in Khuma Ext 8 built paid	Settling the outstanding service provider account for the 681,39m ² community library built in Khuma Ext 8 at a cost of R626,048 by December 2013	1	Application forwarded for veriment	Project 90% completed	2	Service Provider paid	Minutes & variation orders. Com100 forms with pictures. Payment certificates. Completion
IDP - MIG Funded	SPO1	2.04%	To upgrade Council sport facilities to maintain aging infrastructure	Kanana sport stadium upgraded	Upgrading of the Brazil sport stadium in Jouberton as per business plan at cost of R5,000,000 by June 2014	1	SCM Process	Existing stadiums	4	SCM Process	Program. Quotations & Invoices. Upgraded stadiums. Proof of Payment
IDP - MIG Funded	SPO2	2.04%	To upgrade Council sport facilities to maintain aging infrastructure	Khuma sport stadium upgraded	Upgrading of the Klersdorp sport stadium as per business plan at cost of R7,000,000 by June 2014	1	SCM Process	Existing stadiums	2	Manufacturing of equipment	Program. Quotations & Invoices. Upgraded stadiums. Proof of Payment

DP - MIG Funded	SPO3	2.04%	To develop a new sport complex	New sport complex in Jouberton developed	Developing a new sport complex in Jouberton as per business plan at cost of R7,000,000 by June 2014	1 SCM Process	2 Manufacturing of equipment	3 Development 50% completed	4 New sport complex in Jouberton developed	Existing stadiums	Program. Quotations & Invoices. Upgraded stadium. Proof of Payment
Provincial IPDMC Grant	FIR1	2.04%	To conduct water related training to comply with insurance regulations and safety standards	Number of water related training conducted as per programme	Conducting water related training for swimming, boat and jet ski handling (pricing will determine number to be trained), as per programme at a cost R100,000 by December 2013	1 SCM Process and training	2 Project completed	3 -	4 -	Roll-Over	SCM Process 2 4x4 Bush fire units Register & Proof of Payment
OPERATIONAL											
Operational	Project ID.	Vote Nr.	Item Nr.	Key Performance Area	Weighting	Objectives	Key Performance Indicators	Annual Target	Base Line	Quarterly Projected Target	Rating Keys
Operational	CEM5	2015051053306	Municipal Institutions Transformation	2.04%	To advance aviation facilities to the community and to comply with legislation	Annual airport license	Renewing the annual PC Pelser Airport license to obtain authority to operate an airport at a cost of R4,865 by June 2014	Approved License	1 -	1 -	1 -
Operational	CEM6	N/A	Good Governance and Public Participation	2.04%	To manage the airport effectively to comply with legislation	Number of inspections conducted at airport	Conducting 4 inspections at PC Pelser Airport to ensure aviation safety by June 2014	4 Inspections	1 1	2 1	3 1
											4 1

Operational KPI	2015052302101	CEM7	2.04%	To collect income to ensure financial sustainability	Total income collected from hanger rentals	Total income of R101,000 collected from hanger rentals by June 2014	1	Contract renewals finalized	2	Register
National KPI	CLE1	2.04%	To provide basic municipal services to ensure the access thereof	% of households with access to basic level of refuse removal	New project	100%	1	100%	2	Register
National KPI	CLE2	2.04%	To provide basic municipal services to ensure the access thereof	Number of households with access to basic level of refuse removal	107,800	100%	2	100%	3	Register
National KPI	CLE3	2.04%	To provide basic municipal services to ensure the access thereof	Number of households with access to basic level of refuse removal	159,680	100%	3	100%	4	Register
Operational KPI	LIB4	2.04%	To present awareness programmes to promote library awareness	Number of awareness programmes presented at all KOSH schools	16 Programmes	1	0	2	0	Register
Operational KPI	LIB5	2.04%	Good Governance and Public Participation	Number of awareness programmes amongst adults, learners and youth	173 Programmes	1	20	2	20	Notices, Attendance Register, Progress report.

Operational	LIB6	2.04%	To present awareness programmes to promote library	Number of library interest events presented	Presenting 8 library interest events in the KOSH area by June 2014	14 Events	1 2	Attendance Register. Progress report.
Operational	MUS1	2.04%	To provide an educational services to ensure community participation, empower unemployed youth, women	Number of consultation sessions convened	Convening 80 consultation sessions with formal and informal educators to create heritage awareness and disseminate educational content by June 2014	88 Sessions	2 10	Consultation proof forms
Operational	MUS2	2.04%	To provide an educational services to ensure community participation, empower unemployed youth, women and disabled persons and	Number of lifelong skills development programs presented	Presenting 30 lifelong skills development programs to unemployed women, youth and physical disadvantage persons to empower them to develop entrepreneurial skills by June 2014	30 Programmes	1 10	Attendance register. Photographic evidence
Operational	MUS3	2.04%	To provide an educational services to ensure community participation, empower unemployed youth, women and disabled	Number of educational programs presented	Presenting 75 educational programs to learners and adults to expand their knowledge of SA history and cultural heritage in general and that of KOSH in particular by June 2014	79 Programmes	1 30	Museum / site proof form.

Operational	MUS4	2.04%	To manage heritage resources by promoting heritage awareness	Number of heritage awareness projects convened	Convening 10 heritage awareness projects to disseminate knowledge regarding heritage conservation and promote cultural heritage and national unity by June 2014	8 Projects	Photograph/ic evidence
Operational	MUS5	2.04%	To approve a Museum Collection Management Procedure and Principle document to obtain a mandate from Council to ensure sound ethical museum practices	Museum Collection Management Procedure and Principle document approved	Approving a Museum Collection Management Procedure and Principle document to ensure sound ethical museum practises as guided by principles of the international council of museums and the SAMuseum Association Code of Ethics by September 2013	Document approved	Register of projects
Operational	SPO5	2.04%	To ensure sound sport administration	Number of sport council meetings held	Conducting 6 sport council meetings to ensure the smooth running of sport clubs by June 2014	6 Meetings	Notices & Agendas. Attendance register.
Operational	SPO6	2.04%	To regulate the usage of Council facilities by sport clubs	Number of lease contracts renewed	Renewing 32 lease contracts with various sport clubs using Council facilities by December 2013	6 Meetings	Council resolution Renewed lease agreement s

Operational	2025051050631	AC3	Good Governance and Public Participation	Local Economic Development	Number of arts and culture programs presented and supported	Presenting and supporting 6 arts and culture programs to develop stakeholders at a cost of R160,000 by June 2014	1	-	Attendance register and notification of minutes of Founder's meeting
Operational	202501050612	AC2	N/A	N/A	Number of stakeholder forums established	Establishing 2 stakeholder forums, one for visual arts and crafts and one for performing arts by March 2014	1	-	Attendance register and notification of minutes of Founder's meeting
Operational	2025202275102	AC1	2.04%	To mainstream the the role of arts and culture in social development	Number of databases compiled	Compiling 3 databases to include stakeholders of performing arts, visual arts and crafts by June 2014	1	-	Attendance register and notification of minutes of Founder's meeting
Operational	2025201050612	SP08	2.04%	To effectively do revenue collection to ensure sound financial matters	R value income collected from rental agreements sportgrounds	Collecting R 94,000 income from rental agreements of sportgrounds by June 2014	1	R 23,500	Attendance register and notification of minutes of Founder's meeting
Operational	2025201050603 and 2025201050612	SP07	2.04%	To conduct sport events to develop sport in the KOSH area	Number of sport events conducted	Conducting 4 sport events to ensure the promotion of sport in the KOSH area at a cost of R634,000 by June 2014	1	1	Notices & Agendas, Attendance register.

Operational	AC4	2.04%	To mainstream the the role of arts and culture in social development in the City of	Number of educational programs presented	Presenting 4 educational programs to artists and crafters at a cost of R120,000 by June 2014	8 Campaigns	1	-	Attendance register. Photographic evidence
Operational	AC5	2.04%	To contribute to the growth of the cultural industries sector by promoting the sector to drive cultural industry development	Number of community base cultural industry sectors stakeholder forums established	Establishing 4 cultural industry stakeholder forums - one each in Kanana, Khuma, Tigane and Jouberton by June 2014	8 Campaigns	1	-	Attendance register and notification Minutes of Founder meeting
Operational	AC6	2.04%	N/A	Number of cultural hubs established	Establish 4 cultural hubs one each in Khuma, Kanana, Tigane and Jouberton by June 2014	8 Campaigns	1	-	Attendance register. Photographic evidence
Operational	AC7	2.04%	N/A	Number of awareness campaigns/ national days supported and participated in	Present 3 awareness campaigns supporting national days at a cost of R200,000 by June 2014	8 Campaigns	1	-	Advertising material used Photographic evidence

Operational	AC8	N/A	2.04% To promote cultural interaction and social cohesion through arts and culture by compiling a strategic plan including Bonthe Ubuhle	Number of strategies compiled	One cultural interaction and social cohesion strategy compiled by June 2014	Research conducted	1	-	Attendance register	Approved Strategy document
							2			
Operational	HEA1	201015050634	2.04% To promote health status	Health awareness campaigns for Council employees	Conducting 4 health awareness campaigns for Council employees at a cost of R30,000 by June 2014	8 Campaigns	8		Register of projects	Attendance register
							2			
Compliance	FIR2	N/A	2.04% To adhere to Fire Codes and Regulations and comply with fire codes (SANS) and regulations	Number of fire inspections conducted	Conducting 1,000 general fire inspections conducted according to programme in the KOSH area by June 2014	1,000 Inspections	1,000		Register	Report
							250			
Operational	FIR3	N/A	2.04% To promote fire safety	Number of ward sessions conducted	Conducting 12 fire prevention information sessions according to programme in identified wards by June 2014	12 Sessions	12		Register	
							1			
Operational	FIR4	N/A	2.04% To promote fire safety	Number of fire safety campaigns conducted at schools	Conducting 4 fire safety campaigns for schools in the KOSH area according to programme by June 2014	12 Sessions	4		Register	
							1			

Operational	TRA2	2.04%	To promote road safety	Number of traffic and road safety campaigns conducted at schools and crèches	Conducting 36 traffic and road safety campaigns at schools and crèches in the KOSH area according to programme at a cost of R100,000 by June 2014	1 2 3 4	5 6 20 5	Programme Feedback Register. Marketing material Vote number
Operational	TRA3	2.04%	To collect revenue to ensure sound financial matters	R value income collected from outstanding traffic fines	R10,000,000 on traffic fines by June 2014	1 2 3 4	R 1,000,000 R 4,000,000 R 7,000,000 R 10,000,000	Ledger Daily Recons/ Receipts Income Votes
Operational	TRA4	2.04%	To collect revenue to ensure sound financial matters	R value income collected from warrants of arrest	Collecting R1,318,750 on warrant of arrest by June 2014	1 2 3 4	R 329,688 R 659,375 R 989,063 R 1,318,750	Ledger Daily Recons/ Receipts Income Votes
				New project				

DIRECTOR FINANCE
MR. MK GGAUWE
BOTTOM (TECHNICAL) LAYER

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%										
Service Delivery & Infrastructure Development (5)										
Municipal Institutional Development and Transformation (6)										
Good Governance and Public Participation (13)										
Municipal Financial Viability & Management (17)										
OPERATIONAL										
Project ID.	Vote No.	Item Nr.	Key Performance Area (KPA)	Weighting	Objectives	Key Performance Indicators (KPI)	Annual Target	Quarter	Quarterly Projected Target	Rating Keys Achievement
Compliance	FIN1	N/A	Municipal Institutional Transformation and Transformation and Transformation	3.70%	To reduce disclaimers to obtain a clean audit report	% of Reducing the number of Disclaimers in Audit Report for the Financial year 12/13 to 100%	Reducing the number of Disclaimers in Audit Report for the Financial year 12/13 from 50% to 80% by June 2014	1	-	
Compliance	FIN2	N/A	Municipal Institutional Transformation and Transformation and Transformation	2.44%	To improve the Supply Chain Management process	Supply Chain Management process improved	Improving the Supply Chain Management process by reducing the turn-around time from 6 months to 3 months by June 2014	1	3 months	
Outcome 9	BUD1	2000003010001	Municipal Financial Viability & Management	2.44%	To control expenditure management to ensure financial sustainability	Quarterly operational expenditure as a percentage of planned expenditure (R1,789,390,000) by June 2014	Quarterly operational expenditure as a percentage of planned expenditure (R1,789,390,000) by June 2014	1	R430,706,173	
NKP - Indicator Outcome 9	BUD2	N/A	Municipal Financial Viability & Management	2.44%	To control expenditure management to ensure financial sustainability	Quarterly capital expenditure as a % of planned capital expenditure (R122,700,000) by June 2014	Quarterly capital expenditure as a % of planned capital expenditure (R122,700,000) by June 2014	1	R12,270,000	
										Printout from Main Ledger Account

Outcome 9	BUD3	2.44%	To control expenditure management to ensure financial sustainability	% of operational budget spent on repairs and maintenance	4% of operational budget spent on repairs and maintenance at a cost of R79,378,000 by June 2014	1 25% 2 50% 3 75% 4 100%	R19,844,500 R39,689,000 R59,533,500 R79,378,000	Printout from Main Ledger Account
Outcome 9	BUD4	2.44%	To control expenditure management to ensure financial sustainability	M/G expenditure as % of annual allocation	M/G expenditure as 95 % of annual allocation (R122,700,000) by June 2014	1 10% 2 40% 3 65% 4 100%	R12,270,000 R49,080,000 R79,755,000 R122,700,000	Printout from Main Ledger Account
NKP - Indicator	BUD5	2.44%	Financial Viability expressed (National Key Performance Indicators)	Ratio for Cost coverage for 2012/13	Annual Cost coverage ratio for 2012/13 by November 2013 A=(B+C)/D	1 1 2 1:1 Where: "A" represents cost coverage "B" represents all available cash at a particular time "C" represents investments "D" represents monthly fixed operating expenditure	- - - -	Cost Coverage Print
Compliance	BUD6	2.44%	To approve the budget in order to comply with legislation	2014/15 Budget planning process time table tabled	Tabling the 2014/15 budget planning process time table by 31 August 2013	1 2014/15 Budget Process Plan tabled 2 - 3 - 4 -	2014/15 Budget Process Plan tabled - - -	Time Table
Compliance	BUD7	2.44%	Good Governance and Public Participation	To approve the budget in order to comply with legislation	Approving the 2014/15 draft budget	1 - 2 - 3 2014/15 Draft budget approved 4 -	Approving the 2014/15 draft budget by March 2014 3 2014/15 Draft budget approved 4 -	Council Resolution

Compliance	BUD8	Good Governance and Public Participation	2.44%	To approve the budget in order to comply with legislation	Final 2014/15 budget approved	Approving the final 2014/15 budget by 30 June 2014	1 2 3	1 - -	Council Resolution
Compliance	BUD9	Good Governance and Public Participation	2.44%	To approve the budget in order to comply with legislation	Budget related policies approved	Approving the final budget related policies and tariffs by 30 June 2014	1 2 3	1 - -	Council Resolution
Compliance	BUD10	Good Governance and Public Participation	2.44%	To approve the Adjustment Budget to comply with legislation	2013/14 adjustment budget approved	Approving the 2013/14 adjustment budget by 28 February 2014	1 2 3	1 - -	Council Resolution
Compliance	BUD11	Good Governance and Public Participation	2.44%	To submit the 2012/13 Financial Statements on time to comply with legislation	2012/13 financial statements submitted to the Auditor-General	Submitting the 2012/13 financial statements to the Auditor-General by 31 August 2013	1	1	Letter to Auditor - General
Outcome 9	BUD12	Municipal Financial Management	2.44%	To identify the grants received as revenue to better service delivery	Grants as a % of revenue received per DORA by March 2014	Grants as a % of revenue received per DORA by March 2014	1 2 3 4	27.00% 77.50% 100.00% -	Prints & Calculations on Financial Indicators

NKP - Indicator	N/A	DEB1	2.44%	Financial Viability expressed (National Key Performance Indicators)	Municipal Financial Viability & Management	Ratio for Debt coverage for 2012/13	Annual Debt coverage ratio for 2012/13 by November 2013	1	-	Debt Coverage Print
						$A=(B-C)/D$ Where: "A" represents debt coverage "B" represents total operating revenue received "C" represents operating grants "D" represents debt service payments (i.e. interest + redemption) due within the financial year	24.21:1	2	2	
Outcome 9	N/A	DEB2	2.44%	Financial Viability expressed (National Key Performance Indicators)	Municipal Financial Viability & Management	% of Outstanding Service Debtors to Revenue ratio for 2012/13	Annual Outstanding Service Debtors to Revenue ratio for 2012/13 by November 2013	1	-	Outstanding Service Print & Calculations
						$A=B/C$ Where: "A" represents outstanding service debtors to revenue "B" represents total outstanding service debtors "C" represents annual revenue actually received for services	50.00%	2	2	
Outcome 9	N/A	DEB3	2.44%	To increase Payments Received vs. Monthly Levies (Collection rate of billings)	Municipal Financial Viability & Management	% Increase in annual debtors collection rate	10% Increase (from current 80% to 90%), in annual service debtors collection rate by June 2014	1	88%	Prints & Calculations on Financial Indicators
						$A=B/C$ Where: "A" represents outstanding as a % of own revenue "B" represents own revenue "C" represents debtors outstanding as 25% of own revenue by June 2014	89%	3	89%	
Outcome 9	N/A	DEB4	2.44%	To control debt management to ensure financial sustainability	Municipal Financial Viability & Management	R value debtors	Amount of rand value debtors outstanding as 25% of own revenue by June 2014	1	50%	Printout from Main Ledger Account
						$A=B/C$ Where: "A" represents debt over 90 days from 90% to 50% by June 2014	40%	2	40%	
Outcome 9	N/A	DEB5	2.44%	To control debt management to ensure financial sustainability	Municipal Financial Viability & Management	% of debt over 90 days from 90% to 50% by June 2014	Reduce debt over 90 days from 90% to 50% by June 2014	1	90.00%	Printout from Main Ledger Account
						$A=B/C$ Where: "A" represents debt collected as a 90 % of debt collected as a percentage of money owed to the municipality by June 2014	25%	3	60.00%	
Outcome 9	N/A	DEB6	2.44%	To control debt management to ensure financial sustainability	Municipal Financial Viability & Management	% of debt collected as a percentage of money owed to the municipality	4	50.00%	Printout from Main Ledger Account	
						$A=B/C$ Where: "A" represents debt collected as a 90 % of debt collected as a percentage of money owed to the municipality by June 2014	90%	4	90%	

Outcome	RM1	2.44%	To collect revenue for property rates to comply with legislation (Implementation of the Municipal Property Rates Act, 2004 (Act no. 6 of 2004))	% of budgeted revenue for property rates collected	90 % of budgeted revenue for property rates collected by June 2014	1	80.00%		Prints & Calculations on Financial Indicators
Operational	RM2	2.44%	To review the billing system for accuracy and completeness to comply with legislation	Effective and accurate meter readings	Implementing effective and accurate meter readings to increase the correctness of service accounts from 50% to 80% for the KOSH area by June 2014	1	50% of sample		Deviation Report
						2	Metering Audits		
						3	60% of sample		
						4	70% of sample		
						4	80% of sample		
Roll-Over	RM3	2.44%	To compile a new valuation roll to comply with legislation	New valuation roll (part 1) compiled	Compiling a new valuation roll for the KOSH area at a cost of R9,000,000 by June 2014	1	Council approval on date of valuation		Report Proof of Payment
						2	Draft valuation roll submitted to municipality		
						3	Valuation roll process completion		
						4	Valuation roll finalized for implementation		
NKP - Indicator	REV1	2.44%	Indigent Subsidy for Free Basic Services allocations to comply with legislation	R value spent on free basic services	R222,124,416 spent on free basic services by June 2014	1	R 55,531,104		Print of Actual Spending
						2	R 111,062,208		
						3	R 166,593,312		
						4	R 222,124,416		
NKP - Indicator	REV2	2.44%	Indigent Subsidy for Free Basic Services allocations to comply with legislation	Number of approved households with free basic services (indigents) by June 2014	42,000 Approved households with free basic services (indigents)	1	42,000		Register
						2	42,000		
						3	42,000		
						4	42,000		

NKP - Indicator	REV3	N/A	Service Delivery & Infrastructure Development	2.44%	Indigent Subsidy for Free Basic Services allocations to comply with legislation	% Registered households earning less than R2,560 per month	38.18% Registered households earning less than R2,560 per month by June 2014	1	38.18%	Calculations
NKP - Indicator	REV4	N/A	Service Delivery & Infrastructure Development	2.44%	Indigent Subsidy for Free Basic Services allocations to comply with legislation	R value spent on free basic alternative services	R10,000,000 spend on free basic alternative services by June 2014	1	R 25,000,000	Register
NKP - Indicator	REV5	N/A	Service Delivery & Infrastructure Development	2.44%	Indigent Subsidy for Free Basic Services allocations to comply with legislation	Rural settlements with free basic alternative energy (indigents) approved	2,500 Approved rural settlements with free basic alternative energy (indigents) by June 2014	2	R 5,000,000	Register
NKP - Indicator	REV6	N/A	Service Delivery & Infrastructure Development	2.44%	Indigent Subsidy for Free Basic Services allocations to comply with legislation	% Registered rural settlements earning less than R2,650	% Registered rural settlements earning less than R2,560 per month by June 2014	1	2,000	Calculations
Operational	EXP1	N/A	Municipal Financial Viability & Management	2.44%	To promptly paid all creditors to indicate the payment of creditors	All payments (creditors) to be done within 30 days	All payments (creditors) to be done within 30 days of receipt of invoice / statement by June 2014	1	30 Days	Printout from Main Ledger Account
Operational	ICT1	N/A	Municipal Institutional Transformation and Transformation	2.43%	To audit & license software to comply with legislation	All software audited and licensed	Auditing and renewing of 15 different software licenses at a cost of R2,691,791 by June 2014	2	30 Days	Report Proof of Payment
Operational	ICT2	N/A	Municipal Institutional Transformation and Transformation	2.43%	To plan an ICT integrated network infrastructure to provide remote access and services	ICT integrated network infrastructure	Approving an ICT integrated network infrastructure plan for the KOSH area and implementing phase 1 for the Finance directorate for an amount of R3 000,000 by June 2014	1	Network plan approved	Network Plan Approved Tender document Network equipment and orders (hardware)

Operational	ICT3	2.43%	To plan an ICT integrated network infrastructure to provide remote access and services	Number of employees trained	Increasing the utilization of the expenditure module in the financial system by training at least 23 employees in the Expenditure section by June 2014	1 6 Employees trained	1 6 Employees trained	Report of Payment
Operational	ICT4	2.43%	Municipal Institution and Development Transformation	Number of employees trained	Increasing the utilization of the billing module in the financial system by training at least 29 employees in the Revenue Management section by June 2014	1 8 Employees trained	2 7 Employees trained	Report of Payment
Operational	ICT5	2.44%	Good Governance and Public Participation	SCM Data base implemented	Implementation of a SCM Data base (preferred service providers) for all council employees by June 2014	1 1 data base	2 Populate data base with preferred service providers	Report of Payment
Operational	ICT6	2.44%	Good Governance and Public Participation			3 4 Workshops conducted	3 4 Implemented system	Report of Payment
Compliance	N/A							Notices & Attendance Register

Compliance	SCM2	2.44%	To implement Internal Co-operation and Controls to ensure compliance with legislation	Number of meetings of the Evaluation Committee conducted	Conducting at least 12 meetings of the Evaluation Committee by June 2014	1 2 3	3	Notices & Attendance Register
Compliance	SCM3	2.44%	To implement Internal Co-operation and Controls to ensure compliance with legislation	Number of meetings of the Adjudication Committee conducted	Conducting at least 12 meetings of the Adjudication Committee by June 2014	1 2 3	3	Notices & Attendance Register
Compliance	SCM4	2.44%	To implement Internal Co-operation and Controls to ensure compliance with legislation	Number of SCM workshops for internal & external people conducted	Conducting 4 SCM workshops for internal & external people by June 2014	1 2 3	3	Notices & Attendance Register
Operational	SCM5	2.44%	To implement a Supply Chain Management policy to comply with legislation	Supply Chain Management policy implemented	Submitting 4 quarterly reports on the implementation of SCM policy to council and make public by June 2014	1 2 3 4	1	Notices, agendas, Council resolution

DIRECTOR CORPORATE SERVICES
MR. AG STRYDOM
BOTTOM (TECHNICAL) LAYER

IDP PROJECTS											TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%						
Project ID.	Vote Nr.	Item Nr.	Key Performance	Weighting	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected	Rating Key	Quarterly Actual	Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
IDP - MIG Funded	ADM 1		Refurbishment of community hall in Alabama to ensure better service delivery	3.03%	Alabama community hall refurbished	Refurbishing of the Alabama community hall, as per project scope, at a cost of R1,500,000 by June 2014	Existing hall	1	SCM Process for quantity surveyor							SCM documents.	
IDP - MIG Funded	ADM 2		Service Delivery & Infrastructure Development	3.03%	Refurbishment of community hall in Manzilpark to ensure better service delivery	Refurbishing of the Manzilpark community hall, as per project scope, at a cost of R700,000 by March 2014	Existing hall	2	SCM process for appointment of consultant						Appointment letter of consultant.		
OPERATIONAL																	
Project ID.	Vote No.	Item Nr.	Key Performance	Weighting	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected	Rating Key	Quarterly Actual	Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
Compliance	N/A	ADM3	Good Governance and Public Participation	3.04%	To hold section 80 committees meetings held to ensure comply with legislation to take informed decisions	Number of sec.80 committees meetings (Portfolio Meetings) conducted	Conducting 60 (sec.80) committees meetings (Portfolio Meetings) by June 2014	1	20							Attendance register, notices, agendas, Council resolution	
Compliance	N/A	ADM4	Good Governance and Public Participation	3.04%	To conduct Mayoral Committee meetings to comply with legislation to align with political mandate	Number of Mayoral Committee meetings to comply with legislation to align with political mandate	Conducting 6 Mayoral Committee and 6 Special Mayoral Committee meetings by June 2014	2	10						Notices & Attendance Register		

Compliance	OHS1	3.03%	To conduct OHS inspections to ensure legal compliance and a safe working environment	Number of OHS inspections in Council departments conducted	Conducting 120 OHS inspections in Council departments by June 2014	1	30	Register
Compliance	OHS2	3.03%	To conduct OHS audits to ensure that all deviations be corrected according to the Act	Number OHS audits conducted	Conducting 2 OHS Audits by June 2014	1	0	Register
NKP - Indicator	SKIL1	3.03%	To spent a percentage of municipality's budget on implementing its workplace skill plan (National Indicator)	Rand value of Training Expenditure for 2013/14	R1 094 393 spend on Training Expenditure for 2013/14 by June 2014	2	1	
NKP - Indicator	SKIL2	3.03%		Training Levy for 2013/14	R2 997 080 spend on Training Levy for 2013/14 by June 2014	2	1	
NKP - Indicator	SKIL3	3.03%	To spent a percentage of municipality's budget on implementing its workplace skill plan (National Indicator)	Financial Viability & Management	National Key Performance Indicator	1	R 273 598	Vote Number
NKP - Indicator	SKIL4	3.03%	To spent a percentage of municipality's budget on implementing its workplace skill plan (National Indicator)	Financial Viability & Management	National Key Performance Indicator	2	R 347 197	
Compliance	SKIL7	3.03%	To reduce the unemployed rate in the KOSH area and to promote skills in the community	Unemployed residents in the KOSH area trained as per programme	New project	3	R 820 795	
Operational	SKIL5	3.03%	To approve the Workplace Skills Plan to comply with legislation	Annual WSP / ATR submitted to LGSET A	Submitting 2013/14 WSP / ATR to LGSET A by April 2014	4	R 1 094 393	WSP Plan
					WSP Submitted	1	-	
						2	-	
						3	-	
						4	2013/14 WSP submitted	

Compliance	SKIL6	3.03% To approve the Workplace Skills Plan to comply with legislation	Annual Employment Equity Report submitted to the Department of Labour	Submitting the 2012/13 Employment Equity Report to Department of Labour by September 2013	1 2012/13 EEP submitted	1 EEP submitted	2 -	3 -	4 -	Proof of submittance. EEP Report
Compliance	SKIL8	3.03% To conduct Employment Equity Consultative Forum meetings to comply with legislation and implementation of EE plan	Number of EECF meetings conducted	Conducting 11 EECF meetings by June 2014	1 3	1 3	2 2	3 3	3 3	Notices & Attendance Register
Operational	EAP1	3.03% To conduct training to create life skills awareness amongst employees	Number of training sessions conducted	Conducting 4 life skills training session for council employees at a cost of R100,000 by June 2014	1 1	1 1	2 1	3 1	4 1	Notices & Attendance register Workshop material
Operational	EAP2	3.03% To conduct wellness events to create awareness amongst employees	Number of wellness events conducted	Conducting 2 wellness events for council employees at a cost of R100,000 by June 2014	1 -	1 -	2 2	3 -	4 1	Notices & Attendance register Workshop material
Operational	LR1	3.03% To hold LLF meetings to ensure industrial harmony	Number of LLF meetings conducted	Convening 11 LLF meetings by June 2014	1 3	1 3	2 2	3 3	3 3	Notices & Attendance Register
Operational	LR2	3.03% To conduct training sessions on institution of disciplinary action to ensure effective conclusion of disciplinary matters	Training sessions for post level 1 - 5 employees on institution of disciplinary action conducted	Conducting 2 training sessions for post level 1 - 5 employees on the collective agreement on disciplinary procedures by June 2014	1 1	1 1	2 -	3 -	4 3	Notices & Attendance Register Course material
Compliance	EM1	3.03% To enhance public participation as per legislation to identify community needs and concerns and to inform the community of programmes of Council	Number of Imbizo's conducted	Conducting 18 Imbizo's in the KOSH area at a cost of R100,000 by June 2014	1 0	1 0	2 9	3 0	4 9	Notices & Attendance Register Reports of Imbizo's

Compliance	EM2	3.03% To co-ordinate gender empowerment to support women business and entrepreneurial development	Number of women cooperatives empowered	Empowering 10 women cooperatives in the KOSH area as per request at a cost of R150,000 by June 2014	2 Women cooperatives empowered	1	2 Women cooperatives empowered	1	Request registers, Memorandum of Understanding, Vote number, Report to Council.
Compliance	EM3	3.03% To empower youth programmes to support youth business and entrepreneurial development	Number of youth programmes empowered	Empowering 30 youth programmes in Khuma (6), Kariana (6), Tigane (6), Jouberton (6) and Alabama (6) as per request at a cost of R300,000 by June 2014	15 Youth programmes empowered	1	15 Youth programmes empowered	2	Advertisement, Attendance registers, Memorandum of Understanding, Progress reports from groups.
Compliance	EM4	3.03% To award and monitor bursaries and awards to students in KOSH area to assist with education	Number of financially needed students in the KOSH area awarded and monitored	Awarding and monitoring financially needy students in the KOSH area to further their studies at a cost of R1,000,000 by June 2014	4	1	1	1	Advertisement, Policy, Agreements, Report to Council, Vote number.
Compliance	EM5	3.03% To host a Mandela Day event to do goodwill to each other	Mandela Day event hosted	Hosting 1 Mandela Day event in honouring of Dr. Mandela at a cost of R200,000 by July 2013	1	1	1	1	Advertisement, Attendance Register, Report to Council, Vote Number.
Compliance	SPE1	3.03% To enhance public participation as per legislation to identify problem areas in wards and to inform the community of programmes of Council	Number of Operational Phakamas conducted	Conducting 4 Operational Phakamas in identified wards at a cost of R200,000 by June 2014	1	1	1	1	Notices & Attendance Register

DIRECTOR MACRO CITY PLANNING AND DEVELOPMENT
MR. SG MABUDA
BOTTOM (TECHNICAL) LAYER

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%									
Good Governance and Public Participation (5)									
Local Economic Development (6)									
Municipal Institutional Development and Transformation (2)									
Municipal Financial Viability & Management (8)									
OPERATIONAL									
Project ID.	Vote Nr.	Item Nr.	Key Performance Area (KPA)	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarterly Projected Target	Rating Key
National KPI	LED1	N/A	4.76% To create jobs to reduce unemployment and enhance local economic development activities (National Key Performance Indicator)	Number of permanent and jobs exceeding 3 months jobs created	Creating 1,000 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2014	1	250		
Operational / NKP1	LED2	2085051055435	4.76% To ensure alignment between LED strategies and PGDS to sinergize the communication between the three spheres of government	Number of cooperatives established and functional	5 Cooperatives (1 per township) in KCOSH area established and functional at a cost of 1,000,000 by June 2014	6	1	1	Cooperative
Operational	LED3	N/A	4.76% To ensure alignment between LED strategies and PGDS to sinergize the communication between the three spheres of government	LED Strategy revised	Revising the 2014/15 LED Plans by March 2014	Approved strategy	1	1	Public participation
Operational	LED4	N/A	4.76% To ensure alignment between LED strategies and PGDS to sinergize the communication between the three spheres of government	LED strategy and plans aligned	2014/15 LED strategy and plans are aligned with PGDS by March 2014	Outcome 9	4	-	Ward LED members workshops
Data base of corporate evidence Report & Council Resolution									
Notices Attendance Registers Report & Council Resolution Revised LED Plan									
Notices Attendance Registers Report & Council Resolution Aligned strategy									

Operational	LED5	4.76%	To conduct consultations meeting to share information with all relevant stakeholders	Number of LED consultation meetings conducted with Stakeholders	Conducting 12 LED consultation meetings with stakeholders by June 2014	12 Meetings	1	3	Notice & Attendance Register
Operational	LED6	4.76%	To conduct workshops to capacitate SMMEs	Number of SMME workshops conducted to capacitate SMMEs	Conducting 4 SMME workshops to capacitate SMMEs by June 2014	SMME workshops	1	1	Notice & Attendance Register
Operational	COM1	4.76%	To promote the city and communicate programmes to ensure a well informed community	R value spent on marketing activities	Spending R250,000 on marketing activities according to Marketing Plan by June 2014		1	R 62,500	Register & Expenditure Vote
Operational	COM2	4.76%	Municipal Financial Viability & Management	R value spent on communication programmes	Spending R250,000 on communication programmes according to Communication Plan by June 2014		1	R 62,500	Marketing & Communication
Operational	COM3	4.76%	To communicate events happening in the city to ensure a well informed community	R value spent on publicity	Spending R200,000 on publicity according to Marketing and Communication Plans by June 2014		1	R 50,000	Register & Expenditure Vote
Operational	COM4	4.76%	To approve the Communication Policy to create internal and external awareness on corporate communication	Media Relations Policy approved	Approving of the Media Relations Policy by August 2013	Phase 1 - 3 completed	1	R 200,000	Marketing & Communication
Operational	COM5	4.76%	Good Governance and Public Participation	Good Governance and Public Participation	Approving of the Media Relations Policy by August 2013	Phase 1 - 3 completed	1	R 200,000	Approved policy, Council resolution.
						Roll Over	1		Approved policy.
							2		Council resolution.
							3		
							4		

Operational	COM6	4.76% To revise Communication Policy to create internal and external awareness on corporate communication	Crises Communication Policy revised	Revising of the Crises Communication Policy by August 2013	Approved policy	Approved policy	Approved policy.
Operational	COM7	4.76% To distribute internal & external newsletters to ensure transparency with Council affairs	City Branding Policy revised	Revising of the City Branding Policy by August 2013	Approved policy	Approved policy	Approved policy.
Operational	COM8	4.76% To distribute internal & external newsletters to ensure transparency with Council affairs	Number of internal communiqués compiled & distributed to all employees of Council	Compiling & Distributing 4 internal electronic communiqués to all employees of Council by June 2014	1 Communiqué	1 Communiqué	Communiqués
Operational	COM9	4.76% To distribute internal & external newsletters to ensure transparency with Council affairs	Number of external publications compiled & distributed regarding Council affairs to the community	Compiling & Distributing 4 external publications regarding Council affairs to the community at a cost of R200,000 by June 2014	8 External publication	1 Publication R50,000	Newsletters
Compliance	COM10	4.76% To approve a Marketing and Communication Strategy to comply with legislation	Marketing and Communication Strategy approved	Approving a Marketing and Communication Strategy by March 2014	New project	1 Public participation	Notices Attendance
Operational	FPM1	4.76% To collect income to ensure financial sustainability	Total income collected from rental estate by June 2014	Total income of R900,000 collected from rental estate by June 2014	R 794,321	1 R 200,000	Registers Report & Council Resolution
						2 R 400,000	Revised Strategy
						3 R 650,000	Register & Income Vote
						4 R 900,000	

Operational	FPM2	4.76%	To collect income to ensure financial sustainability	Total income collected from ripening rooms	Total income of R1,000,000 collected from ripening & cooling rooms by June 2014	R 11,657	1	R 200,000	Register & Income Vote
Operational	FPM3	4.76%	To collect income to ensure financial sustainability	Total income collected from market dues	Total income of R15,000,000 collected from market dues by June 2014	R 14,129,208	1	R 3,500,000	Register & Income Vote
Operational	FPM4	4.76%	To collect income to ensure financial sustainability	Total income collected from rental of carriage	Total income of R106,500 collected from rental of carriage by June 2014	R 79,425	1	R 20,000	Register & Income Vote
Operational	FPM5	4.76%		Total income collected from agent selling transaction fees	Total income of R64,443 collected from agent selling transaction fees by June 2014	New project	1	R 16,111	Register & Income Vote
							2	R 32,222	
							3	R 48,333	
							4	R 64,443	

ANNEXURE "D"

**WARD INFORMATION
FOR EXPENDITURE
AND SERVICE DELIVERY
(MIG PROJECTS 2013/14)**

NAME OF THE MUNICIPALITY : CITY OF MATLOSANA LM - NW403			
MIG / IDP PROJECTS FOR 2013/14			
No.	Ward Number	Project name	Budget
WATER			
1	3,5,8,4	Refurbishment of water mains in Kanana	R 3,000,000.00
2	20,22,23,24,25,26,27	Alabama Bulk Water Supply (Phase 3) 2ml Pressure Tower	R 25,000,000.00
3	All 35 wards	Replacement of Bulk/Zonal water meters in the KOSH area	R 3,000,000.00
			R 31,000,000.00
SEWER			
4	34	Upgrading Sewer Network Khuma Proper (North East)	R 4,500,000.00
5	5	Upgrading of Sewer Outfall Line in Jouberton Extensions 7,19 & 24 (West)	R 20,000,000.00
6	3 & 5	Upgrading of Sewer Outfall line in Alabama/Jouberton Ext 19 (East)	R 4,500,000.00
7	17	Upgrading of main sewer line in Irene Park (Chris Hani Street)	R 2,000,000.00
			R 31,000,000.00
ROADS			
8		Kanana Paving of Taxi Routes (Phase 7)	R 4,000,000.00
9		Jouberton Paving of Taxi Routes (Phase 7)	R 4,000,000.00
10		Alabama Paving of Taxi Routes (Phase 6)	R 4,000,000.00
11		Khuma Paving of Taxi Routes (Phase 7)	R 4,000,000.00
12		Tigane Paving of Taxi Routes (Phase 7)	R 4,000,000.00
13		Main Storm water drainage in Jouberton (Phase 5)	R 2,700,000.00
			R 22,700,000.00
ELECTRICAL			
14	Various wards	Tigane High Mast Lights (Phase 3)	R 2,000,000.00
15	Various wards	Kanana High Mast Lights (Phase 6)	R 2,500,000.00
			R 4,500,000.00
SPORTS ARTS & CULTURE			
16		Upgrading of Brazil Stadium in Jouberton	R 5,000,000.00
17		New Sports Complex in Jouberton	R 5,000,000.00
18		Upgrading of Sports Facility in Klerksdorp	R 5,000,000.00
			R 15,000,000.00
COMMUNITY SERVICES			
19		Upgrading of Cemetery in Kanana	R 2,100,000.00
20		Upgrading of Cemetery in Jouberton	R 2,100,000.00
21		Upgrading of Cemetery in Tigane	R 2,100,000.00
			R 6,300,000.00
CORPORATE SERVICES			
22		Refurbishment of community hall in Alabama	R 1,500,000.00
23		Refurbishment of community hall in Manzilpark	R 700,000.00
			R 2,200,000.00
24		PMU Management Fees	R 3,170,000.00
			R 3,170,000.00
			R 115,870,000.00

ROLL OVERS FROM 2012/13 TO 2013/14	
WATER	
Water Supply to Rural Schools & Clinics	TOTAL ESTIMATED ROLL OVER
SEWER	
Increase Capacity - Hartbeesfontein WWTP: Phase 1 (Mechanical & Electrical)	TOTAL ESTIMATED ROLL OVER
ROADS	
Paving of Taxi Routes & Stormwater: Jouberton: Phase 6	
Paving of Taxi Routes & Stormwater: Tigane: Phase 6	
Paving of Taxi Routes & Stormwater: Khuma: Phase 6	
Paving of Taxi Routes & Stormwater: Alabama: Phase 5	
Paving of Taxi Routes & Stormwater: Kanana: Phase 6	
Main Storm-water Drainage - Jouberton: Phase 4	
Stone Pitching & Lining of Storm-water Drainage - Khuma: Phase 2	
Stone Pitching & Lining of Storm-water Drainage - Kanana: Phase 1	
Rehabilitation of Landfill site: KOSH	TOTAL ESTIMATED ROLL OVER
ELECTRICAL	
Installation of Highmast Lights: Kanana: Phase 5	
Installation of Highmast Lights: Tigane: Phase 1	
Installation of Highmast Lights: Alabama Ext 3 (Phase I)	
Installation of Highmast Lights: Jouberton Extension 24 (Phase 2)	
Upgrading Mechanical, Electrical Equipment and Pumpstations: (Volume 4)	
COMMUNITY SERVICES	TOTAL ESTIMATED ROLL OVER
Development of Cemeteries(KOSH)	TOTAL ESTIMATED ROLL OVER
SPORTS, ARTS & CULTURE	
Upgrading of Kanana Sports Stadium	
Upgrading of Khuma Sports Stadium	
Upgrading of Alabama Sports Stadium	
Upgrading of Tigane Sports Stadium	TOTAL ESTIMATED ROLL OVER

ANNEXURE "E"

CAPITAL WORKS PLANS

IDP PROJECTS

COUNCIL FUNDED

ANNEXURE "F"

MIG IMPLEMENTATION PLAN

2013/14

**NAME OF THE MUNICIPALITY : CITY OF MATLOSANA LM - NW403
IMPLEMENTATION PLAN FOR 2013/14**

OF MATLOSANA LM - NW403

Projections	Projections		Projections		Projections		Projections		Projections		Projections	
	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Quarter (Mar-2014)	Projections per	Quarter (Mar-2014)	Total	
R 210,000.00	R 450,000.00	R 540,000.00	R 540,000.00	R 1,740,000.00	R 270,000.00	R 90,000.00	R 150,000.00	R 660,000.00	R 3,000,000.00			
R 2,550,000.00	R 2,500,000.00	R 2,250,000.00	R 5,000,000.00	R 12,250,000.00	R 750,000.00	R 750,000.00	R 500,000.00	R 2,750,000.00	R 25,000,000.00			
R 540,000.00	R 240,000.00	R 180,000.00	R 1,500,000.00	R 570,000.00	R 210,000.00	R 210,000.00	R 210,000.00	R 1,200,000.00	R 3,000,000.00			
R 3,250,000.00	R 3,280,000.00	R 3,240,000.00	R 5,720,000.00	R 15,490,000.00	R 1,590,000.00	R 1,110,000.00	R 1,050,000.00	R 860,000.00	R 4,610,000.00	R 31,000,000.00		
R 360,000.00	R 450,000.00	R 450,000.00	R 675,000.00	R 1,935,000.00	R 450,000.00	R 270,000.00	R 270,000.00	R 540,000.00	R 1,530,000.00	R 4,500,000.00		
R 2,000,000.00	R 2,000,000.00	R 1,800,000.00	R 4,000,000.00	R 9,800,000.00	R 600,000.00	R 600,000.00	R 600,000.00	R 2,200,000.00	R 20,000,000.00	R 2,200,000.00		
R 900,000.00	R 810,000.00	R 675,000.00	R 810,000.00	R 3,195,000.00	R 405,000.00	R 225,000.00	R 135,000.00	R 90,000.00	R 855,000.00	R 4,500,000.00		
R 0.00	R 400,000.00	R 600,000.00	R 300,000.00	R 1,300,000.00	R 200,000.00	R 200,000.00	R 0.00	R 0.00	R 400,000.00	R 2,000,000.00		
R 3,260,000.00	R 3,660,000.00	R 3,525,000.00	R 5,785,000.00	R 16,230,000.00	R 1,655,000.00	R 1,295,000.00	R 1,005,000.00	R 1,030,000.00	R 4,985,000.00	R 31,000,000.00		
R 0.00	R 800,000.00	R 1,200,000.00	R 600,000.00	R 2,600,000.00	R 400,000.00	R 400,000.00	R 400,000.00	R 0.00	R 800,000.00	R 4,000,000.00		
R 0.00	R 800,000.00	R 1,200,000.00	R 600,000.00	R 2,600,000.00	R 400,000.00	R 400,000.00	R 400,000.00	R 0.00	R 800,000.00	R 4,000,000.00		
R 0.00	R 800,000.00	R 1,200,000.00	R 600,000.00	R 2,600,000.00	R 400,000.00	R 400,000.00	R 400,000.00	R 0.00	R 800,000.00	R 4,000,000.00		
R 0.00	R 800,000.00	R 1,200,000.00	R 600,000.00	R 2,600,000.00	R 400,000.00	R 400,000.00	R 400,000.00	R 0.00	R 800,000.00	R 4,000,000.00		
R 0.00	R 540,000.00	R 6,810,000.00	R 3,405,000.00	R 14,755,000.00	R 2,270,000.00	R 2,270,000.00	R 0.00	R 0.00	R 4,540,000.00	R 22,700,000.00		
R 0.00	R 400,000.00	R 600,000.00	R 300,000.00	R 1,300,000.00	R 200,000.00	R 200,000.00	R 0.00	R 0.00	R 400,000.00	R 2,000,000.00		
R 0.00	R 500,000.00	R 750,000.00	R 375,000.00	R 1,625,000.00	R 250,000.00	R 250,000.00	R 0.00	R 0.00	R 500,000.00	R 2,500,000.00		
R 0.00	R 900,000.00	R 1,350,000.00	R 675,000.00	R 2,925,000.00	R 450,000.00	R 450,000.00	R 0.00	R 0.00	R 900,000.00	R 4,500,000.00		
R 400,000.00	R 500,000.00	R 500,000.00	R 750,000.00	R 3,550,000.00	R 450,000.00	R 250,000.00	R 250,000.00	R 300,000.00	R 600,000.00	R 5,000,000.00		
R 1,000,000.00	R 900,000.00	R 750,000.00	R 900,000.00	R 3,550,000.00	R 450,000.00	R 250,000.00	R 250,000.00	R 150,000.00	R 100,000.00	R 5,000,000.00		
R 2,400,000.00	R 2,300,000.00	R 2,000,000.00	R 2,550,000.00	R 9,250,000.00	R 1,400,000.00	R 800,000.00	R 600,000.00	R 800,000.00	R 3,600,000.00	R 15,000,000.00		
R 378,000.00	R 168,000.00	R 500,000.00	R 750,000.00	R 2,150,000.00	R 500,000.00	R 300,000.00	R 300,000.00	R 600,000.00	R 1,700,000.00	R 5,000,000.00		
R 378,000.00	R 168,000.00	R 750,000.00	R 900,000.00	R 3,550,000.00	R 450,000.00	R 250,000.00	R 250,000.00	R 150,000.00	R 100,000.00	R 5,000,000.00		
R 2,400,000.00	R 2,300,000.00	R 2,000,000.00	R 2,550,000.00	R 9,250,000.00	R 1,400,000.00	R 800,000.00	R 600,000.00	R 800,000.00	R 3,600,000.00	R 15,000,000.00		
R 378,000.00	R 168,000.00	R 500,000.00	R 750,000.00	R 2,150,000.00	R 500,000.00	R 300,000.00	R 300,000.00	R 600,000.00	R 1,700,000.00	R 5,000,000.00		
R 378,000.00	R 168,000.00	R 750,000.00	R 900,000.00	R 3,550,000.00	R 450,000.00	R 250,000.00	R 250,000.00	R 150,000.00	R 100,000.00	R 5,000,000.00		
R 1,134,000.00	R 504,000.00	R 1,134,000.00	R 378,000.00	R 3,150,000.00	R 1,197,000.00	R 441,000.00	R 441,000.00	R 441,000.00	R 2,520,000.00	R 6,300,000.00		
R 0.00	R 300,000.00	R 450,000.00	R 225,000.00	R 975,000.00	R 150,000.00	R 150,000.00	R 0.00	R 0.00	R 300,000.00	R 1,500,000.00		
R 0.00	R 140,000.00	R 210,000.00	R 105,000.00	R 455,000.00	R 70,000.00	R 70,000.00	R 0.00	R 0.00	R 140,000.00	R 700,000.00		
R 0.00	R 440,000.00	R 660,000.00	R 330,000.00	R 1,430,000.00	R 220,000.00	R 220,000.00	R 0.00	R 0.00	R 440,000.00	R 2,200,000.00		
R 475,500.00	R 317,000.00	R 570,600.00	R 1,743,500.00	R 147,000.00	R 147,000.00	R 147,000.00	R 147,000.00	R 147,000.00	R 840,000.00	R 2,100,000.00		
R 475,500.00	R 317,000.00	R 570,600.00	R 1,743,500.00	R 147,000.00	R 147,000.00	R 147,000.00	R 147,000.00	R 147,000.00	R 840,000.00	R 2,100,000.00		
R 10,044,000.00	R 15,624,000.00	R 18,719,000.00	R 18,843,000.00	R 63,230,000.00	R 8,782,000.00	R 6,586,000.00	R 3,096,000.00	R 3,131,000.00	R 21,595,000.00	R 115,870,000.00		

ANNEXURE "C"

MIG PROJECT LIST

2013/14 TO 2015/16

CITY OF MATLOSANA LM - NW 403
MIG IMPLEMENTATION PROJECT LIST
3 YEAR MIG/IDP PLAN

NR	WARD NUMBER	PROJECT	ESTIMATED PROJECT COST
WATER-2013/2014			
1	3,5,8,4	Alabama Bulk Water Supply(Phase 3) 2ml Pressure Tower	R 25,000,000.00
2		Refurbishment of water mains in Kanana	R 3,000,000.00
3	All 35 wards	Replacement of Bulk/Zonal water meters in the KOSH area	R 3,000,000.00
		TOTAL	R 31,000,000.00
WATER-2014/2015			
5	22,23	Kanana Bulk Water Supply: 2ml Pressure Tower	R 20,000,000.00
3	34,33,35	Khuma Bulk Water Supply(phase 4) bulk line	R 14,000,000.00
6	17	Doringkruin Bulk Water Supply: 2ml Pressure Tower	R 20,000,000.00
7	1,17,18	Muranti reservoir (structural defects)	R 4,000,000.00
8	20,22,23,24,25,26,	Kanana reservoir (structural defects)	R 4,000,000.00
9	19	Ou-dorp reservoir (structural defects)	R 4,000,000.00
10	20,	Kanana reservoir (structural defects)	R 4,000,000.00
11	30,31	Stilfontein reservoir (structural defects)	R 4,000,000.00
12	30,31	Stilfontein reservoir (demolition of pressure tower,reservoir and pump station)	R 2,000,000.00
13	6,19,17,18	Dawkinsville reservoir (demolition of reservoir)	R 2,000,000.00
1	30,3,32,33	Upgrade water Network Khuma	R 4,000,000.00
2	1,7,5,9,11,10,13,14	Upgrade water Network jouberton	R 4,000,000.00
3	20,22,23,24,25,26,	Upgrade water Network Kanana	R 5,500,000.00
4	1,2	Upgrade water Network tigane	R 4,000,000.00
5	13	Upgrade water Network alabama	R 8,000,000.00
6	4,13	Alabama Bulk Water Supply (extension 1,2 and 3)	R 8,000,000.00
7	2,15	Jouberton Bulk Water Supply (extension 14,15,17 and 24)	R 8,000,000.00
8	30,31,32,33	Khuma Bulk Water Supply (extension 4,5 and 7)	R 8,000,000.00
9	22,23	Kanana Bulk Water Supply (extension 13 and 14)	R 8,000,000.00
10	15,16,17,18	Midvaal end point Bulk Water Supply (pase 3)	R 16,000,000.00
		TOTAL	R 151,500,000.00
WATER-2015/2016			
1	All 35 wards	Bulk /zonal water- meter replacement.	R 5,000,000.00
2	All 35 wards	Domestick water meter replacement	R 5,000,000.00
3	30,31,32,33	Strengthening water Network Khuma	R 8,000,000.00
4	6,7,5,9,11,10,13,14	Strengthening water Network jouberton	R 8,000,000.00
5	20,22,23,24,25,25,	Strengthening water Network Kanana	R 8,000,000.00
6	1,2	Strengthening water Network tigane	R 8,000,000.00
7	3,4,5	Strengthening water Network alabama	R 8,000,000.00
8	All 35 wards	Replacement of worn-out prv	R 5,000,000.00
9	All 35 wards	Replacement of hydrants	R 5,000,000.00
10	15,16,17,18	Midvaal end point Bulk Water Supply (pase 4)	R 18,000,000.00
11	6,24	Augmentation or water Supply to Jouberton, Mianzi park, Alabama, Tigane and Hartbeesfontein (Kanana bulk line)	R 28,000,000.00
		TOTAL	R 106,000,000.00
		TOTAL (WATER 3 YEARS)	R 288,500,000.00

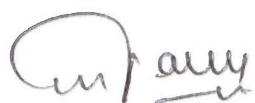
SEWER 2013/2014			
1	5	Upgrading of Sewer Outfall Line in Jouberton Extensions 7,19 & 24 (West)	R 20,000,000.00
2	34	Upgrading Sewer Network Khuma Proper (North East)	R 4,500,000.00
3		Upgrading of Sewer Outfall line in Alabama/Jouberton Ext 19 (East)	R 4,500,000.00
5	17	Upgrading of main sewer line in Irene Park (Chris Hani Street)	R 2,000,000.00
		TOTAL	R 31,000,000.00
SEWER 2014/2015			
6	23	Sewer Outfall Ext 14, Kanana	R 4,000,000.00
3	24,25,26 &35	Upgrading Mechanical, Electrical equipment and pumpstations Phase 1	R 4,000,000.00
4	6	Structural Repairs Aerobic Reactor bridges: Klerksdorp WWTP	R 3,500,000.00
1	5 & 3	Upgrade Alabama/Jouberton Ext 19	R 6,500,000.00
2	28	Upgrade Aber Crombie Outfall, Orkney	R 5,500,000.00
3	35	Upgrade Khuma pavement outfall	R 4,500,000.00
4	28 & 35	Upgrading Mechanical & Electrical equipment at pumpstation phase 2	R 4,000,000.00
		TOTAL	R 32,000,000.00
SEWER 2015/2016			
1	17	Upgrade Klerksdorp east outfall sewer line	R 10,000,000.00
2	15	Upgrade Schoonspruit Outfall sewer line	R 14,000,000.00
3	27	Upgrade Kanana Ext 11 Sewage Pump Station	R 5,000,000.00
4	25	Upgrade Lerato Sewage Pump Station	R 5,000,000.00
		TOTAL	R 34,000,000.00
		TOTAL SEWER 3 YEARS)	R 97,000,000.00
ROADS 2013/2014			
1		Kanana Paving of Taxi Routes (Phase 7)	R 4,000,000.00
2		Jouberton Paving of Taxi Routes (Phase 7)	R 4,000,000.00
3		Alabama Paving of Taxi Routes (Phase 6)	R 4,000,000.00
4		Khuma Paving of Taxi Routes (Phase 7)	R 4,000,000.00
5		Tigane Paving of Taxi Routes (Phase 7)	R 4,000,000.00
6		Main Storm water drainage in Jouberton (Phase 5)	R 2,700,000.00
		TOTAL	R 22,700,000.00
ROADS 2014/2015			
1		Paving of Taxi Routes and Stormwater drainage Tigane: Phase 8	R 24,000,000.00
2		Paving of Taxi Routes and Stormwater drainage Khuma: Phase 8	R 24,000,000.00
3		Paving of Taxi Routes and Stormwater drainage Kanana: Phase 8	R 24,000,000.00
4		Paving of Taxi Routes and Stormwater drainage Jouberton: Phase 8	R 32,000,000.00
5		Paving of Taxi Routes and Stormwater drainage Alabama: Phase 7	R 24,000,000.00
6		Construction of main storm-water drainage in Tigane: Phase 2	R 6,000,000.00
7		Construction of main storm-water drainage in Alabama: Phase 1	R 6,000,000.00
8		Construction of main storm-water drainage in Khuma: Phase 3	R 6,000,000.00
9		Construction of main storm-water drainage in Kanana: Phase 2	R 6,000,000.00
10		Construction of main storm-water drainage in Jouberton: Phase 5	R 6,000,000.00
11		Rehabilitation of Klerksdorp Landfill Site	R 20,000,000.00
6		Construction of main storm-water drainage in Tigane: Phase 3	R 7,000,000.00
7		Construction of main storm-water drainage in Alabama: Phase 2	R 7,000,000.00
8		Construction of main storm-water drainage in Khuma: Phase 4	R 7,000,000.00
9		Construction of main storm-water drainage in Kanana: Phase 3	R 7,000,000.00
10		Construction of main storm-water drainage in Jouberton: Phase 6	R 7,000,000.00
		TOTAL	R 213,000,000.00

ROADS 2015/2016		
1	Paving of Taxi Routes and Stormwater drainage Tigane: Phase 9	R 31,500,000.00
2	Paving of Taxi Routes and Stormwater drainage Khuma: Phase 9	R 31,500,000.00
3	Paving of Taxi Routes and Stormwater drainage Kanana: Phase 9	R 31,500,000.00
4	Paving of Taxi Routes and Stormwater drainage Jouberton: Phase 9	R 40,500,000.00
5	Paving of Taxi Routes and Stormwater drainage Alabama: Phase 8	R 31,500,000.00
6	Construction of main storm-water drainage in Tigane: Phase 4	R 8,000,000.00
7	Construction of main storm-water drainage in Alabama: Phase 3	R 8,000,000.00
8	Construction of main storm-water drainage in Khuma: Phase 5	R 8,000,000.00
9	Construction of main storm-water drainage in Kanana: Phase 4	R 8,000,000.00
10	Construction of main storm-water drainage in Jouberton: Phase 7	R 8,000,000.00
TOTAL		R 206,500,000.00
TOTAL (ROADS 3 YEARS)		R 442,200,000.00
ELECTRICAL 2013/2014		
1	Tigane High Mast Lights (Phase 3)	R 2,000,000.00
2	Kanana High Mast Lights (Phase 6)	R 2,500,000.00
TOTAL		R 4,500,000.00
ELECTRICAL 2014/2015		
1	Khuma high mast lights - Phase 4	R 2,000,000.00
2	Kanana high mast lights - Phase 7	R 4,000,000.00
3	Jouberton High Mast Lights (Hotspot areas) (Phase 1)	R 1,000,000.00
3	Jouberton high mast lights: hotspot areas - Phase 2	R 1,500,000.00
4	Brakspuit CPA high mast lights	R 1,500,000.00
TOTAL		R 10,000,000.00
ELECTRICAL 2015/2016		
1	Alabama high mast lights	R 4,000,000.00
2	Khuma Ext 12 high mast lights	R 2,000,000.00
3	Jouberton high mast lights: hotspot areas - Phase 3	R 2,000,000.00
TOTAL		R 8,000,000.00
TOTAL (ELECTRICAL 3 YEARS)		R 22,500,000.00
SPORTS, ARTS & CULTURE 2013/2014		
	Upgrading of Brazil Stadium in Jouberton	R 5,000,000.00
	New Sports Complex in Jouberton	R 5,000,000.00
	Upgrading of Sports Facility in Klerksdorp	R 5,000,000.00
TOTAL		R 15,000,000.00
SPORTS, ARTS & CULTURE 2014/2015		
	New Sports Complex in Tigane	R 10,000,000.00
	New Sports Complex in Kanana	R 10,000,000.00
	New Sports Complex in Khuma	R 10,000,000.00
TOTAL		R 30,000,000.00
SPORTS, ARTS & CULTURE 2015/2016		
	Development of new sports complex Alabama & Manzilpark	R 12,000,000.00
	Upgrading of Klerksdorp Recreational Centre	R 5,000,000.00
	Additional Sports Complex in Jouberton	R 15,000,000.00
TOTAL		R 32,000,000.00
TOTAL (SPORTS, ARTS & CULTURE 3 YEARS)		R 77,000,000.00
COMMUNITY SERVICES 2013/2014		
	Upgrading of Cemetery in Kanana	R 2,100,000.00
	Upgrading of Cemetery in Jouberton	R 2,100,000.00
	Upgrading of Cemetery in Tigane	R 2,100,000.00
TOTAL		R 6,300,000.00

APPROVAL BY THE EXECUTIVE MAYOR

Approved by the Executive Mayor of the

City of Matlosana



CLLR MK KHAUOE

28.6.2013

DATE